1	IN THE SUPREME COURT OF THE UNITED STATES
2	x
3	REBECCA FRIEDRICHS, ET AL. :
4	Petitioners : No. 14-915
5	v. :
6	CALIFORNIA TEACHERS :
7	ASSOCIATION, ET AL. :
8	x
9	Washington, D.C.
10	Monday, January 11, 2016
11	
12	The above-entitled matter came on for oral
13	argument before the Supreme Court of the United States
14	at 10:04 a.m.
15	APPEARANCES:
16	MICHAEL A. CARVIN, ESQ., Washington, D.C.; on behalf
17	of Petitioners.
18	EDWARD C. DUMONT, ESQ., Solicitor of California, San
19	Francisco, Cal.; on behalf of Respondent Attorney
20	General of California.
21	DAVID C. FREDERICK, ESQ., Washington, D.C.; on behalf of
22	Union Respondents.
23	GEN. DONALD B. VERRILLI, JR., ESQ., Solicitor General,
24	Department of Justice, Washington, D.C.; for United
25	States, as amicus curiae, supporting Respondents.

1	CONTENTS	
2	ORAL ARGUMENT OF	PAGE
3	MICHAEL A. CARVIN, ESQ.	
4	On behalf of the Petitioners	3
5	ORAL ARGUMENT OF	
6	EDWARD C. DUMONT, ESQ.	
7	On behalf of Respondent Attorney General	
8	of California	39
9	ORAL ARGUMENT OF	
10	DAVID C. FREDERICK, ESQ.	
11	On behalf of the Union Respondents	53
12	ORAL ARGUMENT OF	
13	GEN. DONALD B. VERRILLI, JR., ESQ.	
14	For United States, as amicus curiae,	
15	supporting Respondents	69
16	REBUTTAL ARGUMENT OF	
17	MICHAEL A. CARVIN, ESQ.	
18	On behalf of the Petitioners	79
19		
20		
21		
22		
23		
24		
25		

1 PROCEEDINGS 2 (10:04 a.m.) 3 CHIEF JUSTICE ROBERTS: We'll hear argument this morning in Case 14-915, Friedrichs v. The 4 California Teachers Association, et al. 5 6 Mr. Carvin. 7 ORAL ARGUMENT OF MICHAEL A. CARVIN ON BEHALF OF THE PETITIONERS 8 9 MR. CARVIN: Mr. Chief Justice, and may it 10 please the Court: 11 Every year, Petitioners are required to 12 provide significant support to a group that advocates an 13 ideological viewpoint which they oppose and do not wish 14 to subsidize. Abood's authorization of this clear First 15 Amendment violation should be overturned, both to end 16 this ongoing deprivation of basic speech and association 17 rights, and to restore consistency and predictability to 18 the Court's First Amendment jurisprudence. 19 JUSTICE GINSBURG: Mr. Carvin, is it 20 permissible, in your view, to allow the union to be the exclusive representative so that nobody else is at the 21 22 bargaining table? 23 MR. CARVIN: Yes, that's fine with us. Our 24 objection, of course, is being forced to subsidize that exclusive representative. 25

Alderson Reporting Company

1	The fact that they are exclusive
2	representative impinges on my clients because it
3	disables them from individually negotiating with the
4	school board, but that is justified by the need for an
5	exclusive representative.
6	And that is why, indeed, requiring agency
7	fees in the collective bargaining context is less
8	justified than, for example, requiring agency fees to
9	support union lobby.
10	In the in collective bargaining context,
11	we are required to free ride on the union because they
12	are the exclusive representative and we don't have our
13	own vehicle. So the free-rider justification is far
14	weaker in the collective bargaining context than it is
15	in the union lobbying context.
16	JUSTICE SCALIA: Mr. Carvin, is is it
17	okay to force somebody to contribute to a cause that he
18	does believe in?
19	MR. CARVIN: I wouldn't think, Your Honor,
20	that you could force Republicans to give contributions.
21	JUSTICE SCALIA: Yes. That's that's what
22	I'm thinking. Could you enact a law? Let's say the
23	national political parties are in trouble so they enact
24	a law that says all all members of the Republican
25	party, if you want to be a member you have to contribute

1 so much money. 2 MR. CARVIN: No. 3 JUSTICE SCALIA: Is that okay? MR. CARVIN: No, it's not, and that's 4 5 because the bedrock principle, as Harris made clear, is 6 not whether or not you vividly oppose what they're 7 saying --8 JUSTICE SCALIA: Right. 9 MR. CARVIN: -- it's because you don't wish 10 to subsidize it. 11 JUSTICE SCALIA: Exactly. So I don't know 12 why you're putting so much emphasis on the fact that 13 your -- your clients oppose. It really wouldn't matter, 14 would it? 15 MR. CARVIN: No. And I don't -- I did want to point out that that's the reason that they've brought 16 this lawsuit. But -- but no, you're a thousand percent 17 18 right, Your Honor. You don't --19 JUSTICE KENNEDY: If -- if you were to 20 prevail, what would happen with private employers in a State which said that there should be an -- a union 21 22 shop? 23 MR. CARVIN: Nothing, Your Honor. 24 JUSTICE KENNEDY: What --25 MR. CARVIN: For two --

6

1 JUSTICE KENNEDY: And -- and because? 2 MR. CARVIN: Because the First Amendment 3 doesn't apply to private employers, and because in Beck 4 the Court established the rules for agency shops based 5 on the statute without any First Amendment --6 JUSTICE KENNEDY: I think that's correct as a basic distinction. It is true, though, assuming that 7 8 you have a State statute which allows an agency shop or 9 a -- a closed shop, that that is State participation in the very kind of coerced membership and coerced speech 10 11 that you're objecting to. 12 MR. CARVIN: Well, I don't, in candor, think 13 that that would create State action under the Court's 14 modern jurisprudence, such as Moose Lodge, where it 15 turns on who is making the decision that is being 16 objected to. In your hypothetical it would be the 17 private employer. 18 But that aside, as the Court made clear in Harris, even if it did reach First Amendment, there's 19 a -- there's a serious difference between a grudging 20 authorization or the government permitting private 21 22 employers to engage in agency shops and the government 23 itself affirmatively imposing them on its own public 24 employees.

JUSTICE GINSBURG: What about the Railway

25

1 Labor --2 JUSTICE KAGAN: What is the --3 JUSTICE GINSBURG: What about the Railway 4 Labor Act? 5 MR. CARVIN: I apologize. 6 JUSTICE GINSBURG: The Railway Labor Act. 7 MR. CARVIN: Yes. 8 JUSTICE GINSBURG: You -- you answered 9 Justice Kennedy that, in the private sector, this -this is all right, you can have an agency shop. How 10 11 about under the Railway Labor Act? 12 MR. CARVIN: Well, as you know from Street, 13 you can have agency shops but the agency fees can only 14 go to things that are germane to collective bargaining. In other words, they impose the Abood rule in the 15 16 private sector as a matter of statutory interpretation, 17 and nothing the Court says about --18 JUSTICE GINSBURG: But you don't have any First Amendment argument about that, about the -- either 19 20 the private sector or railroads. 21 MR. CARVIN: Not at all, Your Honor. We --22 we are strictly limiting ourselves to public employees 23 because public employers obviously are subject to far 24 greater constraints under the First Amendment that the --25

Alderson Reporting Company

1	JUSTICE KAGAN: Well, one of the points of
2	your public employee cases generally, Mr. Carvin, is
3	essentially to ensure that when the government acts as
4	an employer, that the government be put in the same
5	position as a private employer; in other words, that the
6	various constraints that would constrain the government
7	when it's acting as sovereign fall away and a different
8	and lesser set of constraints apply that are meant
9	essentially to ensure that the government doesn't use
10	its position as leverage over things it oughtn't to be
11	able to control, but that the government can do the same
12	things that a private employer can.

And so why doesn't this fall within that category of things? In other words, you've just said private employer can decide to do this. That's not a constitutional problem. So too with the government employer.

18 MR. CARVIN: For two reasons, Justice Kagan. 19 First, I must respectfully disagree with the premise. 20 None of the Court's First Amendment jurisprudence quite 21 says public employers have the same rights as private 22 employers.

23 Private employers under the Constitution can
24 discriminate on the basis of political affiliation.
25 They can even discriminate on the basis of sexual

8

1 orientation. But nobody thinks that public employers 2 can do that. 3 Plus which, even under Pickering, for 4 example, the deferential review you're referring to 5 imposes greater constraints on public employers than 6 private employers. Bargaining --7 JUSTICE KAGAN: As I said, Mr. Carvin --8 MR. CARVIN: Sorry. 9 JUSTICE KAGAN: But there's a lesser set of 10 constraints. And -- and the lesser set is basically to 11 draw a line and to ensure that the government doesn't 12 use its position as employer to do things it oughtn't 13 properly to do. 14 But the -- the government, when it's acting 15 as an employer with respect to its employee workforce, really ought to be able to do the same things that a 16 17 private employer can. MR. CARVIN: The Court's 18 19 government-as-employer speech and First Amendment draw a 20 clear distinction between restricting employee speech, like under the Pickering line of cases where there is 21 22 deferential review, and circumstances such as this where 23 they do leverage the employment relationship to coerce 24 the employee to subsidize or associate with an outside 25 group.

1 That's obviously --2 JUSTICE SOTOMAYOR: How is that different --3 MR. CARVIN: -- for example, Rutan is 4 subject to strict scrutiny because they are leveraging 5 the employment relationship to force you to associate 6 with a political party. 7 JUSTICE KAGAN: Well, that sounds --MR. CARVIN: Similarly --8 9 JUSTICE KAGAN: -- like you're drawing a 10 distinction between restricting speech and subsidizing speech. And I had always thought that these were two 11 12 sides of the same coin, that compelled speech is -- is 13 no less and no greater an offense than compelled 14 silence. 15 MR. CARVIN: Yes. Certainly in terms of Petitioners' rights. But Your Honor, the scrutiny given 16 to the speech being subsided doesn't dictate the level 17 of -- of speech scrutiny given to the compulsion speech. 18 19 For example, the -- you can stop unions from 20 making political contributions under the case law, but that hardly suggests you can compel a nonmember to 21 22 subsidize the union's contributions. 23 You can stop public employees under the 24 Hatch Act from engaging in basic political participation, but that hardly suggests that you could 25

Alderson Reporting Company

1 require a nonmember to subsidize political activity. 2 So there's always been a clear distinction 3 in the case law between those two things precisely 4 because subsidization is an entirely different 5 infringement than restricting employee speech. 6 Restricting employee speech is an inherent part of the employment relationship. The employer has 7 to be able to restrict the employees' speech, as this 8 9 Court has frequently noted, or you couldn't have a workplace. Plus which we give deferential review 10 because we don't want the Federal judiciary 11 12 micromanaging the literally hundreds of thousands of 13 personnel decisions that public employers make every 14 dav.

15 Neither of those concerns is present when you have a categorical rule that requires one set of 16 17 employees to subsidize an outside advocacy group like a political party or like a union, and that's because 18 you're not involving the Federal judiciary in personnel 19 20 decisions. And it's certainly not an inherent part of the employment relationship. It is, to use your phrase, 21 22 leveraging the employment relationship to require 23 something that the State couldn't require directly. 24 JUSTICE SOTOMAYOR: Well, why are we treating the government differently than a private 25

11

1 employer? 2 You just earlier said, and I think our --3 our cases are replete with the point that as employer, 4 the government can already restrict speech which is, I think, a higher problem than subsidization. 5 6 We've already permitted subsidization of bar 7 associations, of government programs. We've permitted assessments on a lot of different levels, so why can't 8 9 the government, as employer, create a State entity? Because this union under California law is a State 10 11 entity. 12 MR. CARVIN: No. 13 JUSTICE SOTOMAYOR: Oh --14 MR. CARVIN: I'm sorry. 15 JUSTICE SOTOMAYOR: -- I -- I beg to differ. Hold on, Mr. Carvin. I'll get you the section. 16 17 MR. CARVIN: Sure. 18 JUSTICE SOTOMAYOR: It says, "When recognized as the exclusive bargaining representative, a 19 20 union assumes an official position in the operational structure of a school." 21 22 So it seems to me that -- and California 23 tells the union what topics it can negotiate on, it 24 requires them to do training, and in the end it accepts their recommendations with respect to -- to the issues 25

1 of employment at its own will, meaning the State is 2 creating the union as part of the employment training 3 and other responsibilities. MR. CARVIN: Justice Sotomayor, I think it's 4 5 important to draw a distinction between having an 6 official position -- they certainly do. They are the 7 exclusive representative of the employees -- and 8 suggesting that they are somehow State actors. 9 If they were State actors, the State 10 legislature could tell the unions not to advocate pay 11 raises. It could tell them not to --12 JUSTICE SOTOMAYOR: Oh, in fact, it might be 13 able to do that. 14 MR. CARVIN: I don't --15 JUSTICE SOTOMAYOR: If it -- it tells them what they can -- they give -- the State legislature has 16 17 given them the right to do that. 18 MR. CARVIN: Right. 19 JUSTICE SOTOMAYOR: But what would take away 20 from their right to say, no, you can't bargain on these particular topics? 21 22 MR. CARVIN: The First Amendment. In other 23 words, the -- the scope of collective bargaining is 24 obviously something the State can dictate. It could 25 never dictate the union's position on collective --

Alderson Reporting Company

1 JUSTICE SOTOMAYOR: Absolutely. 2 MR. CARVIN: Well -- well, then, that's my 3 point. But of course if the -- if they were State 4 officials subordinate to the State legislature, the 5 State legislature could tell them, don't advocate pay 6 raises, don't advocate this for health and benefit. 7 JUSTICE SOTOMAYOR: Well, they wouldn't say, 8 don't advocate this with respect to the State 9 legislature, but they could say that's not going to be the subject of discussion at the bargaining table. 10 11 Those are two different things altogether. 12 MR. CARVIN: Well, again, we need to 13 distinguish between collective bargaining and lobbying. 14 JUSTICE SOTOMAYOR: Exactly. 15 MR. CARVIN: Exactly. And -- and here's the 16 point: They couldn't -- collective bargaining is 17 unique, because it requires public officials to meet and 18 negotiate in good faith and mediate any impasses with 19 unions. None of that exists in lobbying, for example. 20 State legislators could close their door whenever they 21 want. 22 JUSTICE KENNEDY: Well, even -- even with --23 MR. CARVIN: What --24 JUSTICE KENNEDY: -- even -- aren't charges -- suppose the union has an article or a public 25

Alderson Reporting Company

relations campaign to protest merit pay. I take it
 that's a chargeable expense.

3 MR. CARVIN: Yes, under Lehnert. And on 4 my --

5 JUSTICE KENNEDY: So -- so collective 6 bargaining in -- in this instance subsumes -- includes 7 this wide-ranging effort on the part of the union to 8 have a public relations campaign in favor of principles 9 that some of its members -- that some teachers strongly 10 object to.

11 MR. CARVIN: Exactly, Your Honor. And my point in response to Justice Sotomayor would be if they 12 13 were really State officials subject to subordination by 14 the State legislature, the State legislature could say, 15 just like they could say to their own employees, don't run public relations campaigns adverse to the 16 17 government. And the key point is, I think they say you can abandon -- you can ban collective bargaining, but 18 19 you can't ban lobbying.

But it's important to focus on why that is so. The reason that is so is because we are imposing an obligation on public officials in collective bargaining, that exists nowhere else, to negotiate in good faith with the union. But they couldn't tell the union don't advocate to the school board, pay raises, and things

Alderson Reporting Company

2

3

4

5

6

8

9

10

15

18

20

21

25

1 like that. They can simply revoke collective bargaining by saying, just like the State legislature, the school board doesn't have to listen. JUSTICE SOTOMAYOR: If we --MR. CARVIN: So the distinction is between what public officials have to meet and negotiate on, but 7 that doesn't translate into any ability to tell the union what to say or do. And I'm assuming --JUSTICE SOTOMAYOR: In terms of --MR. CARVIN: -- the Respondents will agreed with that. 11 12 JUSTICE SOTOMAYOR: But the teachers can 13 lobby. There's nothing wrong with the teachers 14 speaking. MR. CARVIN: And that's the whole point. The teachers can lobby. They can go to the State 16 legislature. 17 JUSTICE SOTOMAYOR: Uh-huh. Just like the 19 union can. MR. CARVIN: Just like the union can. And yet, they can't be forced to subsidize 22 the union's lobbying --23 JUSTICE SOTOMAYOR: But what does your 24 lobbying do --MR. CARVIN: However -- so with respect to

17

1	collective bargaining, they can't negotiate. So the
2	free-rider rationale is much weaker in the collective
3	bargaining context, because the teachers' right to
4	negotiate with the public officials that the union is
5	talking to is is extinguished in those circumstances,
6	even though in lobbying, they can engage in their own
7	lobbying, but we don't allow agency fees for lobbying.
8	JUSTICE KAGAN: Mr. Carvin, you come here,
9	of course, with a heavy burden. That's always true in
10	cases where somebody asks us to overrule a decision. It
11	seems to be particularly true here.
12	This is a case in which there are tens of
13	thousands of contracts with these provisions. Those
14	contracts affect millions of employees, maybe as high as
15	10 million employees.
16	So what special justification are you
17	offering here?
18	MR. CARVIN: There are two special
19	justifications, Justice Kagan. The first one is that
20	this Abood erroneously denies a fundamental right.
21	It doesn't expand a fundamental right. And as the Court
22	made clear in Gant, the right of the citizen not to be
23	subject to unconstitutional treatment outweighs any
24	reliance or predictability interests of stare decisis.
25	JUSTICE KAGAN: You say this a lot in

1 your --2 MR. CARVIN: The second --3 JUSTICE KAGAN: Excuse me. 4 MR. CARVIN: Sure. 5 JUSTICE KAGAN: You say this a lot in your 6 briefs. But I -- I -- I guess I found it hard to 7 understand that the idea that every time we deny a claim 8 of right, whether it's the First Amendment or the Fourth 9 Amendment or the Fourteenth Amendment, that that denial of the claim would not have any stare decisis effect. I 10 mean, we do that constantly. We do that tens of times 11 every year. 12 13 MR. CARVIN: But -- but you are asking what -- if the Court concludes that Abood was erroneous, 14 15 what special justification is there? 16 JUSTICE KAGAN: Yes. And your answer is 17 essentially you don't need a special justification if the initial decision improperly denied a claim of right. 18 19 MR. CARVIN: Right. 20 JUSTICE KAGAN: I guess I'm saying that I find that an extremely difficult concept to understand. 21 22 It would take away stare decisis effect from numerous --23 I mean, just hundreds, thousands of our decisions. 24 MR. CARVIN: But Justice Kagan, with respect, I think the proof is in the pudding. The Court 25

has never upheld an erroneous denial of a right on stare
 decisis.

