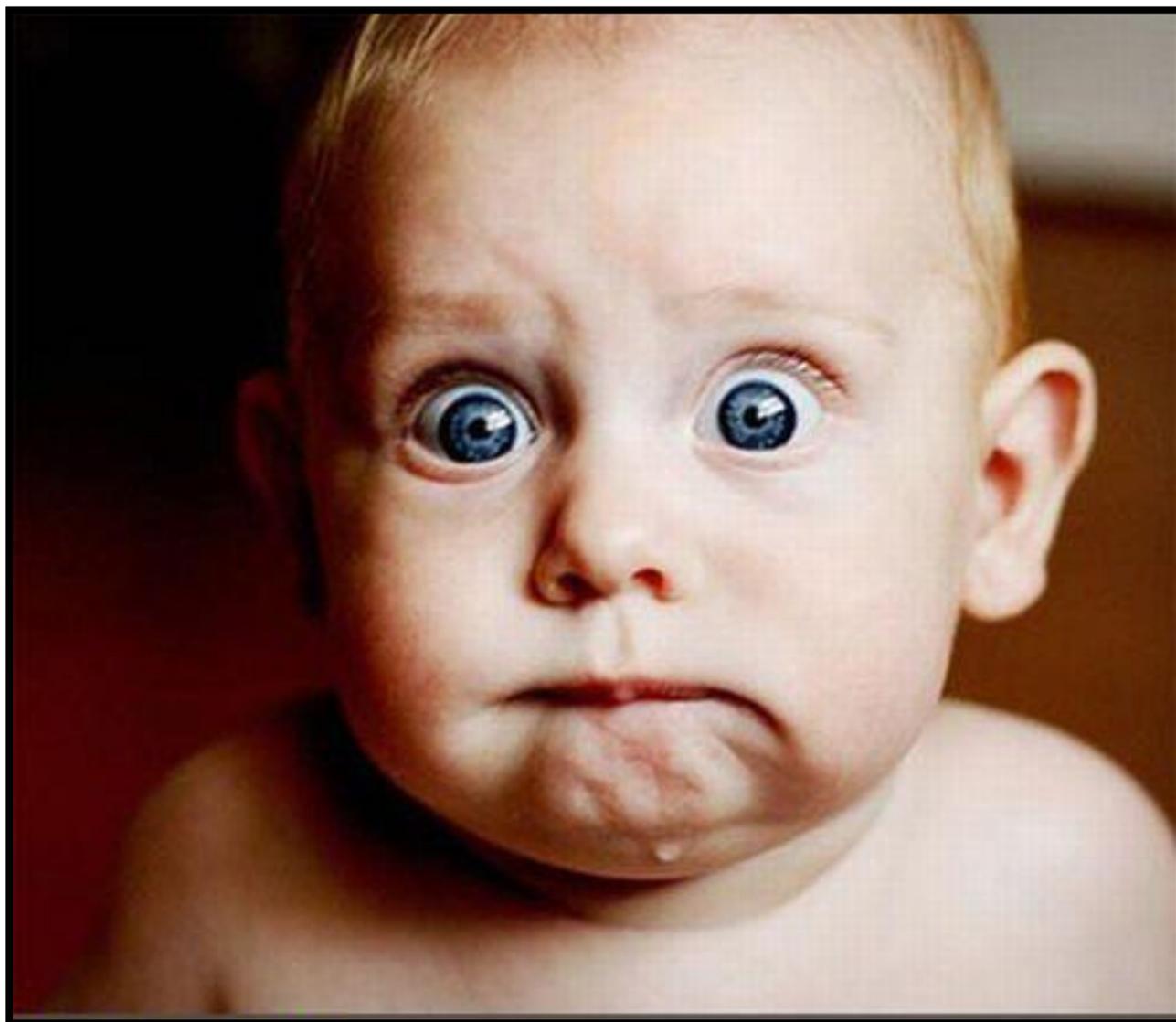


Riverside University Health System

*Hospital Updates and
Approval of Capital Project List
September 21, 2015*





For More Than 100 Years

Riverside University Health System has been the foundation of healthcare, community wellness and medical education in Riverside County.



Health Reform is Driving **CONSOLIDATION**



Cedars-Sinai buys Marina Del Rey Hospital amid consolidation wave

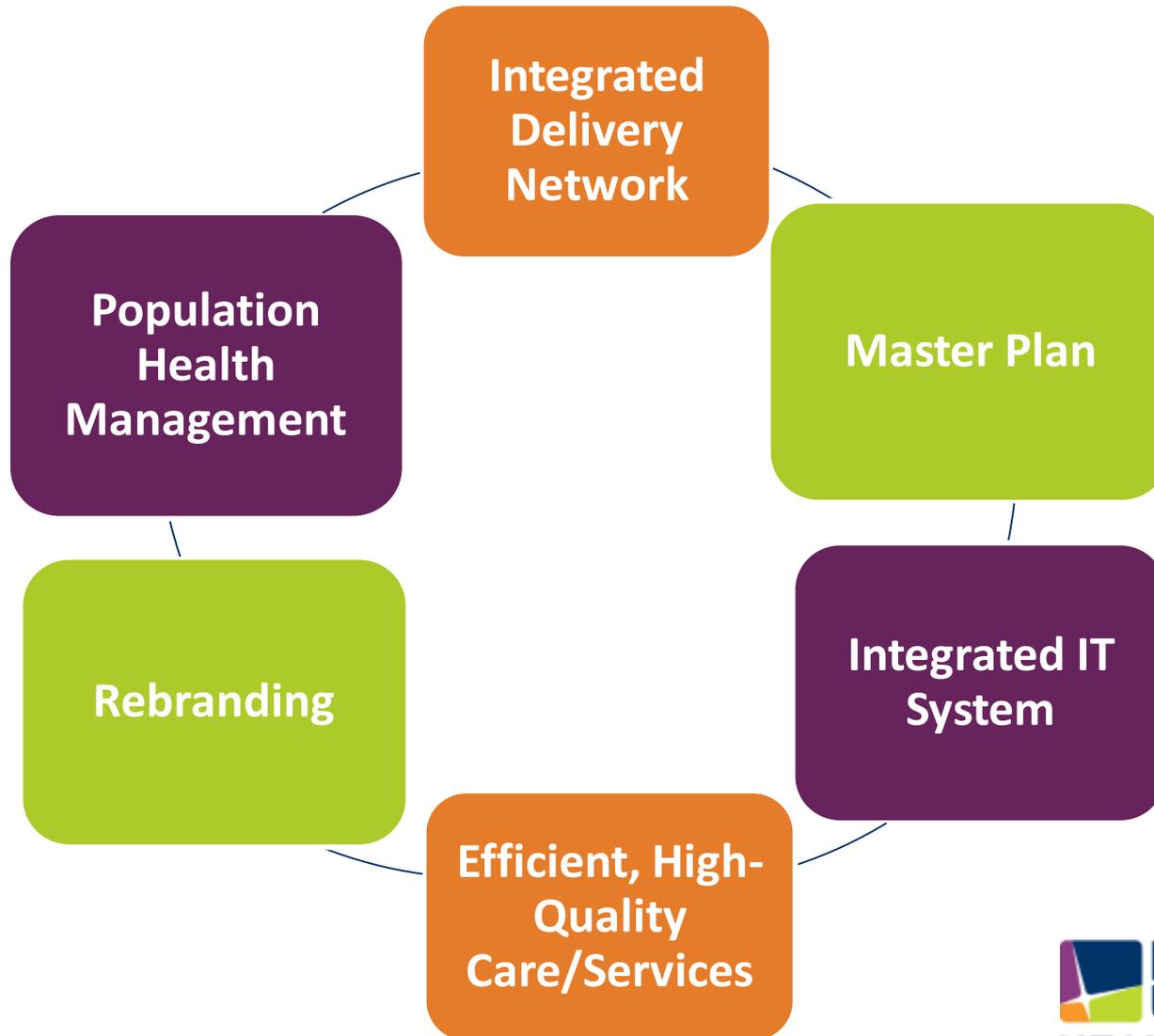


The Affordable Care Act, which ushered in the biggest expansion of health coverage in nearly half a century, has triggered much of this merger activity.

Both hospitals and health insurers want to grow in size to better take advantage of rising revenues from the healthcare law and growing enrollment of Medicare and Medicaid patients.