3 JUSTICE BREYER: And you think all the 4 Fourth Amendment cases, in your opinion, are correct. I 5 mean, you know, the police can go search a car, the good 6 faith rule in respect to admission of evidence that was 7 seized unlawfully under the Fourth Amendment. I read a 8 lot of criticism of those things in the paper. And it 9 seems to me you could get people who are judges, who are 10 up here, who thought that the Fourth Amendment should be really extended and, in fact, there should be no rule 11 that gives police any special authority to search a car. 12 13 MR. CARVIN: That --14 JUSTICE BREYER: There should be no rule 15 that stops any incidents from coming in. I mean, there are dozens of cases where this Court has denied 16 17 individual rights. And you're saying all those cases are now free of any stare decisis inhibition. 18 19 Is that the point, or is it just labor 20 unions? 21 MR. CARVIN: No, no. Your Honor, in fact, 22 the Fourth Amendment is not a hypothetical. That was 23 what Gant involved. And Gant is the one that I was quoting when it says the right to constitutional 24 treatment outweighs the reliance interests of stare 25

Alderson Reporting Company

1 decisis. 2 But if I could move to my second --3 JUSTICE BREYER: Well, wait. Well, what 4 about the Eighth Amendment? That's a good one. There's an individual right, some think, perhaps, against 5 6 capital punishment. The Court has consistently ruled against it. So I guess if that's ever considered again, 7 under your view, the Court would give no weight to stare 8 9 decisis. 10 MR. CARVIN: If the Court was convinced that 11 capital punishment was clearly outlawed by the 12 Constitution, I think it would be very strange to tell 13 people who were being executed in the future that even 14 though this is an unconstitutional execution, we are 15 bound by our erroneous prior decisions. JUSTICE KENNEDY: Well, Mr. Carvin, let's --16 let's -- let's assume that stare decisis is an important 17 consideration for the Court. Let's assume that. 18 19 MR. CARVIN: Sure. 20 JUSTICE KENNEDY: What about the answer to Justice Kagan's questions about the many contracts, 21 22 perhaps thousands of contracts? Would they suddenly be 23 endangered? Would they all be void? Could you address 24 that? MR. CARVIN: There is no reliance interest. 25

1 These contracts will operate precisely the same, the day 2 after Abood is overruled, as they would before. 3 JUSTICE GINSBURG: But what would happen 4 then? 5 MR. CARVIN: Sorry. 6 JUSTICE GINSBURG: What would happen to the employee who said now Abood is off the books? 7 8 MR. CARVIN: Right. 9 JUSTICE GINSBURG: I want back the agency 10 fee that I was compelled to pay. That was an 11 unconstitutional exaction. So all of the people who paid these fees against their will --12 13 MR. CARVIN: When you --14 JUSTICE GINSBURG: -- have a right to get it 15 back? 16 MR. CARVIN: No. No more than anybody had 17 the right to get recompensed under Citizens United or the commercial speech cases, once you relied those First 18 Amendment speeches doctrine there. As I understand it, 19 20 the Court's analysis prescribes prospectively. That's all we're asking is for prospective relief. It doesn't 21 22 apply retroactively. 23 And to get to the point, all of the benefits 24 remain precisely the same. They -- simply, the union's future bargaining efforts would no longer be subject to 25

1 unwilling agency fee. 2 JUSTICE KAGAN: Well, Mr. Carvin --3 MR. CARVIN: Do you --JUSTICE KAGAN: -- remember, one, you're 4 5 assuming that these provisions are completely severable, 6 which I imagine depends on the contract. 7 But number two, even suppose that they are 8 severable, these provisions are bargained for benefits. 9 The contracts would read differently. The unions would have gotten different things if that provision had not 10 11 been there. 12 So you're essentially saying that the exact 13 same contract should go forward, notwithstanding that 14 the union has given up things, or has not gotten things, 15 because the agency fee provision is in the contract. 16 MR. CARVIN: No. Again, I must respectfully 17 disagree with the factual matter. The union did not go in and say we would have asked for a 10 percent 18 increase, but now we're going to sell out our members' 19 rights to a 9 percent increase so we can line our own 20 pockets with agency fees --21 22 JUSTICE KAGAN: The unions have --23 MR. CARVIN: -- but they're not -- sorry. JUSTICE KAGAN: -- for -- for -- many 24 ways of dealing with their need for adequate funding in 25

Alderson Reporting Company

order to perform their collective responsibilities -collective bargaining responsibilities. They asked for
this way and not for other possible ways of achieving
adequate funding. And you would be essentially
stripping them of this way, and not giving them anything
to replace that with.

7 MR. CARVIN: Well again, they didn't 8 negotiate with the employer for funding because they 9 don't get any funding from the employer; they get it 10 from their members. So no position they took in 11 collective bargaining is at all affected by the 12 completely separate issue of how they --

JUSTICE SOTOMAYOR: Ah, but that's the question, isn't it? Would it be illegal for the government, as employer or government, to fund the union?

17 MR. CARVIN: That's a -- I thought about 18 that, Justice Sotomayor. It's a very tricky question. 19 Under Johanns, for example, the government 20 can engage in a lot of speech that it can't compel citizens to engage in. The government, for example, can 21 22 subsidize Planned Parenthood, but it couldn't require 23 citizens to subsidize Planned Parenthood. So in that 24 sense, yes, the government would have far greater 25 leeway.

Alderson Reporting Company

1 That said --2 JUSTICE SOTOMAYOR: So if the union had a 3 way, or something to negotiate, which was right now, the union participates in the grievance procedure and it 4 pays certain expenses for that, it could have said to 5 6 the employer, we're no longer getting enough money to be 7 the exclusive representative of every employee --8 MR. CARVIN: Right. 9 JUSTICE SOTOMAYOR: -- so now we want you to 10 fund certain things. 11 MR. CARVIN: Well --12 JUSTICE SOTOMAYOR: That could very well 13 have been part of the negotiation. 14 MR. CARVIN: Not in California, for two 15 reasons. One is the State statute requires agency fees. The employer couldn't have done anything with respect to 16 17 agency fees. That's all decided by statute. 18 JUSTICE SOTOMAYOR: No. You're -- you're 19 assuming --20 MR. CARVIN: Prior --21 JUSTICE SOTOMAYOR: I'm not assuming the 22 state of the law as it exists now. I'm assuming that we 23 were to -- to undo and say they can't charge an agency 24 fee. 25 MR. CARVIN: Right.

	2
1	JUSTICE SOTOMAYOR: All right? California's
2	going to have to respond somehow. It's now breaching
3	the agreement it had with the union.
4	MR. CARVIN: It's
5	JUSTICE SOTOMAYOR: They're going to have to
6	come to some sort of accommodation.
7	MR. CARVIN: Right. And they would excise
8	the agency fees part of the contract.
9	JUSTICE SOTOMAYOR: Even if they did, could
10	they then decide to fund the union?
11	MR. CARVIN: Oh. But that's a separate
12	question.
13	JUSTICE SOTOMAYOR: Well
14	MR. CARVIN: If if they wanted to go
15	ahead and fund the union, as I said, they've got some
16	discretion to do it. I think the one area the
17	government doesn't have the power to subsidize speech is
18	when it's engaged subsidizing political speech in a
19	viewpoint-discriminatory way.
20	JUSTICE SOTOMAYOR: Let's let's take that
21	aside. I'm talking about the the collective
22	bargaining part of the union.
23	MR. CARVIN: Oh, okay. Then I'm maybe not
24	understanding it. If if the union is could they
25	subsidize the union's collective bargaining efforts?

Alderson Reporting Company

1 JUSTICE SOTOMAYOR: Mm-hmm. 2 MR. CARVIN: I think they might be able to, 3 but of course no State --JUSTICE SOTOMAYOR: All right. So why can't 4 5 they assess -- why can't they assess all of their 6 employees a tax for that contribution? 7 MR. CARVIN: Right. And that was the point 8 I was trying to get to, which is agency fees don't go 9 just to collective bargaining. As we know, they also go to political activity. And I don't think the government 10 could fund political activity in a 11 12 viewpoint-discriminatory way. 13 JUSTICE SOTOMAYOR: I'm a little --14 JUSTICE ALITO: Is there any history in 15 American labor management relations, at least going back, I don't know what, 75, 80 years of employers 16 paying for unions? I thought the union movement was 17 18 against this long ago. 19 MR. CARVIN: Your -- your recollection of 20 history is correct. And of course, currently no government ever funds unions. Indeed, under the NLRA, 21 22 it's --23 JUSTICE BREYER: There -- there were company 24 unions, but regardless --25 MR. CARVIN: But --

Alderson Reporting Company

1 JUSTICE BREYER: -- I'd like two minutes 2 to --3 MR. CARVIN: But if I --4 JUSTICE BREYER: Sir, go ahead. Finish. 5 Finish, finish. 6 MR. CARVIN: Before you --7 JUSTICE BREYER: Finish. Finish, please. MR. CARVIN: Just one more sentence. 8 9 Under the NLRA, it's a felony for the 10 employer to give the unions money because it would influence the unions, and contrary to the entire 11 12 structure of collective bargaining. 13 JUSTICE SCALIA: Is it a bargainable 14 subject? 15 MR. CARVIN: Excuse me --16 JUSTICE SCALIA: Is it a bargainable 17 subject? I mean, it's a political subject. I suppose you can enact a statute that says the government will 18 fund you, but is -- is it bargainable? Is it one of 19 20 those items that the union can bargain for? 21 MR. CARVIN: It doesn't exist, it's never 22 existed in American society, and there's no way the 23 public employer, particularly because agency fees as a 24 matter of statute, could all of a sudden say, sure, we're going to take our taxpayer dollars and start 25

giving money to unions, because they've always been
 funded through voluntary contributions.

If they did become recipients of Federal or State funds, that would impose all kinds of restrictions on their speech and other activities that the unions presumably would never have asked for wholly apart from any funding shortfall.

3 JUSTICE BREYER: I have a different --9 somewhat different subject, but it -- and I don't know 10 how to get you to focus on this exactly. Because I -- I 11 think there are good arguments on your side, and there 12 are good arguments on the other side.

13 When you go into this, it was, in my view, a 14 kind of compromise 40 years ago. But it was 40 years 15 ago. It was 40 years ago. I mean, maybe Marbury v. 16 Madison was wrong. There are people who argue certain 17 aspects were.

18 And the concerns I -- I have in terms of 19 workability are not so much the details. I guess 20 something would work out in the labor area. It would certainly affect the bar. It would certainly affect the 21 22 integrated bar. It would certainly affect at least 23 student fees at universities. It would require 24 overruling a host of other cases, I think, at least two or three that I can find, and that's quite a big deal. 25

Alderson Reporting Company

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. CARVIN: It certainly is. JUSTICE BREYER: And so -- so what is it, in your mind, that you can say from the point of view of this Court's role in this society in that if, of course, we can overrule a compromise that was worked out over 40 years and has lasted reasonably well -- not perfectly. I guess people could overrule our decisions just as easily. I've had a few dissents. In those dissents I think I'm right and the others are wrong, and then think I'm wrong and they're right. All right? There are a lot of people who think that. Do you see where I'm going? I'd like you to talk for a minute, because it is a matter of considerable concern to me, even when I'm on the other side of something. MR. CARVIN: Justice Breyer --JUSTICE BREYER: And you -- you start overruling things, what happens to the country thinking of us as a kind of stability in -- in a world that is tough because it changes a lot. MR. CARVIN: And I think you put your finger on precisely the same question. I think the principal reason to overrule Abood is that all of the rationales offered in support of Abood's result directly conflict

with other precedent of this Court. So by overruling

Abood, you -- you don't do what you're saying, you do
 just the opposite.

If I could walk through the list for you: The standard of review, the -- the new rationale for Abood is it's subject to deferential government as employer review. It's contrary to Harris, it's contrary to Knox, it's contrary to Abood itself, which is huge Pickering analysis.

9 The notion that the union's duty somehow 10 justifies agency fees because they've got a duty to represent nonmembers, which we've chatted about, that 11 12 comes from the dissenting opinion in Lehnert. So you'd 13 have to overturn Lehnert, which characterizes this 14 argument as turning the Court's principles on its head 15 and is wholly unworkable in the name of preserving 16 another precedent.

The notion that collective bargaining doesn't involve matters of public concern, which has been offered up, that's contrary to Harris, Abood itself, which said it was, Pickering, which involved basic issues of school finances, so you would have to strike all of those down.

23 Respondents' radical arguments that it's not 24 entitled to any First Amendment protection under the 25 employee speech doctrine and under the Glickman

Alderson Reporting Company

commercial speech doctrine is contrary, not only to
 Abood, every Abood case, and the Harris dissenting
 opinion because --

4 JUSTICE KAGAN: Mr. Carvin --

5 MR. CARVIN: -- because everyone recognizes
6 there's some First Amendment protection.

7 JUSTICE KAGAN: I mean, it seems to me -- I 8 quess we have one disagreement, which is how well Abood 9 fits with all of our other employee speech cases, 10 because I think Abood fits pretty well. It didn't cite 11 Pickering, but it essentially had the exact same 12 concerns as Pickering, which was the employer's 13 interest, the -- the government's interest as an 14 employer, and how that related to an employee's speech right and -- and basically arguing for a -- a balancing 15 16 test.

17 So -- so really what your argument comes 18 down to is two very recent cases, which is Harris and 19 Knox. And there you might say that Harris and Knox gave 20 indications that the Court was not friendly to Abood. 21 But those were two extremely recent cases, and they were 22 both cases that actually were decided within the Abood 23 framework.

In the Harris case, the parties came here and explicitly asked us to overrule that case. Almost

Alderson Reporting Company

all the briefing was about overruling that case, and the Court decided not to overrule that case and instead to say that -- that the employees there were -- were simply not public employees at all.

5 So taking two extremely recent cases, which 6 admittedly expressed some frustration with Abood, but 7 also specifically decided not to overrule Abood, I mean, 8 just seems like it's -- it's nothing of the kind that we 9 usually say when we usually say that a precedent has to 10 be overturned because it's come into conflict with an 11 entire body of case law.

12 MR. CARVIN: Again, I must respectfully 13 disagree. I think the classic justification for stare 14 decisis overturning the case is that subsequent cases 15 have undermined the reasoning and principles there. 16 I think we can certainly agree that Harris 17 and Knox certainly undermined the doctrinal underpinnings of Abood. The fact that they're really 18 recent as opposed to not so recent doesn't change the 19 20 fact that Abood has been overwritten. Citizens United pointed to two differing 21 22 lines of cases in the First Amendment area as its 23 principal rationale for overturning Austin. The Hudgens 24 v. NLRB case. In Logan Valley, it upheld something. In

25 Lloyd Corporation, it distinguished it but not overruled

1 it. Hudgens --JUSTICE BREYER: Well, I -- I --2 3 MR. CARVIN: This doesn't -- this --4 JUSTICE BREYER: I'll accept that. Let me 5 accept that what you can do is you can go through -- and 6 you're good at it, and so is the other side. You know, 7 you go through the cases and you draw the line here, there, and the other place. And I'm trying to abstract 8 9 from that in a very basic way for this reason. 10 I think Plessy v. Ferguson was a case that certainly should have been overruled. It certainly 11 12 should have been overruled because it was basic, because 13 it was a right to treat people equally, and there were 14 millions of people who were not. Now, you see the level 15 of abstraction I'm working at? Now, if I put that same level of abstraction 16 17 here, I see the following: You will go out this door, and you will buy hundreds of things, if not thousands, 18 where money will go from your pocket into the hands of 19 20 people, including many government people, who will spend it on things you disagree with. I don't see anything 21 22 too basic in the lines you're drawing there. 23 The second thing is, what you said was --24 and it's true -- employees can say what they want. We're talking about six people in a room bargaining 25

about wages, hours, and working conditions. That's
 pretty far removed from the heart of the First
 Amendment, and pretty close to ordinary physical
 activity carried on through words. Regulation, if you
 like.

6 So I can't find a basic principle that's 7 there that's erroneous as in these major cases that we 8 have overruled. And if you have a response to that, I'd 9 like to hear it.

MR. CARVIN: Sure. As to requiring people to give money to -- which they don't wish to give, Thomas Jefferson said that was sinful and tyrannical. James Madison famously said, requiring three pence is the thing. So -- so it's not at all something that we've invented.

16 For example, you couldn't require, as Rutan 17 makes crystal clear, people to give money to a political organization. Because money is not money when it's 18 supporting speech; it is -- it is association with an 19 advocacy organization. And the compelled association is 20 21 something that this Court has consistently condemned as basic to the -- Abood itself said it's contrary to the 22 23 most basic principles of -- of the founding, which is to 24 force people to --

25 JUSTICE GINSBURG: Mr. Carvin, do I take

Alderson Reporting Company

1 it -- it was something that Justice Breyer said; you 2 didn't respond directly to it. He said if Abood falls, 3 then so do our decisions in Keller on mandatory bar 4 association, on student activities fee. 5 Do you -- you agree that that would be a 6 consequence of your theory? MR. CARVIN: Well, no. In fact, that 7 hypothetical was completely eliminated by Harris, which 8 9 made it quite clear that neither Keller nor Southworth was in any jeopardy, because the rationale of those 10 cases was significantly different than the rationale of 11 12 Abood. 13 JUSTICE KAGAN: Those cases --14 MR. CARVIN: Keller --15 JUSTICE KAGAN: -- start with Abood, Mr. Those cases say Abood is the framework, and 16 Carvin. those cases decide the questions that they decided 17 18 specifically within that framework. 19 MR. CARVIN: A lot of cases cite cases, but 20 the question is --21 JUSTICE KAGAN: It's not a cite. It's a --22 this is the way we look at mandatory fee cases. 23 MR. CARVIN: Again, I must respectfully 24 disagree. They do have that in common at that level of generality, but there's a key distinction, as -- as 25

35

1 Harris, itself, pointed out, between giving money to a 2 bar association, and giving money to a union. 3 The key thing is that the bar association is 4 a nonspeech restriction. It's like what the Court said 5 in the Glickman commercial speech context. The initial 6 association has nothing to do with speech. There, it 7 was regulating lawyers, not advocating on behalf of 8 lawyers. 9 And if those --10 JUSTICE KAGAN: Bar associations do things all the time that lawyers disagree with. They engage in 11 12 certain kinds of litigation and not other kinds of 13 litigation. They take public policy positions on 14 certain issues and not other issues. 15 I mean, I -- I think it would be impossible to make a distinction along that score. 16 17 MR. CARVIN: Keller struck down those kinds of activities by bar associations, taking positions on 18 Federal jurisdiction, taking position on gun control. 19 20 It said they could only spend money --21 JUSTICE KAGAN: Do you think bar 22 associations do, now, nothing that -- that -- that 23 members of the bar could disagree with and find hostile 24 to their own views? 25 MR. CARVIN: If they do it, and if it's not
germane to lawyer ethics or service, then, by 1 2 definition, it's a violation of Keller. So I sure hope 3 the bars are not violating the clear pronouncements of this Court. 4 5 The -- Keller only upheld expenditures that 6 are a necessary incident to their principle role of regulating lawyer ethics and legal behavior. All of the 7 other things that were law-related were struck down in 8 9 Keller. So that is not --10 JUSTICE KENNEDY: Any jeopardy, if not --11 JUSTICE SCALIA: I think that we're talking 12 about two kinds of bar associations. I mean, voluntary 13 bar --14 MR. CARVIN: Oh --15 JUSTICE SCALIA: -- associations get into a 16 lot of those other things. You're -- you're just saying that those bar 17 associations that you're compelled to join as a 18 condition of your practice do not get into those things. 19 20 MR. CARVIN: Oh, absolutely. If -- if they required me to join the ABA, I would have an absolute 21 22 First Amendment right not to do that, because virtually 23 every word out of their mouth I disagree with. 24 JUSTICE KENNEDY: Mr. Carvin -- Mr. --Mr. Carvin, I see -- I see your -- I -- I see 25

1 your -- your time is running.