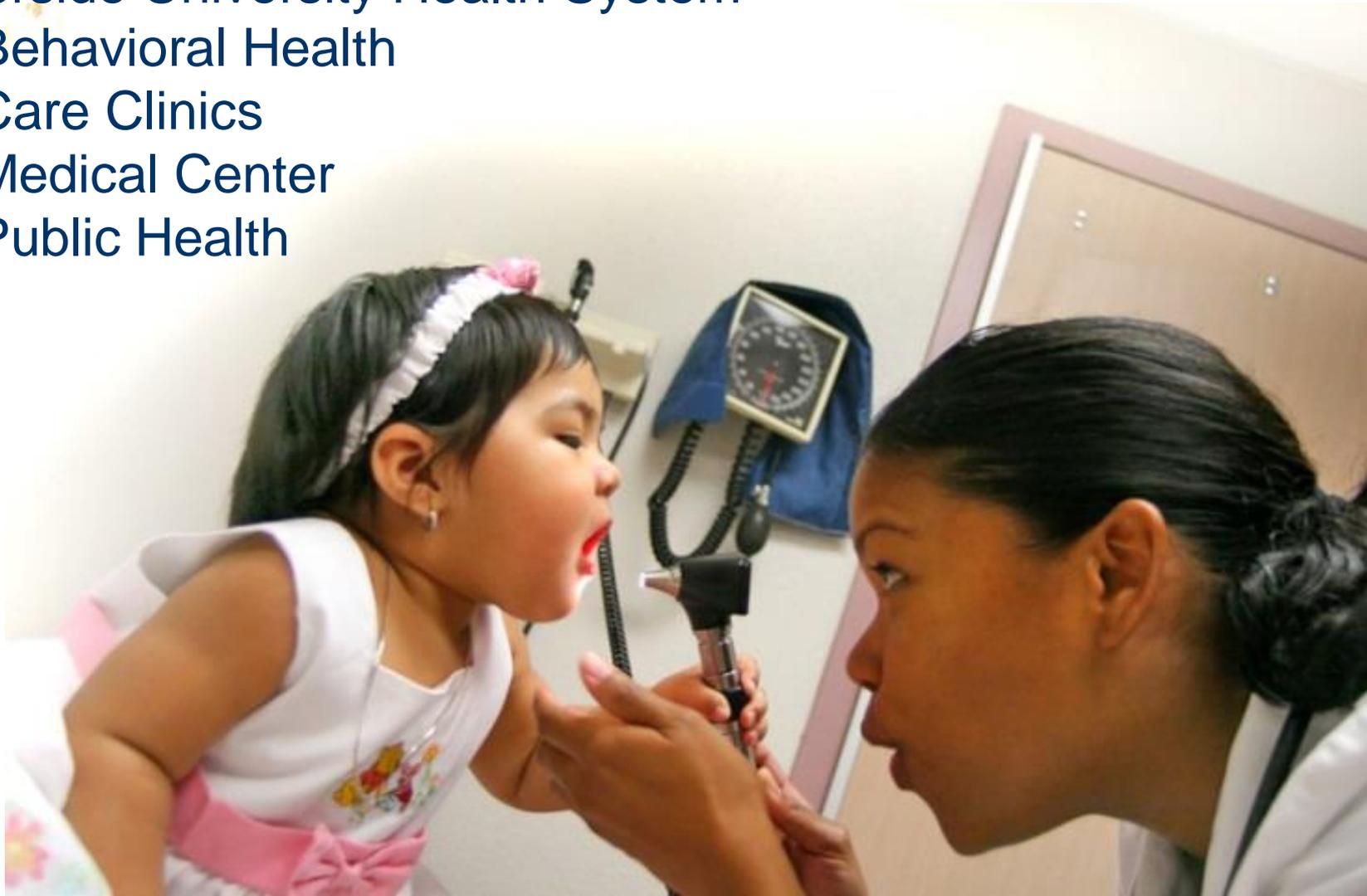
Hospitals often see consolidation as a way to spread certain fixed costs over a larger patient base and cope with reductions in federal reimbursements under Obamacare. Hospitals also want to maintain enough negotiating leverage with health insurers and avoid getting cut out of narrower health plan networks.