2	Could you address briefly the opt-in/opt-out
3	requirement, an issue which, I take it, is in the case,
4	regardless of of of the the way we rule on the
5	issue we've been discussing?
6	MR. CARVIN: It it certainly is, Your
7	Honor. And that's because the only it will only
8	affect the amount that you need to opt in or opt out on.
9	And my short answer and I am running
10	out of time is, if this regime is upheld, that means
11	tomorrow the State of California could say every public
12	employee contributes 1 percent to the governor's
13	reelection campaign unless they affirmatively opt out of
14	doing so.
14 15	doing so. No one thinks, realistically, that's a
15	No one thinks, realistically, that's a
15 16	No one thinks, realistically, that's a voluntary decision to give money. There's only one
15 16 17	No one thinks, realistically, that's a voluntary decision to give money. There's only one purpose behind that kind of requirement, which is to
15 16 17 18	No one thinks, realistically, that's a voluntary decision to give money. There's only one purpose behind that kind of requirement, which is to inflate the governor's political war chest, just like
15 16 17 18 19	No one thinks, realistically, that's a voluntary decision to give money. There's only one purpose behind that kind of requirement, which is to inflate the governor's political war chest, just like the only purpose behind this is to, through inadvertence
15 16 17 18 19 20	No one thinks, realistically, that's a voluntary decision to give money. There's only one purpose behind that kind of requirement, which is to inflate the governor's political war chest, just like the only purpose behind this is to, through inadvertence and neglect, inflate the union's war chest by people who
15 16 17 18 19 20 21	No one thinks, realistically, that's a voluntary decision to give money. There's only one purpose behind that kind of requirement, which is to inflate the governor's political war chest, just like the only purpose behind this is to, through inadvertence and neglect, inflate the union's war chest by people who really have not made a voluntary decision to do so.
15 16 17 18 19 20 21 22	No one thinks, realistically, that's a voluntary decision to give money. There's only one purpose behind that kind of requirement, which is to inflate the governor's political war chest, just like the only purpose behind this is to, through inadvertence and neglect, inflate the union's war chest by people who really have not made a voluntary decision to do so. Unless there are further questions, I'd like

Alderson Reporting Company

1 General DuMont. ORAL ARGUMENT OF EDWARD C. DUMONT 2 3 ON BEHALF OF THE RESPONDENT ATTORNEY GENERAL OF 4 CALIFORNIA 5 MR. DUMONT: Mr. Chief Justice, and may it 6 please the Court: 7 California understands the First Amendment interests that are involved in this case. 8 9 But the State also has critical interests in 10 being free to manage the public workplace, much like a 11 private employer, unless we are improperly leveraging 12 the employment role to coerce or suppress citizens' 13 speech. 14 So let me try to briefly address why I think, if we are going to have collective bargaining in 15 the public sector, mandatory agency fees can serve 16 17 important State interests without unduly burdening 18 citizens' speech. 19 JUSTICE ALITO: Before you get --20 MR. DUMONT: If --JUSTICE ALITO: Before you get into that, 21 22 could I just ask you a preliminary question that came up 23 earlier in the argument? 24 Do you think that the California Teachers Association is an agency of the State of California? 25

40

1	MR. DUMONT: No. I think a a a union
2	that becomes an exclusive representative, under the
3	Perry case, has an official place in the functioning of
4	the school district. But it is not it does not
5	become an organ of the State.
6	And that's actually a very important point.
7	Precisely because of the company union concern, what's
8	delicate about this, from the State's point of view, is
9	that we want if we're going to have collective
10	bargaining, we need to have a system where there's one
11	representative that we can deal with, and that
12	representative has to be both a good partner for us,
13	from our point of view, but also perceived by the
14	employees as representing their interests, which is
15	why
16	CHIEF JUSTICE ROBERTS: But it's not
17	MR. DUMONT: we can't take it over.
18	Excuse me.
19	CHIEF JUSTICE ROBERTS: No. Go ahead.
20	Finish.
21	MR. DUMONT: Well, which is why it's very
22	important that we not fund it directly, and that we
23	not be perceived as controlling the speech of that
24	representative.
25	CHIEF JUSTICE ROBERTS: It's it's hard to

Alderson Reporting Company

1 visualize this in a pure employer-employee relationship, 2 when the collective bargaining agreement, itself, has to 3 be submitted for public review and public comment. 4 That -- that suggests that you're doing more than simply 5 regulating the employment relationship. 6 MR. DUMONT: Well, the public employment 7 context is certainly different from the private context, 8 and that's one of the important ways. We don't contest 9 that. 10 But I think the question is, before you get 11 to the final legislative approval or -- or board 12 approval stage, what kind of system can we have, 13 legitimately, that will be a workable system, both for 14 our employees who overwhelmingly have shown they want 15 collective bargaining, and for the local managers, 16 the -- the actual managers of local governments, of 17 school districts, or of State agencies who need to have the practical problem of -- of reaching an agreement 18 that will govern --19 20 CHIEF JUSTICE ROBERTS: If your --21 MR. DUMONT: -- their workplace for a period 22 of time. 23 CHIEF JUSTICE ROBERTS: If your employees 24 have shown overwhelmingly that they want collective bargaining, then it seems to me the free-rider concern 25

Alderson Reporting Company

1

2

that's been raised is -- is really insignificant. MR. DUMONT: With respect, I disagree with that. Because many people can want something in the

3 Because many people can want something in the that. 4 sense they view it as very advantageous to themselves, 5 but if they are given a choice, they would prefer to 6 have it for free, rather than to pay for it. 7 This is a classic collective action problem. 8 So when we -- so from the employer's point 9 of view, when we're going to have collective bargaining, we want one union to deal with. We want that union to 10 11 deal with all employees. And so we require it to 12 represent all employees fairly, whether they supported 13 the union or not. They might have supported the rival 14 unions. They might be in favor of unionism, but they 15 supported a different one. But once the majority has 16 said this is our representative, then that is going to 17 represent all employees.

18 And it's important then, from the employer's point of view, that that representative be adequately 19 20 funded and stably funded, so that they can work with us or work with the employer to reach actual progress. 21 22 JUSTICE KENNEDY: But it's -- it's almost 23 axiomatic. When you are dealing with a governmental 24 agency, many critical points are matters of public 25 concern. And is it not true that many teachers are --

Alderson Reporting Company

strongly, strongly disagree with the union position on teacher tenure, on merit pay, on merit promotion, on classroom size?

And you -- the term is free rider. The union basically is making these teachers compelled riders for issues on which they strongly disagree.

7 Many teachers think that they are devoted to the future of America, to the future of our young 8 9 people, and that the union is equally devoted to that 10 but that the union is absolutely wrong in some of its 11 positions. And agency fees require, as I understand 12 it -- correct me if I'm wrong -- agency fees require 13 that employees and teachers who disagree with those 14 positions must nevertheless subsidize the union on those 15 very points.

MR. DUMONT: And let me -- what I'd like to 16 17 do is to separate out the important public policy issues, which we do not deny cross-cut between the 18 public's fear and the -- the realm of citizens' speech 19 20 and the -- the isolated collective bargaining realm. They -- they do cross-cut, but that -- that does not 21 22 mean that the two spheres are the same. 23 So in the collective bargaining context,

24 what the employer needs is to get one agreement with one 25 group of employees, which we do by having one union.

44

1 It's a democratic process. The employees get to pick 2 that union. And because it's a democratic process, 3 almost -- it's almost guaranteed that not everyone will 4 agree with all the positions that are taken by the union 5 that represents the majority of employees. 6 From the employer's point of view, we need to get a contract, is to have one representative that 7 can speak with one voice for all those disparate people. 8 9 Now, I understand that you'll be speaking 10 on -- on delicate issues. And the important point here is that outside the context of getting a contract, we do 11 12 not try to suppress at all the wide or enriched variety 13 of viewpoints that employees may have as citizens. And 14 they can express them in the legislative realm. They 15 can express them at the workplace, just not in the 16 bargaining room. 17 JUSTICE KENNEDY: Do union -- do unions have public relations programs of -- or newspaper articles, 18 media programs to talk about things like merit pay, 19 20 protecting underperforming teachers and so forth? Do 21 the unions actually make those arguments, and aren't 22 those chargeable expenses? 23 MR. DUMONT: The union is engaged in a 24 variety of speech. Some of it is chargeable and some of 25 it is not.

Alderson Reporting Company

JUSTICE KENNEDY: Some of the ones I've 1 2 mentioned are chargeable? 3 MR. DUMONT: I believe under current law 4 they are. And if there's a need to adjust the current 5 law because the Court feels that some of those things 6 are more in the political or legislative sphere than 7 they are in the -- the collective bargaining sphere per 8 se, that is a -- a more of a Lehnert question than an 9 Abood question. 10 It does not --11 JUSTICE SCALIA: Well, if it --12 MR. DUMONT: -- require -- it would not --13 JUSTICE SCALIA: The problem is that 14 everything that is collectively bargained with the 15 government is within the political sphere, almost by 16 definition. Should the government pay higher wages or 17 lesser wages? Should it promote teachers on the basis 18 of seniority or on the basis of -- all of those questions are necessarily political questions. 19 20 That's -- that's the major argument made by the other 21 side. 22 MR. DUMONT: And Your Honor, I don't 23 disagree with that. But it does not change the fact 24 that as a government, we have two things that we're 25 doing; one is trying to run a workplace, another is

Alderson Reporting Company

1 trying to run a government in which the debate must be 2 wide open, and we would not dream of being able to 3 impose --

4 CHIEF JUSTICE ROBERTS: What is -- you said 5 you agree with that. You agree with that everything 6 they're negotiating over is a public policy question? 7 MR. DUMONT: No. I don't agree that --8 CHIEF JUSTICE ROBERTS: Whv? 9 MR. DUMONT: -- every issue is a public 10 policy question, but I don't want to dispute the fact 11 that many -- that there are deep public policy 12 implications to many of the topics and to the general 13 tenor of public employee bargaining. 14 Many of the public --15 CHIEF JUSTICE ROBERTS: If you disagree with 16 that, what is -- what is your best example of something 17 that is negotiated over in a collective bargaining agreement with a public employer that does not present a 18 public policy question? 19 20 MR. DUMONT: Mileage reimbursement rates or how you're going to have public safety. 21 22 CHIEF JUSTICE ROBERTS: It's all money. 23 That's money. That's how much money is going to have to 24 be paid to the teachers. If you give more mileage 25 expenses, that costs more money. And the amount of

Alderson Reporting Company

1 money that's going to be allocated to public education
2 as opposed to public housing, welfare benefits, that's
3 always a public policy issue.

MR. DUMONT: Which is why I would say I would not try to draw the line by saying that some part of this speech is not a matter of public concern or whatever term you want to use.

8 What I would say is that they -- when we're 9 trying to run the public workplace, we need to have some flexibility because for -- as employers, we're trying to 10 11 reach workable agreements to govern particular 12 workplaces for particular periods of time. And that 13 involves compromise, and it involves reaching some 14 decisions on some of these issues. And many of them are controversial, but we need to have concrete decisions 15 with one group of employees represented by one union to 16 17 do that.

18 JUSTICE ALITO: Where does the -- where does 19 the State of California think the line should be drawn? 20 A provision of California law -- this is Section 3546(b) of the -- of the California Government Code -- says that 21 22 agency fees may be used for, quote, "the cost of 23 lobbying activities designed to secure advantages in 24 wages, hours, and other conditions of employment, in 25 addition to those secured through meeting and

Alderson Reporting Company

1 negotiating with the employer."

2 Is that constitutional? 3 MR. DUMONT: I don't know the answer to that 4 question. I don't think it's the question presented 5 here. It's not what the union's here -- it's not the 6 position that they have taken in this litigation. And 7 if there is a need to adjust that line, which there might be, that would be a question about where to draw 8 9 the fundamental line that Abood draws. But the question 10 here is whether that line --11 JUSTICE ALITO: Well, one of the questions 12 is whether the -- whether Abood is workable. So I do 13 think it's relevant to know whether you think that is on 14 one side of the line or the other. 15 MR. DUMONT: I think there are arguments about why that kind of thing could be considered germane 16 17 to bargaining. But what is most important to the State 18 here would not be preserving that line. I don't want to concede it, but that is not the fundamental point here. 19 20 What is fundamental is that we need to be able to run 21 our workplaces, and that involves prescinding somewhat 22 from the -- from the broad debates about public policy, 23 which will continue to go on, but getting particular 24 contracts. 25 CHIEF JUSTICE ROBERTS: Is there --

Alderson Reporting Company

1	MR. DUMONT: And the the particular
2	speech restrictions, if I might, just in excuse me.
3	I'm sorry.
4	CHIEF JUSTICE ROBERTS: Is is there
5	any is there any legal argument or factual basis on
6	which the State of California disagrees with the
7	position of the union?
8	MR. DUMONT: I'm sorry. Any any
9	aspect of
10	CHIEF JUSTICE ROBERTS: Well, we have I'm
11	trying to sort out. We have, as you know, three
12	Respondents here, and I'm trying to sort out the
13	different position.
14	Is there anything in any way in which
15	your presentation disagrees with the union's
16	presentation in its in its brief?
17	MR. DUMONT: I don't think there's
18	necessarily any fundamental disagreement. I think we
19	would emphasize that our interests here are not are
20	primarily interests of employees in coming to practical
21	accommodations here.
22	There was a long history in California in
23	the '50s and 1960s of labor unrest. It led to a
24	commission that that issued a a report that was
25	very comprehensive and addressed this issue, among

1 others. This issue of agency fees was part of the 2 debate that went into the legislative decision in the 3 early '70s to adopt this -- this system, and we think 4 that was a legitimate legislative decision. 5 JUSTICE SCALIA: General DuMont, you -- you 6 are arguing that -- and I sympathize with -- with the 7 need of the State to have an efficient system for 8 dealing with its employees, and I can agree that dealing 9 with just one union makes everybody's life easier. 10 Why do you think that the union would not 11 survive without these -- these fees charged to 12 nonmembers of the union? Federal employee unions do --13 do not charge agency fees to nonmembers, and they seem 14 to survive; indeed, they prosper. Why -- why is California different? 15 MR. DUMONT: The Federal situation is 16 different. They have very different scope of 17 bargaining. I wouldn't say that it's been established 18 that they prosper. They have about a 30 percent 19 20 membership rate. 21 And from --22 JUSTICE GINSBURG: As opposed to -- what is 23 the membership rate in -- in the California teachers 24 unions? How -- how many are members of the union? 25 MR. DUMONT: Actual membership? I'm afraid

Alderson Reporting Company

1 I don't know that. Mr. Frederick may -- may know that. 2 JUSTICE GINSBURG: Because you -- you've 3 pointed out the membership is low in the Federal sector. 4 But there is no bargaining about pay, right? 5 MR. DUMONT: There is no bargaining about 6 pay; that's correct. 7 JUSTICE SOTOMAYOR: General, there was no 8 fact-finding below on this assumption, factual 9 assumption of whether --10 MR. DUMONT: There has been no fact-finding at all. 11 12 JUSTICE SOTOMAYOR: No factual development. 13 So there's a presumption in the question posed which is 14 that it can survive, but we don't know that factually. 15 MR. DUMONT: We don't know that factually. 16 The State would prefer not to take that risk, and I 17 don't think the Constitution requires us --18 JUSTICE SCALIA: You're the one making the argument. It isn't -- it isn't the job of the opponents 19 20 to show that it -- you know, that it will survive. You're the one that's saying we need to do this because 21 22 otherwise it won't survive. It seems to me the burden on -- is on you to suggest why that's so. 23 24 MR. DUMONT: With respect, Your Honor, I don't think --25

51

Alderson Reporting Company

JUSTICE KENNEDY: You have a compelling
 interest.

3 MR. DUMONT: With respect, Your Honor, I 4 don't believe that what we need to show is that the 5 union would not survive without this. From our point of 6 view, the question is are we using a technique that the 7 private sector uses widely that is reasonable from the 8 point of view of the employer and that doesn't impose an 9 undue burden.

And let just me say for just a moment about 10 the burden that's involved here, because I don't want to 11 12 minimize it, but let's remember that there is no 13 personal attribution of this speech here to any 14 individual employee. There is no restriction on any 15 individual employee's speech as a citizen, either in the 16 workplace or out of the workplace. All this speech is workplace-related, and if it's not, then that's a matter 17 of --18

JUSTICE KENNEDY: It's odd to say that if X is required to pay \$500 for someone to espouse a belief that he doesn't share, that he is now free to go out and -- and argue against it. That means he has to spend another \$500 so that it balances out? That makes no sense.

25 MR. DUMONT: See, what I would say here

Alderson Reporting Company

1	is to me, Your Honor, this case is very much like
2	Southworth, because what we have here is something where
3	it is important to the State to have a system in which
4	we are not the speaker, because that would defeat the
5	purpose of the system. The same way the point in
6	Southworth was to have students speak
7	JUSTICE KENNEDY: The whole idea of
8	Southworth was a public forum.
9	Are you saying that the whole purpose of
10	agency fees is to have an open public forum?
11	MR. DUMONT: No. I'm saying it's to have a
12	bargaining forum, but that it is legitimate when we have
13	compelled compelled association to have that
14	bargaining forum. It is also legitimate to have user
15	fees that fund it.
16	CHIEF JUSTICE ROBERTS: Thank you, General.
17	Mr. Frederick.
18	ORAL ARGUMENT OF DAVID C. FREDERICK
19	ON BEHALF OF THE UNION RESPONDENTS
20	MR. FREDERICK: Thank you, Mr. Chief
21	Justice, and may it please the Court:
22	Abood correctly held that States may
23	reasonably insist that nonmembers pay their share of
24	costs for the services provided by a union to the
25	government and to all employees as their exclusive

Alderson Reporting Company

1 representative. Overruling Abood now would

2 substantially disrupt established First Amendment

3 doctrine and labor management systems in nearly half the 4 country.

5 Let me talk about what a collective 6 bargaining is, and how the agreement is struck, and how 7 it evolves over time. Because it's not simply one 8 contract where there might be a severability provision, 9 but it is really system of agreements that are 10 established over time, and a body of relationships that 11 build up.

12 And if you look at the Joint Appendix, there 13 are several examples of collective bargaining 14 agreements. They are very long, detailed agreements 15 that include a wide range of services that are negotiated between the union and the government. And 16 some of these are monetary. Many of these are 17 18 hot-button issues, to be sure, Justice Kennedy, but many 19 of them are also mundane issues about health and welfare 20 benefits, what times teachers need to show up, how long their lunch break can be without having to perform a 21 22 duty, what the policies are for transferring teachers 23 between and among school districts, and these are all 24 basic services that require research, legal representation, conferring and consulting, communicating 25

Alderson Reporting Company

55

1 with members, trying to ascertain what the positions of 2 all members of the workforce are before the union 3 presents a -- a policy --

JUSTICE KENNEDY: Well, I suppose, if that's so convincing, the union can convince teachers to join the union.

7 MR. FREDERICK: Well -- and, in fact, in 8 California, the overwhelming majority of the teachers 9 are in the union, and it's only a small percentage that 10 have opted not to.

But I would go further, Justice Kennedy, in saying that what we are talking about here are a range of services that they're providing. We're talking about a service fee for the State law that provides for the exclusive representative to be the union when that is voted for by a majority of the workers.

17 And here, this Court's cases have 18 distinguished between citizens' speech, where the very teacher who might disagree with the union's position is 19 20 free to go and speak publicly about that position, and employment speech, where this Court's cases have been 21 22 extraordinarily deferential to the government in 23 upholding restrictions on what speech employees may 24 make.

25 JUSTICE KENNEDY: But -- but -- but

philosophically, if you use Pickering in this case, you're committing error of composition. You're comparing a whole group of persons who have their views coerced or compelled against one person that -- that --Pickering is just inapplicable on that -- on that ground.

7 MR. FREDERICK: Well, Justice Kennedy, I 8 think that it is fair to suppose that the government, in 9 deciding whether it's going to establish a relationship 10 with its workers and were to get input, is necessarily going to be dealt with a cacophony of views unless it 11 12 comes up with a reasonable system of management to get 13 those views collected and have them represented by an 14 exclusive representative. And that is the basic 15 trade-off that Abood recognized.

And I would note that because different States have chosen, based on their history, their culture, their experiences with the labor management system in the private sector, to come up with different results.

21 And here, I would say that Wisconsin and 22 Michigan, which recently adopted alterations to their 23 public management sector, established this point. 24 Because on the one hand, the legislature in Wisconsin 25 decided we're going to do away with public sector agency

1 fees for school teachers and for government workers, but 2 we're going to keep it for public safety officers, 3 police officers, firefighters, because we determined 4 there is a legislative interest in having agency fees. 5 Why? The firefighters brief in this case 6 explains that many States don't have safety regulations 7 for firefighters. And so a lot of these regulations end up coming through the collective bargaining process, 8 9 where firefighters work out negotiated rules to establish what is a safe way to fight a fire. 10 11 CHIEF JUSTICE ROBERTS: And all of that 12 would still survive if the Petitioners prevail, unless 13 your basic argument that if you do away with agency's --14 agency fees, the unions are going to collapse and not be 15 in a position to negotiate those safety requirements. 16 MR. FREDERICK: Chief Justice, the necessity standard has never been the standard when the government 17 is operating as employer or proprietor. It has always 18 been a case that you would judge the agency -- the 19 20 government's decision on the basis of what is 21 appropriate or reasonable. 22 And if you look at it from that standard, 23 what the firefighters are saying here is that it's 24 actually essential to have agency fees, because they are using those fees to benefit all of the workers in the --

25

1 in the unit through getting additional equipment that 2 the county may not be able to afford, additional 3 training so what when they're called upon to fight a fire --4 5 CHIEF JUSTICE ROBERTS: I'm sorry. They're 6 getting additional equipment that the county may not be 7 able to afford? MR. FREDERICK: That's right. The union 8 9 members and the nonmembers of the union in the -- in the 10 unit are putting their money together through the agency 11 fee process so that the union is supplying --12 JUSTICE BREYER: There's something other 13 than that. That would be the same as Justice Scalia's 14 question which raised an issue, and we heard it before. 15 Your -- your -- your last colleague mentioned this. California needs this rule that it has, 16 17 because it wants, on the other side of the bargaining table, a coherent group of people to negotiate for the 18 workers on wages, hours, working conditions, et cetera. 19 20 Now, the Chief Justice said, I can understand that argument if the alternative is the union 21 22 is destroyed, because then there's nobody. And you say 23 that that argument's a good argument because they're 24 going to buy fire trucks and some other things. 25 Is there anything else that backs up that

Alderson Reporting Company

1

argument?

2 MR. FREDERICK: Sure. 3 JUSTICE BREYER: I think it's important, and 4 I'd like you to explain it. 5 MR. FREDERICK: Yes. The flip side is that 6 the State briefs and the City briefs that have been 7 submitted in this Court note what happened when the agency fee process didn't occur. 8 9 In New York City, for example, there were strikes that were occurring all of the time until an 10 agency fee -- fee system was put into place, and that 11 12 enabled the City to better deliver transit services, school services, and the like. 13 14 So you have both the positive story by --JUSTICE SCALIA: I -- I don't understand 15 that. I just absolutely don't understand it. Why --16 17 why would agency fees enable the city to do things that it couldn't do before? 18 19 MR. FREDERICK: Because it enables all of 20 the workers to know they are making a shared sacrifice for the purpose of working together to establish a 21 22 coherent position with their employer. That's --23 JUSTICE SCALIA: You say that, but I -- it 24 doesn't mean anything to me. 25 MR. FREDERICK: I understand --

Alderson Reporting Company

1	JUSTICE SCALIA: You have a union
2	bargaining, and the city says no. And you're saying
3	that if there are enforced fees to the union, the city
4	will say yes?
5	MR. FREDERICK: No. What I'm
6	JUSTICE SCALIA: I I see no connection
7	whatever between
8	MR. FREDERICK: Well
9	JUSTICE SCALIA: what the city is willing
10	to to give in collective bargaining and whether you
11	have agency fees.
12	MR. FREDERICK: Justice Scalia, all I can
13	report on in the absence of a factual record because
14	this was basically brought as a facial challenge is
15	what is in the amicus briefs. In cities, States, school
16	districts, hospitals that are management-side have
17	supported agency fees because they find it to be a more
18	workable system by having
19	CHIEF JUSTICE ROBERTS: Well, I
20	MR. FREDERICK: employees buy into the
21	policies that are being established
22	CHIEF JUSTICE ROBERTS: I
23	MR. FREDERICK: through the collective
24	bargaining process.
25	CHIEF JUSTICE ROBERTS: It sounds to me like

Alderson Reporting Company

1 your argument cuts exactly the opposite way. 2 The -- the problem that's before us is 3 whether or not individuals can be compelled to support 4 political views that they disagree with. And you're 5 saying, well, the reason they should be able to, because 6 if they do, then those political views are going to 7 prevail. They are opposed to particular funding. 8 That's why they don't want to join the -- that's why 9 they don't want to join the union, because the union is 10 pushing that. But you say you should force them because then the union will prevail, contrary to the objecting 11 12 employee's views. 13 MR. FREDERICK: No. What I'm saying, Mr. 14 Chief Justice, is the States can make rational and 15 reasonable judgments that for their workability of a 16 system, they can have an agency-fee process. 17 Abood recognized the very Federalism interests that are at stake here, where different States 18 have different experiences, and this is an opportunity 19 20 for the States to draw upon those distinctive experiences in coming up with a system that's fair for 21 22 everyone. 23 JUSTICE GINSBURG: Mr. Frederick, you didn't 24 ask for this judgment. It was thrust on you, this

25 judgment on the pleadings. You did say you wanted to

Alderson Reporting Company

1 make a record in the district court. If you had had 2 that opportunity to develop a record, what would you 3 have put in it?

MR. FREDERICK: Well, the first thing I 4 5 would have put in, it would have been a response to 6 Justice Kennedy's question, which is that Ms. Friedrichs 7 has said publicly she's happy with the positions the union is taking on pay. It would be anomalous to 8 9 suppose that we're going to decide a case of this kind 10 of constitutional import with a lead plaintiff who has 11 said publicly she agrees with the union's positions on 12 pay. 13 CHIEF JUSTICE ROBERTS: Can you -- can 14 you -- do you think you can find one employee who doesn't? 15 16 MR. FREDERICK: No. I think that that's the 17 point, Mr. --18 CHIEF JUSTICE ROBERTS: You don't think. 19 MR. FREDERICK: No. I think that there are 20 undoubtedly -- there are undoubtedly issues in a 21 hundred-page collective bargaining agreement in which 22 reasonable people can say, we don't like where the

23 bargain got struck.

24 But the point here is government workability 25 and assessing the reasonableness of the government's

Alderson Reporting Company

1 position. JUSTICE BREYER: Do you think you can -- I 2 3 mean, obviously one thing that's come up is -- I know 4 that you're right on this -- the Thaler law was a mess. 5 It was strike after strike. But what you would like to 6 show is that that approach, compared to the assessment 7 of wage-, hour-, and working-condition-related fees, that the latter makes an improvement in the coherence of 8 9 the union's position, and therefore there will be of 10 your strikes. 11 That's something like that is what you're arguing, and I would guess that people would have 12 13 written articles about that now, and -- and -- if that's 14 so. MR. FREDERICK: Well, Justice Breyer, I 15 guess the question is, are you going to decide a case of 16 this constitutional significance on the basis of a 17 hypothesis based on --18 19 JUSTICE BREYER: All right. My argument to 20 you was, do you want to put information in the record on that point? 21 22 MR. FREDERICK: I think that is a one of 23 many points that a record would be helpful, but let me 24 just say that we're talking here --

25 JUSTICE SOTOMAYOR: Mr. Fredericks, this is

Alderson Reporting Company

1 the --2 JUSTICE KENNEDY: I -- I suppose --3 JUSTICE SOTOMAYOR: -- this is the --4 JUSTICE KENNEDY: Mr. Fredericks, we -- I 5 suppose, Mr. Fredericks, we could assume that a State is 6 always benefitted and -- and is more efficient if it can 7 suppress speech. 8 MR. FREDERICK: And your decision in 9 Garcetti, Justice Kennedy, allowed for the suppression of the speech by the prosecutor who objected --10 11 JUSTICE KENNEDY: That was in the workplace. 12 It doesn't apply to merit pay. It didn't apply to the 13 protection of underperforming teachers. It -- it 14 didn't -- it didn't apply to classroom size. It didn't 15 apply to educational objectives. 16 MR. FREDERICK: Those are all classic 17 workplace situations. 18 JUSTICE SOTOMAYOR: Can you -- can you --19 MR. FREDERICK: You are talking about 20 workplace --21 CHIEF JUSTICE ROBERTS: Justice --22 MR. FREDERICK: -- speech --23 CHIEF JUSTICE ROBERTS: Justice Sotomayor. 24 JUSTICE SOTOMAYOR: Can we go back to this issue of burden? 25

Alderson Reporting Company

1	There are a lot of assumptions underlying
2	your adversary's position, whole set of questions: Can
3	the union survive?
4	Hold on. I have about ten of them.
5	Is it necessary? And your adversary says
6	you or one of my colleagues has said you bear the
7	burden.
8	But this is an overturning of a decision on
9	stare decisis, isn't it?
10	MR. FREDERICK: That's correct. And the
11	point
12	JUSTICE SOTOMAYOR: And what burden do you
13	have, or is it your adversary who has to show no
14	reliance interests that the foundation is wrong,
15	et cetera?
16	MR. FREDERICK: We submit that, given the
17	four-decade history, they have the burden to demonstrate
18	that the way the system has worked would be unworkable
19	if it were to be if it were to be sustained.
20	And and Justice Kennedy, back to your
21	point. I appreciate that a prosecutor's memo might be
22	viewed in your eyes as workplace speech whereas the
23	teachers' position about what size the classroom might
24	be may not seem the same way as workplace speech. But
25	from of government's perspective, I think you have to

65

Alderson Reporting Company

assess that on the basis of the reasonableness of the
 system that the government --

JUSTICE ALITO: Well, no, Mr. Frederick --JUSTICE KENNEDY: You're again talking about a whole class of persons whose speech has been silenced, not just one person.

7 MR. FREDERICK: Well --

8 JUSTICE KENNEDY: Big difference.

9 MR. FREDERICK: -- their speech isn't 10 silenced. They are paying a service fee so that a --11 the exclusive representative can negotiate their health 12 and welfare benefits, their mileage reimbursement, a 13 whole set of things that -- voluntary teacher transfer 14 policy, the questions about when teachers have to show 15 up, how long their duty breaks -- duty-free breaks are 16 during the course of the day.

17 These are all relatively mundane points. I -- I think you would agree with me. And there's 18 nothing in the agency fee process that suppresses the 19 20 ability of teachers to speak out publicly, and even within the process because the law itself allows for 21 22 merit pay to be a subject of bargaining if a minority of 23 the teachers can convince the majority that this is a position that the teachers ought to take. 24

25 CHIEF JUSTICE ROBERTS: Mr. Frederick, your

\sim	-
6	1

1	your I think you would at least agree we're
2	dealing with some sensitive and important constitutional
3	issues. What is the the burden on the union that
4	counter weighs against those of simply requiring
5	opt-in as opposed to opt-out? At least then you
6	you ensure that people are making a conscious decision
7	about supporting the union before they're compelled to
8	do that.
9	MR. FREDERICK: On the second question
10	presented, we think that the decision ought to be
11	affirmed because Abood correctly recognized that here,
12	where there was basically no burden on the person who
13	wanted to opt out, that that was in itself a core
14	question.
15	CHIEF JUSTICE ROBERTS: And what you're
16	saying, it's easy for the person to check a box saying I
17	opt out. It's also easy to check a box saying opt in.
18	MR. FREDERICK: It's administratively
19	actually, in a system where the overwhelming majority
20	and we're talking about more than 90 percent of the
21	people are paying the fees, even those that are
22	nonchargeable fees under the Lehnert line to support
23	political activities, it's administratively much easier
24	to count a smaller number.
25	And the question is whether the suppression

1	of their constitutional rights is such as to rise to the
2	level of compulsion. Here we would submit that where
3	there's a one-page checkbox, they can send it in, they
4	are able and every Petitioner on the other side has
5	successfully opted out of paying those that the
6	burden is on them to show that the government has made
7	an unreasonable choice as to the kind of administrative
8	scheme that's been established.
9	JUSTICE ALITO: Well, opt-in is opt-out
10	is not always as easy as you as you say. In one of
11	our prior cases, I think that anybody who wanted to opt
12	out had to send a certified letter within a certain
13	period of time.
14	Now, suppose somebody says I don't want to
15	pay this year. I don't want to I I never want to
16	pay. What is the justification for saying that person
17	has to opt out every single year?
18	MR. FREDERICK: Well, let me just say that
19	the perpetual opt out is not an issue in this case. And
20	it had it been raised, it very well might be an
21	acceptable way to do, to say I want to opt out until
22	further notice. That's not been presented or argued

23 here.

If it were to be argued, there are reasons why that might be appropriate. But here, having an

Alderson Reporting Company

1	annual process follows this Court's Hudson decision
2	where the union is required on an annual basis to
3	provide notice of the activities that are chargeable and
4	not chargeable. So from the perspective of getting
5	notice to the potential objecting member, it allows more
6	flexibility.
7	CHIEF JUSTICE ROBERTS: Thank you, counsel.
8	MR. FREDERICK: Thank you.
9	CHIEF JUSTICE ROBERTS: General Verrilli.
10	ORAL ARGUMENT OF GEN. DONALD B. VERRILLI, JR.
11	FOR THE UNITED STATES, AS AMICUS CURIAE,
12	SUPPORTING THE RESPONDENTS
13	GENERAL VERRILLI: Mr. Chief Justice, and
14	may it please the Court:
15	Let me begin by summarizing the three
16	fundamental reasons why Abood should be reaffirmed.
17	First, in the four decades that Abood has
18	been the law, this Court's jurisprudence in the area
19	of of employment relations, First Amendment
20	jurisprudence in the area of employment relations has
21	converged with Abood in a way that fortifies its
22	foundations and does not erode them, because what those
23	cases have recognized is when the government is acting
24	as employer managing the workforce, it should receive
25	reasonableness review in order to give it the latitude

Alderson Reporting Company

comparable to that of a private employer to manage its
 workforce, and not exacting scrutiny that applies when
 government is a sovereign regulating the citizens.

4 Second, in those four decades, more than 20 5 States have enacted and enforced laws that allow the 6 public employers in those States to have the same 7 latitude that Congress gave private employers to decide, based on workplace needs and local conditions, whether 8 9 agency fee requirements will help them achieve the purposes for which they -- for which they adopt 10 11 collective bargaining.

12 And the reliance goes far deeper than those 13 20 State laws and the thousands of contracts affecting 14 millions of people that are based on those laws. In 15 those States, the agency fee requirement has worked its 16 way, woven its way into the fabric of the relation 17 between workers and management and the public's fear.

In those States, the unions have taken on such obligations as training and the like, funded by agency fees that make the workplace more effective for management, as well as more effective for employees.

And if you were to take those away, you're going to disrupt those long-term relationships that have developed over time, and the expectations that have developed over time, and you're going to replace them

Alderson Reporting Company

1 with a different kind of a situation in which the union 2 is going to have a different set of incentives, trying 3 to -- trying to ensure that the maximum number of people 4 are willing to pay union fees.

5 And the way that the unions are likely to 6 try to do that is through trying to convince employees 7 that you -- that they need the union because otherwise 8 management is going to do them harm. And I do think 9 that that's a significant problem here for public employer perspective now, in a time of budgetary 10 constraints, when difficult decisions have to be made 11 12 and cuts have to be made.

13 It's of great benefit to the employer, to 14 the government as employer, to have the union 15 participate in those judgments so that they are 16 perceived as fair as the -- by the workforce, and so that the union then, in effect, vouches for management 17 with the workforce and prevents disruption. So I do 18 think the reliance interests go very deep here. 19 20 And then the third point I would make is

21 that we're talking about overruling a precedent of 40 22 years' standing. There need to be -- needs to be a 23 showing of changed circumstances, it seems to me. 24 Now, with respect to the question of -- of 25 the role that agency fee -- the role that agency fees

1	play in the process, I think it is quite important, and
2	this goes to a point you raised, Justice Scalia. Abood
3	never said, and no case since Abood has ever said, that
4	agency fees are necessary to union survival. Abood
5	couldn't have said that, because when Abood ruled as it
6	did, Taft-Hartley had been on the books for decades.
7	And so with respect to the private sector, what Congress
8	had said with respect to the private sector is that
9	employers get to choose. Employees get to decide
10	whether the agency fee will help them achieve their
11	workplace goals. And what the Court said in Abood was
12	that public employers ought to have the same kind of
13	choice to respond to workplace needs and local
14	conditions that prior employee
15	CHIEF JUSTICE ROBERTS: The the fact that
16	Abood has been around for 40 years, does it affect your
17	point at all that the main justification for Abood
18	that's being advanced today is one that Abood did not
19	adopt?
20	GENERAL VERRILLI: I
21	CHIEF JUSTICE ROBERTS: Pickering
22	justification, that's what I hear most prominently in
23	the presentations, and yet Abood did not even cite
24	Pickering.
25	GENERAL VERRILLI: I I respectfully

Alderson Reporting Company
2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

disagree with that as a technical matter. I think Abood did cite Pickering. And if one looks at the briefs in Abood, the parties on both sides were arguing Pickering. But beyond that, I think --CHIEF JUSTICE ROBERTS: In -- in terms of that, but in terms of the substantive analysis, it can't really seriously be called a Pickering case. GENERAL VERRILLI: No. But I think it shares -- what I said at the outset, Mr. Chief Justice, is I think the key point: That this Court's First Amendment law in the public employment context has, over time, converged with Abood, in that the cases generally have recognized that when government is acting as employer, it has interests that, if government were acting as sovereign regulating the citizenry, wouldn't suffice to justify conditions on speech. JUSTICE ALITO: Well, Pickering is --Pickering is the heart of your argument, so I -- I do want to ask you a couple of questions about it. Is it different from the situation here in several respects? One was brought out. Pickering -the Pickering cases involve the termination or the discipline of a public employee after -- a single employee after the employee has made a statement that -to which the employer objects. This is a prospective

1 rule that applies to a huge category of employees. 2 The second is whether restrictions on what 3 employees can say are the same as compelling an employee 4 to make a statement or subsidizing a statement. 5 GENERAL VERRILLI: Let me take --6 JUSTICE ALITO: So as to the -- as to the 7 latter --8 GENERAL VERRILLI: Yeah. 9 JUSTICE ALITO: -- there are circumstances, 10 are there not, in which the Department of Justice could 11 terminate or take an adverse employment action against a 12 DOJ employee for something that that employee says as a 13 citizen on a question of public concern. That could be 14 done, could it not? 15 GENERAL VERRILLI: Yes. 16 JUSTICE ALITO: Are there any circumstances 17 in which the Department of Justice could compel an 18 employee to make a statement --19 GENERAL VERRILLI: I can't --20 JUSTICE ALITO: -- as a --GENERAL VERRILLI: I -- I can't think of 21 22 one, specifically. 23 JUSTICE ALITO: -- as a -- as a private 24 citizen? 25 GENERAL VERRILLI: I can't think of one, but

Alderson Reporting Company

1 that goes right to the difference, right to the 2 difference between government acting as employer, 3 managing the workplace, and government acting as 4 sovereign, regulating the citizenry. 5 In the latter situation, what this Court's 6 cases would say is that that is not government acting to 7 manage the workplace; that is government leveraging 8 its -- its control over the employee, acting as 9 sovereign, affecting that person in his role as citizen, 10 and that would get exacting scrutiny. 11 And that -- so that -- I think that's the 12 key. We're not arguing that Abood applies of its own 13 terms. We're arguing that there's an insight that 14 underlays Abood, and it underlays Garcetti, and frankly, it underlays the political affiliation cases as well. 15 16 Because if you look at those, what those 17 cases all say, contrary to what my friends say, is that when government can show the political affiliation is a 18 reasonable requirement for the effective performance of 19

20 the job in question, that that affiliation requirement 21 can be upheld. That, again, is not exacting scrutiny; 22 it's reasonableness. Every case lines up along that 23 axis. And so -- and I -- I think that's the key point 24 about Pickering.

25 And if I could, I just want to address a

Alderson Reporting Company

1 couple other points.

2	JUSTICE ALITO: Well, I when when
3	when a union is bargaining about a matter of of
4	public concern, you're saying that that's that is not
5	the same as commenting on a matter of public concern?
6	GENERAL VERRILLI: No. What I'm saying is
7	that it occurs in the context of the the collective
8	bargaining relationship, which is a which is it
9	has to be subject to a different set of constitutional
10	standards. It has to be; because, think about it.
11	With respect to collective bargaining,
12	there's a specialized channel of communication that the
13	government sets up. The government controls who can
14	speak, when the discussion's going to occur, and what
15	topics can be discussed.
16	JUSTICE SCALIA: All of that is true.
17	Nobody nobody denies that. But the problem is that
18	it is not the same as a private employer, that what is
19	bargained for is, in all cases, a matter of public
20	interest. And that changes the that changes the
21	situation in a way that that may require a change of
22	the rule. It's one thing to provide it for private
23	employers. It's another thing to provide it for the
24	government, where every matter bargained for is a matter
25	of public interest.

Alderson Reporting Company

1	GENERAL VERRILLI: But I guess what I would
2	say about that, Justice Scalia, what I read this Court's
3	cases as saying in the employee speech context, in the
4	employee petitioning context, in the political
5	affiliation context, is that you yes, it's not wholly
6	free of First Amendment scrutiny. But recognizing the
7	government's interests as employer and prerogatives as
8	employer, you apply reasonableness review and not the
9	exacting scrutiny that applies when government is
10	regulating as a sovereign regulator.
11	JUSTICE BREYER: I guess isn't it is
12	you may know the case in which government as
13	employer is most likely to want to control what the
14	employee says and where he has the right to do that is
15	likely to be a case that involves the institution's job,
16	i.e., the public interest.
17	GENERAL VERRILLI: Yes. Certainly,
18	certainly. That's why that's why I think there was
19	no doubt in Garcetti that the speech was not a matter of
20	public concern. And I could have said the same thing in
21	Borough of Duryea and any number of these courts' other
22	cases.
23	That's not the that's not the distinction
24	the Court has drawn. The distinction the Court has
25	drawn is between government acting as employer managing

the workforce, and the government as sovereign
 regulating the citizenry.

3 And I respectfully submit that that -- that 4 that distinction applies with equal force here, and especially given the stare decisis considerations 5 6 that -- that ought to govern this Court's decision in 7 this context that that is more than sufficient to uphold, to reaffirm Abood. Because as I said, what this 8 9 Court's cases have recognized through all the public employer context is the same principle for which Abood 10 11 stands.

JUSTICE SOTOMAYOR: General, you seem -- and everybody seems to equate government subsidy with government speech. Do you think our cases give government subsidy the same analysis as they give compelled speech or compelled silence?

17 GENERAL VERRILLI: May I answer, Mr. Chief
18 Justice?

19 CHIEF JUSTICE ROBERTS: Sure.

20 GENERAL VERRILLI: What I would say about 21 that, Justice Sotomayor, is that in this context, the 22 subsidy goes to the process of contract formation and 23 contract administration within that collective 24 bargaining context that I described earlier, that of 25 necessity, a different First Amendment standard has to

Alderson Reporting Company

1 apply to. 2 Thank you. 3 CHIEF JUSTICE ROBERTS: Thank you, General. 4 Three minutes, Mr. Carvin. 5 REBUTTAL ARGUMENT OF MICHAEL CARVIN 6 ON BEHALF OF THE PETITIONERS 7 MR. CARVIN: Thank -- thank you. As to the absence of a factual record here, 8 9 it's important to point out that we gave them an amended 10 answer where they could make any allegation they wanted. And at page 4 of their so-called opposition, it said, to 11 12 quote, "The unions do not oppose the entry of a judgment 13 on the pleadings." Why is that? Because they certainly -- it's 14 15 their burden to argue, for example, that agency fees will lead to the demise of the union. But they didn't 16 17 make any such allegation in their answer. They didn't 18 make any such allegation in response to Justice Ginsburg's question, and they've got all the 19 20 facts and terms of the union's fiscal well-being. That's because they can't make such an allegation in the 21 22 real world. 23 How do we know that? Twenty-five states 24 prohibit agency fees. Not one union. Read the amici. See if you can see one example of the union capitulating 25

Alderson Reporting Company

1	because of that. The federal government doesn't allow
2	agency fees. And only a third of the members are union
3	members, and yet, that that union survives. Whereas
4	here, we have 90 percent union membership, and
5	Mr. Frederick said 90 percent of the nonmembers continue
6	to contribute. So the notion that anything could happen
7	adversely here simply doesn't square with things.
8	The notion that Abood put forth that there's
9	some Federal policy in favor of agency fees is
10	completely contrary to the fact. 29 U.S.C. 6 164(b)
11	allows excuse me prohibits agency fees if the
12	State prohibits. So it allows states to prohibit agency
13	fees. Conversely, it preempts states that seek to
14	require agency fees.
15	So the Federal policy, not only with respect
16	to their own workforce, but to the respect of the
17	private workforce, is contrary to agency fees.
18	In response to Justice Kennedy's question,
19	yes. There's a stark difference between single
20	personnel decisions and group decisions. NTEU, which is
21	a Pickering case, makes that quite clear. Even in the
22	Pickering context when there was a general rule with
23	respect to outside honorarium, the Court made it clear
24	that the burden of justification is much higher. They
25	haven't come close to this burden of justification,

Alderson Reporting Company

1 because they can't possibly show that agency fees will
2 lead to the end of the union.

3 And contrary to my brethren, that's the only 4 thing that matters. We're talking about the -- the 5 government's interest as an employer. All they care 6 about, according to Abood, is having one union instead 7 of two so they only have to speak to one person. They don't care about how robust or effective this union is. 8 9 Indeed, if anything, they don't want them to be 10 effective, because nobody wants a strong bargaining partner that's going to drive up public expenditures 11 12 and -- and have a --

13 JUSTICE SOTOMAYOR: So what do you do with 14 the law enforcement people who submitted their brief who 15 said the unions actually do training. They provide equipment the county can't afford with fees. 16 So 17 they're -- what the -- the General has been saying is, 18 we have to leave it to each State to decide, because with this kind of agency fee, there are things that 19 20 unions can do that we would choose not to do. 21 MR. CARVIN: I am --22 JUSTICE SOTOMAYOR: The unions in California 23 do teacher training. 24 MR. CARVIN: Exactly, and they do fire training. They do safety training. Can you think of 25

Alderson Reporting Company

1	something that's more a matter of public concern, that's
2	more of an ideological point, that's more important?
3	And yet they dismiss these as somehow prosaic issues.
4	They're basic to our democracy, and that's why we have
5	
	an absolute right not to subsidize it. No one's arguing
6	that these
7	JUSTICE SOTOMAYOR: Why? Why? If you're
8	receiving the benefits of it, why? It's it's your
9	benefit. You may disagree with that judgment
10	MR. CARVIN: Right.
11	JUSTICE SOTOMAYOR: but and you and
12	you can speak about it
13	MR. CARVIN: Because there's
14	JUSTICE SOTOMAYOR: but why is it hurting
15	your First Amendment right if you can speak?
16	MR. CARVIN: There's a great ongoing debate
17	about teacher training class size in education reform
18	today. The unions have their right to take their side
19	of that view. What they don't have a view is a right
20	to demand that the other side subsidize their views on
21	these essential questions of of basic public
22	importance.
23	CHIEF JUSTICE ROBERTS: Thank you, counsel.
24	The case is submitted.
25	(Whereupon, at 11:26 a.m., the case in the

1	above-titled	matter	was	submitted.)
2				
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				

A	accept 33:4,5	admission 19:6	59:8,11,17	58:21
	acceptable	admittedly 32:6	60:11,17 66:19	altogether 14:11
a.m 1:14 3:2	68:21	adopt 50:3	70:9,15,20	amended 79:9
82:25	accepts 12:24	70:10 72:19	71:25,25 72:4	Amendment
ABA 37:21	accommodation	adopted 56:22	72:10 79:15,24	3:15,18 6:2,5
abandon 15:18	25:6	advanced 72:18	80:2,9,11,12	6:19 7:19,24
ability 16:7	accommodati	advantageous	80:14,17 81:1	8:20 9:19
66:20	49:21	42:4	81:19	13:22 18:8,9,9
able 8:11 9:16	achieve 70:9	advantages	agency's 57:13	19:4,7,10,22
11:8 13:13	72:10	47:23	agency-fee	20:4 21:19
26:2 46:2	achieving 23:3	adversary 65:5	61:16	30:24 31:6
48:20 58:2,7	Act 7:4,6,11	65:13	ago 26:18 28:14	32:22 34:3
61:5 68:4	10:24	adversary's 65:2	28:15,15	37:22 39:7
Abood 7:15		adverse 15:16	,	54:2 69:19
17:20 18:14	acting 8:7 9:14 69:23 73:13,15	74:11	agree 32:16 35:5 44:4 46:5,5,7	73:11 77:6
21:2,7 29:23	,			
30:1,5,7,19	75:2,3,6,8	adversely 80:7	50:8 66:18	78:25 82:15
31:2,2,8,10,20	77:25	advocacy 11:17	67:1	America 43:8
31:22 32:6,7	action 6:13 42:7	34:20	agreed 16:10	American 26:15
32:18,20 34:22	74:11	advocate 13:10	agreement 25:3	27:22
35:2,12,15,16	activities 28:5	14:5,6,8 15:25	41:2,18 43:24	amici 79:24
45:9 48:9,12	35:4 36:18	advocates 3:12	46:18 54:6	amicus 1:25
53:22 54:1	47:23 67:23	advocating 36:7	62:21	2:14 60:15
56:15 61:17	69:3	affect 17:14	agreements	69:11
67:11 69:16,17	activity 11:1	28:21,21,22	47:11 54:9,14	amount 38:8
69:21 72:2,3,4	26:10,11 34:4	38:8 72:16	54:14	46:25
72:5,11,16,17	actors 13:8,9	affiliation 8:24	agrees 62:11	analysis 21:20
72:18,23 73:1	acts 8:3	75:15,18,20	Ah 23:13	30:8 73:6
73:3,12 75:12	actual 41:16	77:5	ahead 25:15	78:15
75:14 78:8,10	42:21 50:25	affirmatively	27:4 40:19	annual 69:1,2
80:8 81:6	addition 47:25	6:23 38:13	al 1:3,7 3:5	anomalous 62:8
Abood's 3:14	additional 58:1	affirmed 67:11	ALITO 26:14	answer 18:16
29:24	58:2,6	afford 58:2,7	39:19,21 47:18	20:20 38:9
above-entitled	address 20:23	81:16	48:11 66:3	48:3 78:17
1:12	38:2 39:14	afraid 50:25	68:9 73:17	79:10,17
above-titled	75:25	agencies 41:17	74:6,9,16,20	answered 7:8
83:1	addressed 49:25	agency 4:6,8 6:4	74:23 76:2	anybody 21:16
absence 60:13	adequate 22:25	6:8,22 7:10,13	allegation 79:10	68:11
79:8	23:4	7:13 17:7 21:9	79:17,18,21	apart 28:6
absolute 37:21	adequately	22:1,15,21	allocated 47:1	apologize 7:5
82:5	42:19	24:15,17,23	allow 3:20 17:7	APPEARAN
absolutely 14:1	adjust 45:4 48:7	25:8 26:8	70:5 80:1	1:15
37:20 43:10	administration	27:23 30:10	allowed 64:9	Appendix 54:12
59:16	78:23	39:16,25 42:24	allows 6:8 66:21	applies 70:2
abstract 33:8	administrative	43:11,12 47:22	69:5 80:11,12	74:1 75:12
abstraction	68:7	50:1,13 53:10	alterations	77:9 78:4
33:15,16	administrativ	56:25 57:4,14	56:22	apply 6:3 8:8
- , -	67:18,23	57:19,24 58:10	alternative	21:22 64:12,12
	I	l	l	l

	I	I	I	
64:14,15 77:8	assess 26:5,5	ban 15:18,19	60:14 67:12	58:12 59:3
79:1	66:1	bar 12:6 28:21	basis 8:24,25	63:2,15,19
appreciate	assessing 62:25	28:22 35:3	45:17,18 49:5	77:11
65:21	assessment 63:6	36:2,3,10,18	57:20 63:17	brief 49:16 57:5
approach 63:6	assessments	36:21,23 37:12	66:1 69:2	81:14
appropriate	12:8	37:13,17	bear 65:6	briefing 32:1
57:21 68:25	associate 9:24	bargain 13:20	Beck 6:3	briefly 38:2
approval 41:11	10:5	27:20 62:23	bedrock 5:5	39:14
41:12	association 1:7	bargainable	beg 12:15	briefs 18:6 59:6
area 25:16 28:20	3:5,16 34:19	27:13,16,19	behalf 1:16,19	59:6 60:15
32:22 69:18,20	34:20 35:4	bargained 22:8	1:21 2:4,7,11	73:2
argue 28:16	36:2,3,6 39:25	45:14 76:19,24	2:18 3:8 36:7	broad 48:22
52:22 79:15	53:13	bargaining 3:22	39:3 53:19	brought 5:16
argued 68:22,24	associations	4:7,10,14 7:14	79:6	60:14 73:21
arguing 31:15	12:7 36:10,18	9:6 12:19	behavior 37:7	budgetary 71:10
50:6 63:12	36:22 37:12,15	13:23 14:10,13	belief 52:20	build 54:11
73:3 75:12,13	37:18	14:16 15:6,18	believe 4:18	burden 17:9
82:5	assume 20:17,18	15:22 16:1	45:3 52:4	51:22 52:9,11
argument 1:13	64:5	17:1,3 21:25	benefit 14:6	64:25 65:7,12
2:2,5,9,12,16	assumes 12:20	23:2,11 25:22	57:25 71:13	65:17 67:3,12
3:3,7 7:19	assuming 6:7	25:25 26:9	82:9	68:6 79:15
30:14 31:17	16:8 22:5	27:12 30:17	benefits 21:23	80:24,25
39:2,23 45:20	24:19,21,22	33:25 39:15	22:8 47:2	burdening
49:5 51:19	assumption 51:8	40:10 41:2,15	54:20 66:12	39:17
53:18 57:13	51:9	41:25 42:9	82:8	buy 33:18 58:24
58:21,23 59:1	assumptions	43:20,23 44:16	benefitted 64:6	60:20
61:1 63:19	65:1	45:7 46:13,17	best 46:16	C
69:10 73:18	Attorney 1:19	48:17 50:18	better 59:12	
79:5	2:7 39:3	51:4,5 53:12	beyond 73:4	C 1:18,21 2:1,6
argument's	attribution	53:14 54:6,13	big 28:25 66:8	2:10 3:1 39:2
58:23	52:13	57:8 58:17	board 4:4 15:25	53:18
arguments	Austin 32:23	60:2,10,24	16:3 41:11	cacophony
28:11,12 30:23	authority 19:12	62:21 66:22	body 32:11	56:11
44:21 48:15	authorization	70:11 76:3,8	54:10	Cal 1:19
article 14:25	3:14 6:21	76:11 78:24	books 21:7 72:6	California 1:6
articles 44:18	axiomatic 42:23	81:10	Borough 77:21	1:18,20 2:8 3:5
63:13	axis 75:23	bars 37:3	bound 20:15	12:10,22 24:14
ascertain 55:1	<u> </u>	based 6:4 56:17	box 67:16,17	38:11 39:4,7
aside 6:18 25:21	B = 1:23 2:13	63:18 70:8,14	breaching 25:2	39:24,25 47:19
asked 22:18		basic 3:16 6:7	break 54:21	47:20,21 49:6 49:22 50:15,23
23:2 28:6	69:10 back 21:0-15	10:24 30:21	breaks 66:15,15	49:22 50:15,25 55:8 58:16
31:25	back 21:9,15 26:16 64:24	33:9,12,22	brethren 81:3	
asking 18:13		34:6,22,23	Breyer 19:3,14	81:22 California's
21:21	65:20	54:24 56:14	20:3 26:23	California's 25:1
asks 17:10	backs 58:25 balances 52:23	57:13 82:4,21	27:1,4,7 28:8	called 58:3 73:7
aspect 49:9	balancing 31:15	basically 9:10	29:2,16,17	campaign 15:1,8
aspects 28:17	balancing 51.15	31:15 43:5	33:2,4 35:1	campaign 13.1,8
L	-	-	-	-

	1	1	1	1
38:13	32:1,2,11,14	channel 76:12	citizens 21:17	41:24 42:7,9
campaigns	32:24 33:10	characterizes	23:21,23 32:21	43:20,23 45:7
15:16	38:3 39:8 40:3	30:13	44:13 70:3	46:17 54:5,13
candor 6:12	53:1 56:1 57:5	charge 24:23	citizens' 39:12	57:8 60:10,23
capital 20:6,11	57:19 62:9	50:13	39:18 43:19	62:21 70:11
capitulating	63:16 68:19	chargeable 15:2	55:18	76:7,11 78:23
79:25	72:3 73:7	44:22,24 45:2	city 59:6,9,12,17	collectively
car 19:5,12	75:22 77:12,15	69:3,4	60:2,3,9	45:14
care 81:5,8	80:21 82:24,25	charged 50:11	claim 18:7,10,18	come 17:8 25:6
carried 34:4	cases 8:2 9:21	charges 14:25	class 66:5 82:17	32:10 56:19
Carvin 1:16 2:3	12:3 17:10	chatted 30:11	classic 32:13	63:3 80:25
2:17 3:6,7,9,19	19:4,16,17	check 67:16,17	42:7 64:16	comes 30:12
3:23 4:16,19	21:18 28:24	checkbox 68:3	classroom 43:3	31:17 56:12
5:2,4,9,15,23	31:9,18,21,22	chest 38:18,20	64:14 65:23	coming 19:15
5:25 6:2,12 7:5	32:5,14,22	Chief 3:3,9	clear 3:14 5:5	49:20 57:8
7:7,12,21 8:2	33:7 34:7	38:24 39:5	6:18 9:20 11:2	61:21
8:18 9:7,8,18	35:11,13,16,17	40:16,19,25	17:22 34:17	comment 41:3
10:3,8,15	35:19,19,22	41:20,23 46:4	35:9 37:3	commenting
12:12,14,16,17	55:17,21 68:11	46:8,15,22	80:21,23	76:5
13:4,14,18,22	69:23 73:12,22	48:25 49:4,10	clearly 20:11	commercial
14:2,12,15,23	75:6,15,17	53:16,20 57:11	clients 4:2 5:13	21:18 31:1
15:3,11 16:5	76:19 77:3,22	57:16 58:5,20	close 14:20 34:3	36:5
16:10,15,20,25	78:9,14	60:19,22,25	80:25	commission
17:8,18 18:2,4	categorical	61:14 62:13,18	closed 6:9	49:24
18:13,19,24	11:16	64:21,23 66:25	Code 47:21	committing 56:2
19:13,21 20:10	category 8:14	67:15 69:7,9	coerce 9:23	common 35:24
20:16,19,25	74:1	69:13 72:15,21	39:12	communicating
21:5,8,13,16	cause 4:17	73:5,9 78:17	coerced 6:10,10	54:25
22:2,3,16,23	certain 24:5,10	78:19 79:3	56:4	communication
23:7,17 24:8	28:16 36:12,14	82:23	coherence 63:8	76:12
24:11,14,20,25	68:12	choice 42:5 68:7	coherent 58:18	company 26:23
25:4,7,11,14	certainly 10:15	72:13	59:22	40:7
25:23 26:2,7	11:20 13:6	choose 72:9	coin 10:12	comparable
26:19,25 27:3	28:21,21,22	81:20	collapse 57:14	70:1
27:6,8,15,21	29:1 32:16,17	chosen 56:17	colleague 58:15	compared 63:6
29:1,16,21	33:11,11 38:6	circumstances	colleagues 65:6	comparing 56:3
31:4,5 32:12	41:7 77:17,18	9:22 17:5	collected 56:13	compel 10:21
33:3 34:10,25	79:14	71:23 74:9,16	collective 4:7,10	23:20 74:17
35:7,14,16,19	certified 68:12	cite 31:10 35:19	4:14 7:14	compelled 10:12
35:23 36:17,25	cetera 58:19	35:21 72:23	13:23,25 14:13	10:13 21:10
37:14,20,24,25	65:15	73:2	14:16 15:5,18	34:20 37:18
38:6,25 79:4,5	challenge 60:14	cities 60:15	15:22 16:1	43:5 53:13,13
79:7 81:21,24	change 32:19	citizen 17:22	17:1,2 23:1,2	56:4 61:3 67:7
82:10,13,16	45:23 76:21	52:15 74:13,24	23:11 25:21,25	78:16,16
case 3:4 10:20	changed 71:23	75:9	26:9 27:12	compelling 52:1
11:3 17:12	changes 29:20	citizenry 73:15	30:17 39:15	74:3
31:2,24,25	76:20,20	75:4 78:2	40:9 41:2,15	completely 22:5
	I	I	I	I

23:12 35:8	48:16	26:6	17:21 18:14,25	82:16
80:10	consistency 3:17	contributions	19:16 20:6,8	debates 48:22
composition	consistently	4:20 10:20,22	20:10,18 29:25	decades 69:17
56:2	20:6 34:21	28:2	31:20 32:2	70:4 72:6
comprehensive	constantly 18:11	control 8:11	34:21 36:4	decide 8:15
49:25	Constitution	36:19 75:8	37:4 39:6 45:5	25:10 35:17
compromise	8:23 20:12	77:13	53:21 59:7	62:9 63:16
28:14 29:5	51:17	controlling	62:1 69:14	70:7 72:9
47:13	constitutional	40:23	72:11 77:24,24	81:18
compulsion	8:16 19:24	controls 76:13	80:23	decided 24:17
10:18 68:2	48:2 62:10	controversial	Court's 3:18	31:22 32:2,7
concede 48:19	63:17 67:2	47:15	6:13 8:20 9:18	35:17 56:25
concept 18:21	68:1 76:9	converged 69:21	21:20 29:4	deciding 56:9
concern 29:14	constrain 8:6	73:12	30:14 55:17,21	decision 6:15
30:18 40:7	constraints 7:24	Conversely	69:1,18 73:10	17:10 18:18
41:25 42:25	8:6,8 9:5,10	80:13	75:5 77:2 78:6	38:16,21 50:2
47:6 74:13	71:11	convince 55:5	78:9	50:4 57:20
76:4,5 77:20	consulting 54:25	66:23 71:6	courts' 77:21	64:8 65:8 67:6
82:1	contest 41:8	convinced 20:10	create 6:13 12:9	67:10 69:1
concerns 11:15	context 4:7,10	convincing 55:5	creating 13:2	78:6
28:18 31:12	4:14,15 17:3	core 67:13	critical 39:9	decisions 11:13
concludes 18:14	36:5 41:7,7	Corporation	42:24	11:20 18:23
concrete 47:15	43:23 44:11	32:25	criticism 19:8	20:15 29:7
condemned	73:11 76:7	correct 6:6 19:4	cross-cut 43:18	35:3 47:14,15
34:21	77:3,4,5 78:7	26:20 43:12	43:21	71:11 80:20,20
condition 37:19	78:10,21,24	51:6 65:10	crystal 34:17	decisis 17:24
conditions 34:1	80:22	correctly 53:22	culture 56:18	18:10,22 19:2
47:24 58:19	continue 48:23	67:11	curiae 1:25 2:14	19:18 20:1,9
70:8 72:14	80:5	cost 47:22	69:11	20:17 32:14
73:16	contract 22:6,13	costs 46:25	current 45:3,4	65:9 78:5
conferring	22:15 25:8	53:24	currently 26:20	deep 46:11
54:25	44:7,11 54:8	counsel 69:7	cuts 61:1 71:12	71:19
conflict 29:24	78:22,23	82:23		deeper 70:12
32:10	contracts 17:13	count 67:24	$\frac{\mathbf{D}}{\mathbf{D}^{2}}$	defeat 53:4
Congress 70:7	17:14 20:21,22	counter 67:4	D 3:1	deferential 9:4
72:7	21:1 22:9	country 29:18	D.C 1:9,16,21,24	9:22 11:10
connection 60:6	48:24 70:13	54:4	DAVID 1:21	30:5 55:22
conscious 67:6	contrary 27:11	county 58:2,6	2:10 53:18	definition 37:2
consequence	30:6,6,7,19	81:16	day 11:14 21:1	45:16
35:6	31:1 34:22	couple 73:19	66:16	delicate 40:8
considerable	61:11 75:17	76:1	deal 28:25 40:11	44:10
29:14	80:10,17 81:3	course 3:24 14:3	42:10,11	deliver 59:12
consideration	contribute 4:17	17:9 26:3,20	dealing 22:25	demand 82:20
20:18	4:25 80:6	29:4 66:16	42:23 50:8,8	demise 79:16
considerations	contributes	court 1:1,13	67:2 dealt 56:11	democracy 82:4
78:5	38:12	3:10 6:4,18		democratic 44:1
considered 20:7	contribution	7:17 11:9	debate 46:1 50:2	44:2
	•		•	•

			1	1
demonstrate	40:22	doctrinal 32:17	67:23	42:12,17 43:13
65:17	disables 4:3	doctrine 21:19	easily 29:8	43:25 44:1,5
denial 18:9 19:1	disagree 8:19	30:25 31:1	easy 67:16,17	44:13 47:16
denied 18:18	22:17 32:13	54:3	68:10	49:20 50:8
19:16	33:21 35:24	doing 38:14 41:4	education 47:1	53:25 55:23
denies 17:20	36:11,23 37:23	45:25	82:17	60:20 70:21
76:17	42:2 43:1,6,13	DOJ 74:12	educational	71:6 72:9 74:1
deny 18:7 43:18	45:23 46:15	dollars 27:25	64:15	74:3
Department	55:19 61:4	DONALD 1:23	EDWARD 1:18	employees' 11:8
1:24 74:10,17	73:1 82:9	2:13 69:10	2:6 39:2	employer 6:17
depends 22:6	disagreement	door 14:20	effect 18:10,22	8:4,5,12,15,17
deprivation 3:16	31:8 49:18	33:17	71:17	9:12,15,17
described 78:24	disagrees 49:6	doubt 77:19	effective 70:20	11:7 12:1,3,9
designed 47:23	49:15	dozens 19:16	70:21 75:19	23:8,9,15 24:6
destroyed 58:22	discipline 73:23	draw 9:11,19	81:8,10	24:16 27:10,23
detailed 54:14	discretion 25:16	13:5 33:7 47:5	efficient 50:7	30:6 31:14
details 28:19	discriminate	48:8 61:20	64:6	39:11 42:21
determined 57:3	8:24,25	drawing 10:9	effort 15:7	43:24 46:18
develop 62:2	discussed 76:15	33:22	efforts 21:25	48:1 52:8
developed 70:24	discussing 38:5	drawn 47:19	25:25	57:18 59:22
70:25	discussion 14:10	77:24,25	Eighth 20:4	69:24 70:1
development	discussion's	draws 48:9	either 7:19	71:10,13,14
51:12	76:14	dream 46:2	52:15	73:14,25 75:2
devoted 43:7,9	dismiss 82:3	drive 81:11	eliminated 35:8	76:18 77:7,8
dictate 10:17	disparate 44:8	DuMont 1:18	emphasis 5:12	77:13,25 78:10
13:24,25	dispute 46:10	2:6 39:1,2,5,20	emphasize 49:19	81:5
differ 12:15	disrupt 54:2	40:1,17,21	employee 8:2	employer's
difference 6:20	70:23	41:6,21 42:2	9:15,20,24	31:12 42:8,18
66:8 75:1,2	disruption	43:16 44:23	11:5,6 21:7	44:6
80:19	71:18	45:3,12,22	24:7 30:25	employer-emp
different 8:7	dissenting 30:12	46:7,9,20 47:4	31:9 38:12	41:1
10:2 11:4 12:8	31:2	48:3,15 49:1,8	46:13 50:12	employers 5:20
14:11 22:10	dissents 29:8,8	49:17 50:5,16	52:14 62:14	6:3,22 7:23
28:8,9 35:11	distinction 6:7	50:25 51:5,10	72:14 73:23,24	8:21,22,23 9:1
41:7 42:15	9:20 10:10	51:15,24 52:3	73:24 74:3,12	9:5,6 11:13
49:13 50:15,17	11:2 13:5 16:5	52:25 53:11	74:12,18 75:8	26:16 47:10
50:17 56:16,19	35:25 36:16	Duryea 77:21	77:3,4,14	70:6,7 72:9,12
61:18,19 71:1	77:23,24 78:4	duty 30:9,10	employee's	76:23
71:2 73:20	distinctive 61:20	54:22 66:15	31:14 52:15	employment
76:9 78:25	distinguish	duty-free 66:15	61:12	9:23 10:5 11:7
differently	14:13		employees 6:24	11:21,22 13:1
11:25 22:9	distinguished	<u> </u>	7:22 10:23	13:2 39:12
differing 32:21	32:25 55:18	E 2:1 3:1,1	11:17 13:7	41:5,6 47:24
difficult 18:21	district 40:4	earlier 12:2	15:15 17:14,15	55:21 69:19,20
71:11	62:1	39:23 78:24	26:6 32:3,4	73:11 74:11
directly 11:23	districts 41:17	early 50:3	33:24 40:14	enable 59:17
29:24 35:2	54:23 60:16	easier 50:9	41:14,23 42:11	enabled 59:12
	l	l	I	I

		I	I	I
enables 59:19	23:4 31:11	expectations	famously 34:13	finger 29:21
enact 4:22,23	establish 56:9	70:24	far 4:13 7:23	finish 27:4,5,5,7
27:18	57:10 59:21	expenditures	23:24 34:2	27:7 40:20
enacted 70:5	established 6:4	37:5 81:11	70:12	fire 57:10 58:4
endangered	50:18 54:2,10	expense 15:2	favor 15:8 42:14	58:24 81:24
20:23	56:23 60:21	expenses 24:5	80:9	firefighters 57:3
enforced 60:3	68:8	44:22 46:25	fear 43:19 70:17	57:5,7,9,23
70:5	et 1:3,7 3:5	experiences	federal 11:11,19	first 3:14,18 6:2
enforcement	58:19 65:15	56:18 61:19,21	28:3 36:19	6:5,19 7:19,24
81:14	ethics 37:1,7	explain 59:4	50:12,16 51:3	8:19,20 9:19
engage 6:22	everybody 78:13	explains 57:6	80:1,9,15	13:22 17:19
17:6 23:20,21	everybody's	explicitly 31:25	Federalism	18:8 21:18
36:11	50:9	express 44:14,15	61:17	30:24 31:6
engaged 25:18	evidence 19:6	expressed 32:6	fee 21:10 22:1	32:22 34:2
44:23	evolves 54:7	extended 19:11	22:15 24:24	37:22 39:7
engaging 10:24	exact 22:12	extinguished	35:4,22 55:14	54:2 62:4
enriched 44:12	31:11	17:5	58:11 59:8,11	69:17,19 73:10
ensure 8:3,9	exacting 70:2	extraordinarily	59:11 66:10,19	77:6 78:25
9:11 67:6 71:3	75:10,21 77:9	55:22	70:9,15 71:25	82:15
entire 27:11	exaction 21:11	extremely 18:21	72:10 81:19	fiscal 79:20
32:11	exactly 5:11	31:21 32:5	feels 45:5	fits 31:9,10
entirely 11:4	14:14,15 15:11	eyes 65:22	fees 4:7,8 7:13	flexibility 47:10
entitled 30:24	28:10 61:1		17:7 21:12	69:6
entity 12:9,11	81:24	F	22:21 24:15,17	flip 59:5
entry 79:12	example 4:8 9:4	fabric 70:16	25:8 26:8	focus 15:20
equal 78:4	10:3,19 14:19	facial 60:14	27:23 28:23	28:10
equally 33:13	23:19,21 34:16	fact 4:1 5:12	30:10 39:16	following 33:17
43:9	46:16 59:9	13:12 19:11,21	43:11,12 47:22	follows 69:1
equate 78:13	79:15,25	32:18,20 35:7	50:1,11,13	force 4:17,20
equipment 58:1	examples 54:13	45:23 46:10	53:10,15 57:1	10:5 34:24
58:6 81:16	excise 25:7	55:7 72:15	57:4,14,24,25	61:10 78:4
erode 69:22	exclusive 3:21	80:10	59:17 60:3,11	forced 3:24
erroneous 18:14	3:25 4:1,5,12	fact-finding	60:17 63:7	16:21
19:1 20:15	12:19 13:7	51:8,10	67:21,22 70:20	formation 78:22
34:7	24:7 40:2	facts 79:20	71:4,25 72:4	forth 44:20 80:8
erroneously	53:25 55:15	factual 22:17	79:15,24 80:2	fortifies 69:21
17:20	56:14 66:11	49:5 51:8,12	80:9,11,13,14	forum 53:8,10
error 56:2	excuse 18:3	60:13 79:8	80:17 81:1,16	53:12,14
especially 78:5	27:15 40:18	factually 51:14	felony 27:9	forward 22:13
espouse 52:20	49:2 80:11	51:15	Ferguson 33:10	found 18:6
ESQ 1:16,18,21	executed 20:13	fair 56:8 61:21	fight 57:10 58:3	foundation
1:23 2:3,6,10	execution 20:14	71:16	final 41:11	65:14
2:13,17	exist 27:21	fairly 42:12	finances 30:21	foundations
essential 57:24	existed 27:22	faith 14:18	find 18:21 28:25	69:22
82:21	exists 14:19	15:23 19:6	34:6 36:23	founding 34:23
essentially 8:3,9	15:23 24:22	fall 8:7,13	60:17 62:14	four 69:17 70:4
18:17 22:12	expand 17:21	falls 35:2	fine 3:23	four-decade
	l -	I	I	I

65:17	42:20,20 70:19	27:10 34:11,11	9:14 11:25	77:11
Fourteenth 18:9	funding 22:25	34:17 38:16	12:4,7,9 15:17	gun 36:19
Fourth 18:8	23:4,8,9 28:7	46:24 60:10	23:15,15,19,21	
19:4,7,10,22	61:7	69:25 78:14,15	23:24 25:17	H
framework	funds 26:21 28:4	given 10:16,18	26:10,21 27:18	half 54:3
31:23 35:16,18	further 38:22	13:17 22:14	30:5 33:20	hand 56:24
Francisco 1:19	55:11 68:22	42:5 65:16	45:15,16,24	hands 33:19
frankly 75:14	future 20:13	78:5	46:1 47:21	happen 5:20
Frederick 1:21	21:25 43:8,8	gives 19:12	53:25 54:16	21:3,6 80:6
2:10 51:1		giving 23:5 28:1	55:22 56:8	happened 59:7
53:17,18,20	G	36:1,2	57:1,17 62:24	happens 29:18
55:7 56:7	G 3:1	Glickman 30:25	66:2 68:6	happy 62:7
57:16 58:8	Gant 17:22	36:5	69:23 70:3	hard 18:6 40:25
59:2,5,19,25	19:23,23	go 7:14 16:16	71:14 73:13,14	harm 71:8
60:5,8,12,20	Garcetti 64:9	19:5 22:13,17	75:2,3,6,7,18	Harris 5:5 6:19
60:23 61:13,23	75:14 77:19	25:14 26:8,9	76:13,13,24	30:6,19 31:2
62:4,16,19	GEN 1:23 2:13	27:4 28:13	77:9,12,25	31:18,19,24
63:15,22 64:8	69:10	33:5,7,17,19	78:1,13,14,15	32:16 35:8
64:16,19,22	general 1:20,23	40:19 48:23	80:1	36:1
65:10,16 66:3	2:7 39:1,3	52:21 55:11,20	government's	Hatch 10:24
66:7,9,25 67:9	46:12 50:5	64:24 71:19	31:13 57:20	head 30:14
67:18 68:18	51:7 53:16	goals 72:11	62:25 65:25	health 14:6
69:8 80:5	69:9,13 72:20	goes 70:12 72:2	77:7 81:5	54:19 66:11
Fredericks	72:25 73:8	75:1 78:22	government-a	hear 3:3 34:9
63:25 64:4,5	74:5,8,15,19	going 14:9 22:19	9:19	72:22
free 4:11 19:18	74:21,25 76:6	25:2,5 26:15	governmental	heard 58:14
39:10 42:6	77:1,17 78:12	27:25 29:12	42:23	heart 34:2 73:18
43:4 52:21	78:17,20 79:3	39:15 40:9	governments	heavy 17:9
55:20 77:6	80:22 81:17	42:9,16 46:21	41:16	held 53:22
free-rider 4:13	generality 35:25	46:23 47:1	governor's	help 70:9 72:10
17:2 41:25	generally 8:2	56:9,11,25	38:12,18	helpful 63:23
frequently 11:9	73:12	57:2,14 58:24	great 71:13	high 17:14
Friedrichs 1:3	germane 7:14	61:6 62:9	82:16	higher 12:5
3:4 62:6	37:1 48:16	63:16 70:23,25	greater 7:24 9:5	45:16 80:24
friendly 31:20	getting 24:6	71:2,8 76:14	10:13 23:24	history 26:14,20
friends 75:17	44:11 48:23	81:11	grievance 24:4	49:22 56:17
frustration 32:6	58:1,6 69:4	good 14:18	ground 56:6	65:17
functioning 40:3	GINSBURG	15:23 19:5	group 3:12 9:25	Hold 12:16 65:4
fund 23:15	3:19 6:25 7:3,6	20:4 28:11,12	11:17 43:25	Honor 4:19 5:18
24:10 25:10,15	7:8,18 21:3,6,9	33:6 40:12	47:16 56:3	5:23 7:21
26:11 27:19	21:14 34:25	58:23	58:18 80:20	10:16 15:11
40:22 53:15	50:22 51:2	gotten 22:10,14	grudging 6:20	19:21 38:7
fundamental	61:23	govern 41:19	guaranteed 44:3	45:22 51:24
17:20,21 48:9	Ginsburg's	47:11 78:6	guess 18:6,20	52:3 53:1
48:19,20 49:18	79:19	government	20:7 28:19	honorarium
69:16	give 4:20 11:10	6:21,22 8:3,4,6	29:7 31:8	80:23
funded 28:2	13:16 20:8	8:9,11,16 9:11	63:12,16 77:1	hope 37:2
	I	I		

hospitals 60:16	28:4 46:3 52:8	interest 20:25	55:5 61:8,9	36:21 37:10,11
host 28:24	imposes 9:5	31:13,13 52:2	Joint 54:12	37:15,24 38:24
hostile 36:23	imposing 6:23	57:4 76:20,25	JR 1:23 2:13	39:5,19,21
hot-button	15:21	77:16 81:5	69:10	40:16,19,25
54:18	impossible	interests 17:24	judge 57:19	41:20,23 42:22
hour- 63:7	36:15	19:25 39:8,9	judges 19:9	44:17 45:1,11
hours 34:1	improperly	39:17 40:14	judgment 61:24	45:13 46:4,8
47:24 58:19	18:18 39:11	49:19,20 61:18	61:25 79:12	46:15,22 47:18
housing 47:2	improvement	65:14 71:19	82:9	48:11,25 49:4
Hudgens 32:23	63:8	73:14 77:7	judgments	49:10 50:5,22
33:1	inadvertence	interpretation	61:15 71:15	51:2,7,12,18
Hudson 69:1	38:19	7:16	judiciary 11:11	52:1,19 53:7
huge 30:7 74:1	inapplicable	invented 34:15	11:19	53:16,21 54:18
hundred-page	56:5	involve 30:18	jurisdiction	55:4,11,25
62:21	incentives 71:2	73:22	36:19	56:7 57:11,16
hundreds 11:12	incident 37:6	involved 19:23	jurisprudence	58:5,12,13,20
18:23 33:18	incidents 19:15	30:20 39:8	3:18 6:14 8:20	59:3,15,23
hurting 82:14	include 54:15	52:11	69:18,20	60:1,6,9,12,19
hypothesis	includes 15:6	involves 47:13	Justice 1:24 3:3	60:22,25 61:14
63:18	including 33:20	47:13 48:21	3:9,19 4:16,21	61:23 62:6,13
hypothetical	increase 22:19	77:15	5:3,8,11,19,24	62:18 63:2,15
6:16 19:22	22:20	involving 11:19	6:1,6,25 7:2,3	63:19,25 64:2
35:8	indications	isolated 43:20	7:6,8,9,18 8:1	64:3,4,9,11,18
	31:20	issue 23:12 38:3	8:18 9:7,9 10:2	64:21,21,23,23
<u> </u>	individual 19:17	38:5 46:9 47:3	10:7,9 11:24	64:24 65:12,20
i.e 77:16	20:5 52:14,15	49:25 50:1	12:13,15,18	66:3,4,8,25
idea 18:7 53:7	individually 4:3	58:14 64:25	13:4,12,15,19	67:15 68:9
ideological 3:13	individuals 61:3	68:19	14:1,7,14,22	69:7,9,13 72:2
82:2	inflate 38:18,20	issued 49:24	14:24 15:5,12	72:15,21 73:5
illegal 23:14	influence 27:11	issues 12:25	16:4,9,12,18	73:9,17 74:6,9
imagine 22:6	information	30:21 36:14,14	16:23 17:8,19	74:10,16,17,20
impasses 14:18	63:20	43:6,18 44:10	17:25 18:3,5	74:23 76:2,16
impinges 4:2	infringement	47:14 54:18,19	18:16,20,24	77:2,11 78:12
implications	11:5	62:20 67:3	19:3,14 20:3	78:18,19,21
46:12	inherent 11:6,20	82:3	20:16,20,21	79:3,19 80:18
import 62:10	inhibition 19:18	items 27:20	21:3,6,9,14	81:13,22 82:7
importance	initial 18:18		22:2,4,22,24	82:11,14,23
82:22	36:5	J	23:13,18 24:2	justification
important 13:5	input 56:10	James 34:13	24:9,12,18,21	4:13 17:16
15:20 20:17	insight 75:13	January 1:10	25:1,5,9,13,20	18:15,17 32:13
39:17 40:6,22	insignificant	Jefferson 34:12	26:1,4,13,14	68:16 72:17,22
41:8 42:18	42:1	jeopardy 35:10	26:23 27:1,4,7	80:24,25
43:17 44:10	insist 53:23	37:10	27:13,16 28:8	justifications
48:17 53:3	instance 15:6	job 51:19 75:20	29:2,16,17	17:19
59:3 67:2 72:1	institution's	77:15	31:4,7 33:2,4	justified 4:4,8
79:9 82:2	77:15	Johanns 23:19	34:25 35:1,13	justifies 30:10
impose 7:15	integrated 28:22	join 37:18,21	35:15,21 36:10	justify 73:16
	I	I	I	I

			1	
K	Knox 30:7 31:19	lesser 8:8 9:9,10	57:22 75:16	42:24 81:4
Kagan 7:2 8:1	31:19 32:17	45:17	looks 73:2	maximum 71:3
8:18 9:7,9 10:7		let's 4:22 20:16	lot 12:8 17:25	mean 18:11,23
10:9 17:8,19	L	20:17,17,18	18:5 19:8	19:5,15 27:17
17:25 18:3,5	labor 7:1,4,6,11	25:20,20 52:12	23:20 29:11,20	28:15 31:7
18:16,20,24	19:19 26:15	letter 68:12	35:19 37:16	32:7 36:15
22:2,4,22,24	28:20 49:23	level 10:17	57:7 65:1	37:12 43:22
31:4,7 35:13	54:3 56:18	33:14,16 35:24	low 51:3	59:24 63:3
35:15,21 36:10	lasted 29:6	68:2	lunch 54:21	meaning 13:1
36:21	latitude 69:25	levels 12:8		means 38:10
Kagan's 20:21	70:7	leverage 8:10	<u> </u>	52:22
U U	law 4:22,24	9:23	Madison 28:16	meant 8:8
keep 57:2	10:20 11:3	leveraging 10:4	34:13	media 44:19
Keller 35:3,9,14	12:10 24:22	11:22 39:11	main 72:17	mediate 14:18
36:17 37:2,5,9	32:11 45:3,5	75:7	major 34:7	meet 14:17 16:6
Kennedy 5:19	47:20 55:14	life 50:9	45:20	meeting 47:25
5:24 6:1,6 7:9	63:4 66:21	limiting 7:22	majority 42:15	member 4:25
14:22,24 15:5	69:18 73:11	U	44:5 55:8,16	69:5
20:16,20 37:10	81:14	line 9:11,21	66:23 67:19	
37:24 42:22	law-related 37:8	22:20 33:7	making 6:15	members 4:24
44:17 45:1	laws 70:5,13,14	47:5,19 48:7,9	10:20 43:5	15:9 23:10
52:1,19 53:7	lawsuit 5:17	48:10,14,18	51:18 59:20	36:23 50:24
54:18 55:4,11		67:22	67:6	55:1,2 58:9
55:25 56:7	lawyer 37:1,7	lines 32:22		80:2,3
64:2,4,9,11	lawyers 36:7,8	33:22 75:22	manage 39:10	members' 22:19
65:20 66:4,8	36:11	list 30:3	70:1 75:7	membership
Kennedy's 62:6	lead 62:10 79:16	listen 16:3	management	6:10 50:20,23
80:18	81:2	literally 11:12	26:15 54:3	50:25 51:3
key 15:17 35:25	leave 81:18	litigation 36:12	56:12,18,23	80:4
36:3 73:10	led 49:23	36:13 48:6	70:17,21 71:8	memo 65:21
75:12,23	leeway 23:25	little 26:13	71:17	mentioned 45:2
kind 6:10 28:14	legal 37:7 49:5	Lloyd 32:25	management	58:15
29:19 32:8	54:24	lobby 4:9 16:13	60:16	merit 15:1 43:2
38:17 41:12	legislative 41:11	16:16	managers 41:15	43:2 44:19
48:16 62:9	44:14 45:6	lobbying 4:15	41:16	64:12 66:22
68:7 71:1	50:2,4 57:4	14:13,19 15:19	managing 69:24	mess 63:4
72:12 81:19	legislators 14:20	16:22,24 17:6	75:3 77:25	MICHAEL 1:16
kinds 28:4 36:12	legislature 13:10	17:7,7 47:23	mandatory 35:3	2:3,17 3:7 79:5
36:12,17 37:12	13:16 14:4,5,9	local 41:15,16	35:22 39:16	Michigan 56:22
know 5:11 7:12	15:14,14 16:2	70:8 72:13	Marbury 28:15	micromanaging
19:5 26:9,16	16:17 56:24	Lodge 6:14	matter 1:12 5:13	11:12
28:9 33:6 48:3	legitimate 50:4	Logan 32:24	7:16 22:17	mileage 46:20
48:13 49:11	53:12,14	long 26:18 49:22	27:24 29:14	46:24 66:12
	legitimately	54:14,20 66:15	47:6 52:17	million 17:15
51:1,1,14,15	41:13	long-term 70:23	73:1 76:3,5,19	millions 17:14
51:20 59:20	Lehnert 15:3	longer 21:25	76:24,24 77:19	33:14 70:14
63:3 77:12	30:12,13 45:8	24:6	82:1 83:1	mind 29:3
79:23	67:22	look 35:22 54:12	matters 30:18	minimize 52:12
		100K 33.22 37.12		

minority 66:22	neglect 38:20	77:21	operating 57:18	overrule 17:10
minute 29:13	negotiate 12:23	numerous 18:22	operational	29:5,7,23
minutes 27:1	14:18 15:23		12:20	31:25 32:2,7
79:4	16:6 17:1,4	$\frac{0}{0}$	opinion 19:4	overruled 21:2
Mm-hmm 26:1	23:8 24:3	O 2:1 3:1	30:12 31:3	32:25 33:11,12
modern 6:14	57:15 58:18	object 15:10	opponents 51:19	34:8
moment 52:10	66:11	objected 6:16	opportunity	overruling
Monday 1:10	negotiated 46:17	64:10	61:19 62:2	28:24 29:18,25
monetary 54:17	54:16 57:9	objecting 6:11	oppose 3:13 5:6	32:1 54:1
money 5:1 24:6	negotiating 4:3	61:11 69:5	5:13 79:12	71:21
27:10 28:1	46:6 48:1	objection 3:24	opposed 32:19	overturn 30:13
33:19 34:11,17	negotiation	objectives 64:15	47:2 50:22	overturned 3:15
34:18,18 36:1	24:13	objects 73:25	61:7 67:5	32:10
36:2,20 38:16	neither 11:15	obligation 15:22	opposite 30:2	overturning
46:22,23,23,25	35:9	obligations	61:1	32:14,23 65:8
47:1 58:10	never 13:25 19:1	70:19	opposition	overwhelming
Moose 6:14	27:21 28:6	obviously 7:23	79:11	55:8 67:19
morning 3:4	57:17 68:15	10:1 13:24	opt 38:8,8,13	overwhelmingly
mouth 37:23	72:3	63:3	67:13,17,17	41:14,24
move 20:2	nevertheless	occur 59:8 76:14	68:11,17,19,21	overwritten
movement 26:17	43:14	occurring 59:10	opt-in 67:5 68:9	32:20
mundane 54:19	new 30:4 59:9	occurs 76:7	opt-in/opt-out	
66:17	newspaper	odd 52:19	38:2	Р
	44:18	offense 10:13	opt-out 67:5	P 3:1
N	NLRA 26:21	offered 29:24	68:9	page 2:2 79:11
N 2:1,1 3:1	27:9	30:19	opted 55:10 68:5	paid 21:12 46:24
name 30:15	NLRB 32:24	offering 17:17	oral 1:12 2:2,5,9	paper 19:8
national 4:23	nonchargeable	officers 57:2,3	2:12 3:7 39:2	Parenthood
nearly 54:3	67:22	official 12:20	53:18 69:10	23:22,23
necessarily	nonmember	13:6 40:3	order 23:1 69:25	part 11:7,20
45:19 49:18	10:21 11:1	officials 14:4,17	ordinary 34:3	13:2 15:7
56:10		15:13,22 16:6	v	24:13 25:8,22
necessary 37:6	nonmembers	17:4	organ 40:5	47:5 50:1
65:5 72:4	30:11 50:12,13	Oh 12:13 13:12	organization	participate
necessity 57:16	53:23 58:9	25:11,23 37:14	34:18,20	71:15
78:25	80:5	37:20	orientation 9:1	participates
need 4:4 14:12	nonspeech 36:4	okay 4:17 5:3	ought 9:16	
18:17 22:25	note 56:16 59:7	25:23	66:24 67:10	
38:8 40:10	noted 11:9	once 21:18	72:12 78:6	participation 6:9 10:25
	notice 68:22		oughtn't 8:10	
41:17 44:6	69:3,5	42:15	9:12	particular 13:21
45:4 47:9,15	notion 30:9,17	one's 82:5	outlawed 20:11	47:11,12 48:23
48:7,20 50:7	80:6,8	one-page 68:3	outset 73:9	49:1 61:7
51:21 52:4	notwithstandi	ones 45:1	outside 9:24	particularly
54:20 71:7,22	22:13	ongoing 3:16	11:17 44:11	17:11 27:23
needs 43:24	NTEU 80:20	82:16	80:23	parties 4:23
58:16 70:8	number 22:7	open 46:2 53:10	outweighs 17:23	31:24 73:3
71:22 72:13	67:24 71:3	operate 21:1	19:25	partner 40:12
	l	l	I	I

81:11	person 56:4 66:6	14:3,16 15:12	44:4 55:1 62:7	57:12 61:7,11
party 4:25 10:6	67:12,16 68:16	15:17 16:15	62:11	prevents 71:18
11:18	75:9 81:7	19:19 21:23	positive 59:14	primarily 49:20
pay 13:10 14:5	personal 52:13	26:7 29:3 40:6	possible 23:3	principal 29:22
15:1,25 21:10	personnel 11:13	40:8,13 42:8	possibly 81:1	32:23
42:6 43:2	11:19 80:20	42:19 44:6,10	potential 69:5	principle 5:5
44:19 45:16	persons 56:3	48:19 52:5,8	power 25:17	34:6 37:6
51:4,6 52:20	66:5	53:5 56:23	practical 41:18	78:10
53:23 62:8,12	perspective	62:17,24 63:21	49:20	principles 15:8
64:12 66:22	65:25 69:4	65:11,21 71:20	practice 37:19	30:14 32:15
68:15,16 71:4	71:10	72:2,17 73:10	precedent 29:25	34:23
paying 26:17	Petitioner 68:4	75:23 79:9	30:16 32:9	prior 20:15
66:10 67:21	Petitioners 1:4	82:2	71:21	24:20 68:11
68:5	1:17 2:4,18 3:8	pointed 32:21	precisely 11:3	72:14
pays 24:5	3:11 57:12	36:1 51:3	21:1,24 29:22	private 5:20 6:3
pence 34:13	79:6	points 8:1 42:24	40:7	6:17,21 7:9,16
people 19:9	Petitioners'	43:15 63:23	predictability	7:20 8:5,12,15
20:13 21:11	10:16	66:17 76:1	3:17 17:24	8:21,23 9:6,17
28:16 29:7,11	petitioning 77:4	police 19:5,12	preempts 80:13	11:25 39:11
33:13,14,20,20	philosophically	57:3	prefer 42:5	41:7 52:7
33:25 34:10,17	56:1	policies 54:22	51:16	56:19 70:1,7
34:24 38:20	phrase 11:21	60:21	preliminary	72:7,8 74:23
42:3 43:9 44:8	physical 34:3	policy 36:13	39:22	76:18,22 80:17
58:18 62:22	pick 44:1	43:17 46:6,10	premise 8:19	problem 8:16
63:12 67:6,21	Pickering 9:3,21	46:11,19 47:3	prerogatives	12:5 41:18
70:14 71:3	30:8,20 31:11	48:22 55:3	77:7	42:7 45:13
81:14	31:12 56:1,5	66:14 80:9,15	prescinding	61:2 71:9
perceived 40:13	72:21,24 73:2	political 4:23	48:21	76:17
40:23 71:16	73:3,7,17,18	8:24 10:6,20	prescribes 21:20	procedure 24:4
percent 5:17	73:21,22 75:24	10:24 11:1,18	present 11:15	process 44:1,2
22:18,20 38:12	80:21,22	25:18 26:10,11	46:18	57:8 58:11
50:19 67:20	place 33:8 40:3	27:17 34:17	presentation	59:8 60:24
80:4,5	59:11	38:18 45:6,15	49:15,16	61:16 66:19,21
percentage 55:9	plaintiff 62:10	45:19 61:4,6	presentations	69:1 72:1
perfectly 29:6	Planned 23:22	67:23 75:15,18	72:23	78:22
perform 23:1	23:23	77:4	presented 48:4	programs 12:7
54:21	play 72:1	posed 51:13	67:10 68:22	44:18,19
performance	pleadings 61:25	position 8:5,10	presents 55:3	progress 42:21
75:19	79:13	9:12 12:20	preserving	prohibit 79:24
period 41:21	please 3:10 27:7	13:6,25 23:10	30:15 48:18	80:12
68:13	39:6 53:21	36:19 43:1	presumably	prohibits 80:11
periods 47:12	69:14	48:6 49:7,13	28:6	80:12
permissible 3:20	Plessy 33:10	55:19,20 57:15	presumption	prominently
permitted 12:6,7	Plus 9:3 11:10	59:22 63:1,9	51:13	72:22
permitting 6:21	pocket 33:19	65:2,23 66:24	pretty 31:10	promote 45:17
perpetual 68:19	pockets 22:21	positions 36:13	34:2,3	promotion 43:2
Perry 40:3	point 5:16 12:3	36:18 43:11,14	prevail 5:20	pronounceme
			I	I

37:3	70:6 71:9	80:21	reasonable 52:7	regulations 57:6
proof 18:25	72:12 73:11,23	quote 47:22	56:12 57:21	57:7
properly 9:13	74:13 76:4,5	79:12	61:15 62:22	regulator 77:10
proprietor	76:19,25 77:16	quoting 19:24	75:19	reimbursement
57:18	77:20 78:9		reasonableness	46:20 66:12
prosaic 82:3	81:11 82:1,21	R	62:25 66:1	related 31:14
prosecutor	public's 43:19	R 3:1	69:25 75:22	relation 70:16
64:10	70:17	radical 30:23	77:8	relations 15:1,8
prosecutor's	publicly 55:20	railroads 7:20	reasonably 29:6	15:16 26:15
65:21	62:7,11 66:20	Railway 6:25	53:23	44:18 69:19,20
prospective	pudding 18:25	7:3,6,11	reasoning 32:15	relationship
21:21 73:25	punishment	raised 42:1	reasons 8:18	9:23 10:5 11:7
prospectively	20:6,11	58:14 68:20	24:15 68:24	11:21,22 41:1
21:20	pure 41:1	72:2	69:16	41:5 56:9 76:8
prosper 50:14	purpose 38:17	raises 13:11	REBECCA 1:3	relationships
50:19	38:19 53:5,9	14:6 15:25	REBUTTAL	54:10 70:23
protecting 44:20	59:21	range 54:15	2:16 79:5	relatively 66:17
protection 30:24	purposes 70:10	55:12	receive 69:24	relevant 48:13
31:6 64:13	pushing 61:10	rate 50:20,23	receiving 82:8	reliance 17:24
protest 15:1	put 8:4 29:21	rates 46:20	recipients 28:3	19:25 20:25
provide 3:12	33:16 59:11	rational 61:14	recognized	65:14 70:12
69:3 76:22,23	62:3,5 63:20	rationale 17:2	12:19 56:15	71:19
81:15	80:8	30:4 32:23	61:17 67:11	relied 21:18
provided 53:24	putting 5:12	35:10,11	69:23 73:13	relief 21:21
provides 55:14	58:10	rationales 29:23	78:9	remain 21:24
providing 55:13		reach 6:19 42:21	recognizes 31:5	remainder
provision 22:10	Q	47:11	recognizing 77:6	38:23
22:15 47:20	question 23:14	reaching 41:18	recollection	remember 22:4
54:8	23:18 25:12	47:13	26:19	52:12
provisions 17:13	29:22 35:20	read 19:7 22:9	recommendati	removed 34:2
22:5,8	39:22 41:10	77:2 79:24	12:25	replace 23:6
public 6:23 7:22	45:8,9 46:6,10	reaffirm 78:8	recompensed	70:25
7:23 8:2,21 9:1	46:19 48:4,4,8	reaffirmed	21:17	replete 12:3
9:5 10:23	48:9 51:13	69:16	record 60:13	report 49:24
11:13 14:17,25	52:6 58:14	real 79:22	62:1,2 63:20	60:13
15:8,16,22	62:6 63:16	realistically	63:23 79:8	represent 30:11
16:6 17:4	67:9,14,25	38:15	reelection 38:13	42:12,17
27:23 30:18	71:24 74:13	really 5:13 9:16	referring 9:4	representation
32:4 36:13	75:20 79:19	15:13 19:11	reform 82:17	54:25
38:11 39:10,16	80:18	31:17 32:18	regardless 26:24	representative
41:3,3,6 42:24	questions 20:21	38:21 42:1	38:4	3:21,25 4:2,5
43:17 44:18	35:17 38:22	54:9 73:7	regime 38:10	4:12 12:19
46:6,9,11,13	45:19,19 48:11	realm 43:19,20	regulating 36:7	13:7 24:7 40:2
46:14,18,19,21	65:2 66:14	44:14	37:7 41:5 70:3	40:11,12,24
47:1,2,3,6,9	73:19 82:21	reason 5:16	73:15 75:4	42:16,19 44:7
48:22 53:8,10	quite 8:20 28:25	15:21 29:23	77:10 78:2	54:1 55:15
56:23,25 57:2	35:9 72:1	33:9 61:5	Regulation 34:4	56:14 66:11

		I		
represented	1:22,25 2:11	82:19	San 1:18	sector 7:9,16,20
47:16 56:13	2:15 16:10	rights 3:17 8:21	saying 5:7 16:2	39:16 51:3
representing	49:12 53:19	10:16 19:17	18:20 19:17	52:7 56:19,23
40:14	69:12	22:20 68:1	22:12 30:1	56:25 72:7,8
represents 44:5	Respondents'	rise 68:1	37:17 47:5	secure 47:23
Republican 4:24	30:23	risk 51:16	51:21 53:9,11	secured 47:25
Republicans	response 15:12	rival 42:13	55:12 57:23	see 29:11 33:14
4:20	34:8 62:5	ROBERTS 3:3	60:2 61:5,13	33:17,21 37:25
require 11:1,22	79:18 80:18	38:24 40:16,19	67:16,16,17	37:25,25 52:25
11:23 23:22	responsibilities	40:25 41:20,23	68:16 76:4,6	60:6 79:25,25
28:23 34:16	13:3 23:1,2	46:4,8,15,22	77:3 81:17	seek 80:13
42:11 43:11,12	restore 3:17	48:25 49:4,10	says 4:24 7:17	seized 19:7
45:12 54:24	restrict 11:8	53:16 57:11	8:21 12:18	sell 22:19
76:21 80:14	12:4	58:5 60:19,22	19:24 27:18	send 68:3,12
required 3:11	restricting 9:20	60:25 62:13,18	47:21 60:2	seniority 45:18
4:11 37:21	10:10 11:5,6	64:21,23 66:25	65:5 68:14	sense 23:24 42:4
52:20 69:2	restriction 36:4	67:15 69:7,9	74:12 77:14	52:24
requirement	52:14	72:15,21 73:5	Scalia 4:16,21	sensitive 67:2
38:3,17 70:15	restrictions 28:4	78:19 79:3	5:3,8,11 27:13	sentence 27:8
75:19,20	49:2 55:23	82:23	27:16 37:11,15	separate 23:12
requirements	74:2	robust 81:8	45:11,13 50:5	25:11 43:17
57:15 70:9	result 29:24	role 29:4 37:6	51:18 59:15,23	serious 6:20
requires 11:16	results 56:20	39:12 71:25,25	60:1,6,9,12	seriously 73:7
12:24 14:17	retroactively	75:9	72:2 76:16	serve 39:16
24:15 51:17	21:22	room 33:25	77:2	service 37:1
requiring 4:6,8	review 9:4,22	44:16	Scalia's 58:13	55:14 66:10
34:10,13 67:4	11:10 30:4,6	rule 7:15 11:16	scheme 68:8	services 53:24
research 54:24	41:3 69:25	19:6,11,14	school 4:4 12:21	54:15,24 55:13
reserve 38:23	77:8	38:4 58:16	15:25 16:2	59:12,13
respect 9:15	revoke 16:1	74:1 76:22	30:21 40:4	set 8:8 9:9,10
12:25 14:8	ride 4:11	80:22	41:17 54:23	11:16 65:2
16:25 18:25	rider 43:4	ruled 20:6 72:5	57:1 59:13	66:13 71:2
19:6 24:16	riders 43:6	rules 6:4 57:9	60:15	76:9
42:2 51:24	right 5:8,18 7:10	run 15:16 45:25	scope 13:23	sets 76:13
52:3 71:24	13:17,18,20	46:1 47:9	50:17	severability 54:8
72:7,8 76:11	17:3,20,21,22	48:20	score 36:16	severable 22:5,8
80:15,16,23	18:8,18,19	running 38:1,9	scrutiny 10:4,16	sexual 8:25
respectfully	19:1,24 20:5	Rutan 10:3	10:18 70:2	share 52:21
8:19 22:16	21:8,14,17	34:16	75:10,21 77:6	53:23
32:12 35:23	24:3,8,25 25:1	~	77:9	shared 59:20
72:25 78:3	25:7 26:4,7	<u> </u>	se 45:8	shares 73:9
respects 73:21	29:9,10,10	S 2:1 3:1	search 19:5,12	shop 5:22 6:8,9
respond 25:2	31:15 33:13	sacrifice 59:20	second 18:2 20:2	7:10
35:2 72:13	37:22 51:4	safe 57:10	33:23 67:9	shops 6:4,22
Respondent	58:8 63:4,19	safety 46:21	70:4 74:2	7:13
1:19 2:7 39:3	75:1,1 77:14	57:2,6,15	section 12:16	short 38:9
Respondents	82:5,10,15,18	81:25	47:20	shortfall 28:7
	l		I	I

show 51:20 52:4	48:21	12:4 21:18	28:4 38:11	10:4 14:10
54:20 63:6	sorry 9:8 12:14	23:20 25:17,18	39:9,17,25	15:13 17:23
65:13 66:14	21:5 22:23	28:5 30:25	40:5 41:17	21:25 27:14,17
68:6 75:18	49:3,8 58:5	31:1,9,14	47:19 48:17	27:17 28:9
81:1	sort 25:6 49:11	34:19 36:5,6	49:6 50:7	30:5 66:22
showing 71:23	49:12	39:13,18 40:23	51:16 53:3	76:9
shown 41:14,24	Sotomayor 10:2	43:19 44:24	55:14 59:6	submit 65:16
side 28:11,12	11:24 12:13,15	47:6 49:2	64:5 70:13	68:2 78:3
29:15 33:6	12:18 13:4,12	52:13,15,16	80:12 81:18	submitted 41:3
45:21 48:14	13:15,19 14:1	55:18,21,23	State's 40:8	59:7 81:14
58:17 59:5	14:7,14 15:12	64:7,10,22	statement 73:24	82:24 83:1
68:4 82:18,20	16:4,9,12,18	65:22,24 66:5	74:4,4,18	subordinate
sides 10:12 73:3	16:23 23:13,18	66:9 73:16	states 1:1,13,25	14:4
significance	24:2,9,12,18	77:3,19 78:14	2:14 53:22	subordination
63:17	24:2;9,12,18	78:16	56:17 57:6	15:13
	, ,			
significant 3:12 71:9	25:13,20 26:1	speeches 21:19	60:15 61:14,18 61:20 69:11	subsequent 32:14
	26:4,13 51:7	spend 33:20		
significantly	51:12 63:25	36:20 52:22	70:5,6,15,18	subsided 10:17
35:11	64:3,18,23,24	sphere 45:6,7,15	79:23 80:12,13	subsidization
silence 10:14	65:12 78:12,21	spheres 43:22	statute 6:5,8	11:4 12:5,6
78:16	81:13,22 82:7	square 80:7	24:15,17 27:18	subsidize 3:14
silenced 66:5,10	82:11,14	stability 29:19	27:24	3:24 5:10 9:24
Similarly 10:8	sounds 10:7	stably 42:20	statutory 7:16	10:22 11:1,17
simply 16:1	60:25	stage 41:12	stop 10:19,23	16:21 23:22,23
21:24 32:3	Southworth	stake 61:18	stops 19:15	25:17,25 43:14
41:4 54:7 67:4	35:9 53:2,6,8	standard 30:4	story 59:14	82:5,20
80:7	sovereign 8:7	57:17,17,22	strange 20:12	subsidizing
sinful 34:12	70:3 73:15	78:25	Street 7:12	10:10 25:18
single 68:17	75:4,9 77:10	standards 76:10	strict 10:4	74:4
73:23 80:19	78:1	standing 71:22	strictly 7:22	subsidy 78:13
Sir 27:4	speak 44:8 53:6	stands 78:11	strike 30:22	78:15,22
situation 50:16	55:20 66:20	stare 17:24	63:5,5	substantially
71:1 73:20	76:14 81:7	18:10,22 19:1	strikes 59:10	54:2
75:5 76:21	82:12,15	19:18,25 20:8	63:10	substantive 73:6
situations 64:17	speaker 53:4	20:17 32:13	stripping 23:5	subsumes 15:6
six 33:25	speaking 16:14	65:9 78:5	strong 81:10	successfully
size 43:3 64:14	44:9	stark 80:19	strongly 15:9	68:5
65:23 82:17	special 17:16,18	start 27:25	43:1,1,6	sudden 27:24
small 55:9	18:15,17 19:12	29:17 35:15	struck 36:17	suddenly 20:22
smaller 67:24	specialized	state 5:21 6:8,9	37:8 54:6	suffice 73:16
so-called 79:11	76:12	6:13 11:23	62:23	sufficient 78:7
society 27:22	specifically 32:7	12:9,10 13:1,8	structure 12:21	suggest 51:23
29:4	35:18 74:22	13:9,9,16,24	27:12	suggesting 13:8
Solicitor 1:18,23	speech 3:16 6:10	14:3,4,5,8,20	student 28:23	suggests 10:21
somebody 4:17	9:19,20 10:10	15:13,14,14	35:4	10:25 41:4
17:10 68:14	10:11,12,17,18	16:2,16 24:15	students 53:6	summarizing
somewhat 28:9	10:18 11:5,6,8	24:22 26:3	subject 7:23	69:15
	l	-		I

		1		1
supplying 58:11	72:6	termination	63:2,22 65:25	54:22
support 3:12 4:9	take 13:19 15:1	73:22	66:18 67:1,10	transit 59:12
29:24 61:3	18:22 25:20	terms 10:15 16:9	68:11 71:8,19	translate 16:7
67:22	27:25 34:25	28:18 73:5,6	72:1 73:1,4,8	treat 33:13
supported 42:12	36:13 38:3	75:13 79:20	73:10 74:21,25	treating 11:25
42:13,15 60:17	40:17 51:16	test 31:16	75:11,23 76:10	treatment 17:23
supporting 1:25	66:24 70:22	Thaler 63:4	77:18 78:14	19:25
2:15 34:19	74:5,11 82:18	thank 38:24	81:25	tricky 23:18
67:7 69:12	taken 44:4 48:6	53:16,20 69:7	thinking 4:22	trouble 4:23
suppose 14:25	70:18	69:8 79:2,3,7,7	29:18	trucks 58:24
22:7 27:17	talk 29:13 44:19	82:23	thinks 9:1 38:15	true 6:7 17:9,11
55:4 56:8 62:9	54:5	theory 35:6	third 71:20 80:2	33:24 42:25
64:2,5 68:14	talking 17:5	thing 33:23	Thomas 34:12	76:16
suppress 39:12	25:21 33:25	34:14 36:3	thought 10:11	try 39:14 44:12
44:12 64:7	37:11 55:12,13	48:16 62:4	19:10 23:17	47:5 71:6
suppresses	63:24 64:19	63:3 76:22,23	26:17	trying 26:8 33:8
66:19	66:4 67:20	77:20 81:4	thousand 5:17	45:25 46:1
suppression	71:21 81:4	things 7:14 8:10	thousands 11:12	47:9,10 49:11
64:9 67:25	tax 26:6	8:12,14 9:12	17:13 18:23	49:12 55:1
Supreme 1:1,13	taxpayer 27:25	9:16 11:3	20:22 33:18	71:2,3,6
sure 12:17 18:4	teacher 43:2	14:11 15:25	70:13	turning 30:14
20:19 27:24	55:19 66:13	19:8 22:10,14	three 28:25	turns 6:15
34:10 37:2	81:23 82:17	22:14 24:10	34:13 49:11	Twenty-five
54:18 59:2	teachers 1:6 3:5	29:18 33:18,21	69:15 79:4	79:23
78:19	15:9 16:12,13	36:10 37:8,16	thrust 61:24	two 5:25 8:18
survival 72:4	16:16 39:24	37:19 44:19	time 18:7 36:11	10:11 11:3
survive 50:11,14	42:25 43:5,7	45:5,24 58:24	38:1,10,23	14:11 17:18
51:14,20,22	43:13 44:20	59:17 66:13	41:22 47:12	22:7 24:14
52:5 57:12	45:17 46:24	80:7 81:19	54:7,10 59:10	27:1 28:24
65:3	50:23 54:20,22	think 4:19 6:6	68:13 70:24,25	31:18,21 32:5
survives 80:3	55:5,8 57:1	6:12 12:2,5	71:10 73:12	32:21 37:12
sustained 65:19	64:13 66:14,20	13:4 15:17	times 18:11	43:22 45:24
sympathize 50:6	66:23,24	18:25 19:3	54:20	81:7
system 40:10	teachers' 17:3	20:5,12 25:16	today 72:18	tyrannical 34:12
41:12,13 50:3	65:23	26:2,10 28:11	82:18	
50:7 53:3,5	technical 73:1	28:24 29:9,9	tomorrow 38:11	
54:9 56:12,19	technique 52:6	29:11,21,22	topics 12:23	U.S.C 80:10
59:11 60:18	tell 13:10,11	31:10 32:13,16	13:21 46:12	Uh-huh 16:18
61:16,21 65:18	14:5 15:24	33:10 36:15,21	76:15	unconstitutio
66:2 67:19	16:7 20:12	37:11 39:15,24	tough 29:20	17:23 20:14
systems 54:3	tells 12:23 13:15	40:1 41:10	trade-off 56:15	21:11
—	ten 65:4	43:7 47:19	training 12:24	underlays 75:14
$\frac{T}{T}$	tenor 46:13	48:4,13,13,15	13:2 58:3	75:14,15
T 2:1,1	tens 17:12 18:11	49:17,18 50:3	70:19 81:15,23	underlying 65:1
table 3:22 14:10	tenure 43:2	50:10 51:17,25	81:25,25 82:17	undermined
58:18	term 43:4 47:7	56:8 59:3	transfer 66:13	32:15,17
Taft-Hartley	terminate 74:11	62:14,16,18,19	transferring	underperform
	1	I	1	I

44:20 64:13	union's 10:22	32:24 33:10	walk 30:3	17:2
underpinnings	13:25 16:22	Valley 32:24	want 4:25 5:15	weighs 67:4
32:18	21:24 25:25	variety 44:12,24	11:11 14:21	weight 20:8
understand 18:7	30:9 38:20	various 8:6	21:9 24:9	welfare 47:2
18:21 21:19	48:5 49:15	vehicle 4:13	33:24 40:9	54:19 66:12
43:11 44:9	55:19 62:11	Verrilli 1:23	41:14,24 42:3	well-being 79:20
58:21 59:15,16	63:9 79:20	2:13 69:9,10	42:10,10 46:10	went 50:2
59:25	unionism 42:14	69:13 72:20,25	47:7 48:18	wholly 28:6
understanding	unions 10:19	73:8 74:5,8,15	52:11 61:8,9	30:15 77:5
25:24	13:10 14:19	74:19,21,25	63:20 68:14,15	wide 44:12 46:2
understands	19:20 22:9,22	76:6 77:1,17	68:15,21 73:19	54:15
39:7	26:17,21,24	78:17,20	75:25 77:13	wide-ranging
undo 24:23	27:10,11 28:1	view 3:20 20:8	81:9	15:7
undoubtedly	28:5 42:14	28:13 29:3	wanted 25:14	widely 52:7
62:20,20	44:17,21 50:12	40:8,13 42:4,9	61:25 67:13	willing 60:9 71:4
undue 52:9	50:24 57:14	42:19 44:6	68:11 79:10	Wisconsin 56:21
unduly 39:17	70:18 71:5	52:6,8 82:19	wants 58:17	56:24
union 1:22 2:11	79:12 81:15,20	82:19	81:10	wish 3:13 5:9
3:20 4:9,11,15	81:22 82:18	viewed 65:22	war 38:18,20	34:11
5:21 11:18	unique 14:17	viewpoint 3:13	Washington 1:9	word 37:23
12:10,20,23	unit 58:1,10	viewpoint-dis	1:16,21,24	words 7:15 8:5
13:2 14:25	United 1:1,13,24	25:19 26:12	way 23:3,5 24:3	8:14 13:23
15:7,24,24	2:14 21:17	viewpoints	25:19 26:12	34:4
16:8,19,20	32:21 69:11	44:13	27:22 33:9	work 28:20
17:4 22:14,17	universities	views 36:24 56:3	35:22 38:4	42:20,21 57:9
23:16 24:2,4	28:23	56:11,13 61:4	49:14 53:5	workability
25:3,10,15,22	unlawfully 19:7	61:6,12 82:20	57:10 61:1	28:19 61:15
25:24 26:17	unreasonable	violating 37:3	65:18,24 68:21	62:24
27:20 36:2	68:7	violation 3:15	69:21 70:16,16	workable 41:13
40:1,7 42:10	unrest 49:23	37:2	71:5 76:21	47:11 48:12
42:10,13 43:1	unwilling 22:1	virtually 37:22	ways 22:25 23:3	60:18
43:5,9,10,14	unworkable	visualize 41:1	41:8	worked 29:5
43:25 44:2,4	30:15 65:18	vividly 5:6	We'll 3:3	65:18 70:15
44:17,23 47:16	upheld 19:1	voice 44:8	we're 21:21	workers 55:16
49:7 50:9,10	32:24 37:5	void 20:23	22:19 24:6	56:10 57:1,25
50:12,24 52:5	38:10 75:21	voluntary 28:2	27:25 33:25	58:19 59:20
53:19,24 54:16	uphold 78:8	37:12 38:16,21	37:11 40:9	70:17
55:2,5,6,9,15	upholding 55:23	66:13	42:9 45:24	workforce 9:15
58:8,9,11,21	use 8:9 9:12	voted 55:16	47:8,10 55:13	55:2 69:24
60:1,3 61:9,9	11:21 47:7	vouches 71:17	56:25 57:2	70:2 71:16,18
61:11 62:8	56:1		62:9 63:24	78:1 80:16,17
65:3 67:3,7	user 53:14		67:1,20 71:21	working 33:15
69:2 71:1,4,7	uses 52:7	wage- 63:7	75:12,13 81:4	34:1 58:19
71:14,17 72:4	usually 32:9,9	wages 34:1	we've 12:6,7	59:21
76:3 79:16,24	V	45:16,17 47:24	30:11 34:15	working-cond
79:25 80:2,3,4		58:19	38:5	63:7
81:2,6,8	v 1:5 3:4 28:15	wait 20:3	weaker 4:14	workplace 11:10
	1	1	1	1

44:15 45:25	2		
47:9 52:16,16			
64:11,17,20	20 70:4,13		
65:22,24 70:8	2016 1:10		
-	29 80:10		
70:20 72:11,13	3		
75:3,7			
workplace-rel	3 2:4		
52:17	30 50:19		
workplaces	3546(b) 47:20		
47:12 48:21	39 2:8		
world 29:19			
79:22	4		
wouldn't 4:19	4 79:11		
5:13 14:7	40 28:14,14,15		
50:18 73:15	29:5 71:21		
woven 70:16	72:16		
written 63:13			
wrong 16:13	5		
28:16 29:9,10	500 52:20,23		
43:10,12 65:14	50s 49:23		
	53 2:11		
X			
x 1:2,8 52:19	6		
	6 80:10		
Y	69 2:15		
Yeah 74:8			
year 3:11 18:12	7		
68:15,17	70s 50:3		
years 26:16	75 26:16		
28:14,14,15	79 2:18		
29:6 72:16			
years' 71:22	8		
York 59:9	80 26:16		
young 43:8			
Joung + 5.0	$\frac{9}{0.00000}$		
Z	9 22:20		
	90 67:20 80:4,5		
0			
1			
1 38:12			
10 17:15 22:18			
10:04 1:14 3:2			
11 1:10			
11:26 82:25			
14-915 1:4 3:4			
164(b) 80:10			
1960s 49:23			
1700347.23			