Strategic Initiatives



Integration – Collaboration

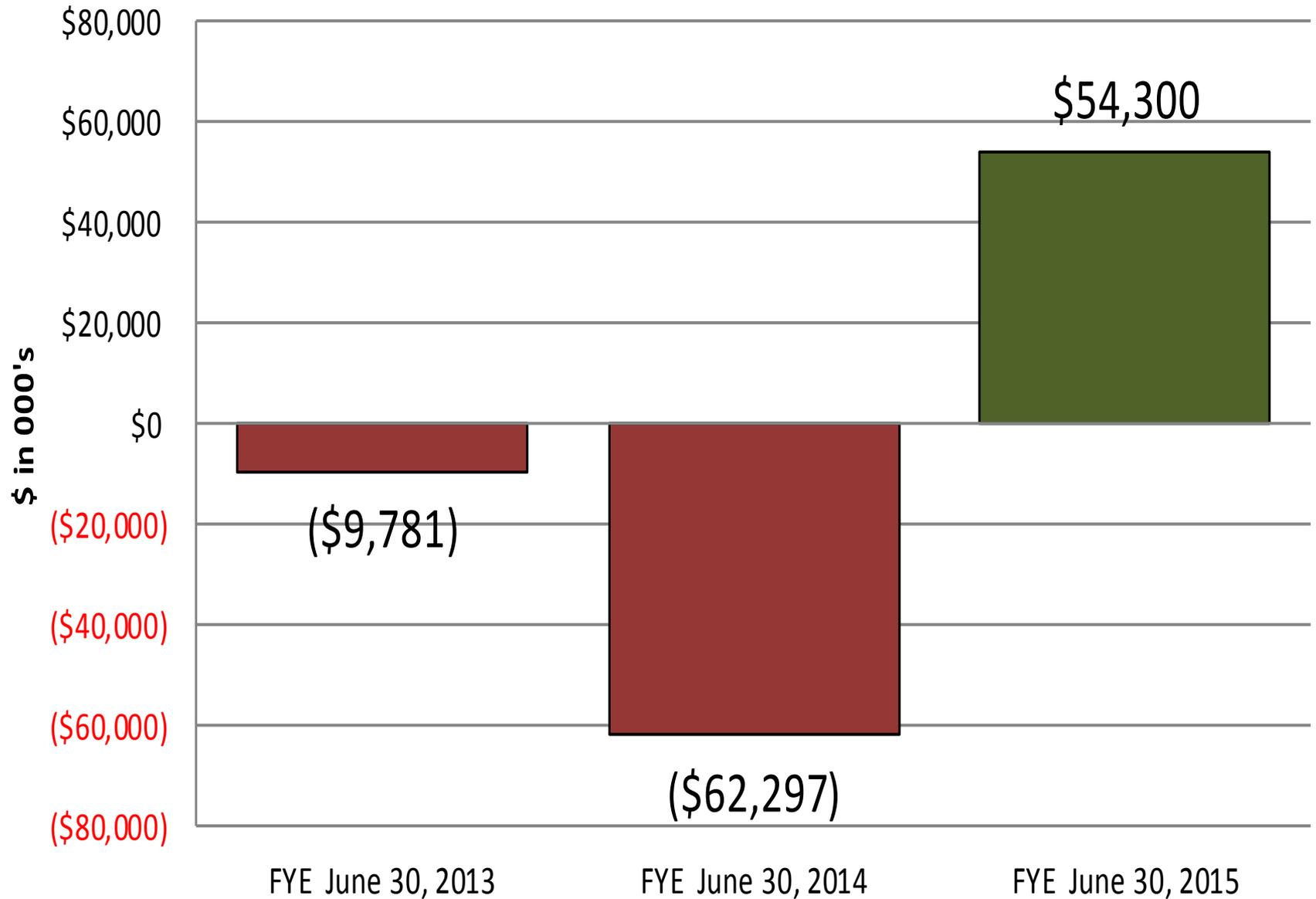
- Riverside University Health System
 - Behavioral Health
 - Care Clinics
 - Medical Center
 - Public Health



Operations and Finance Report

Fiscal Year Ended June 30, 2015

OPERATING TREND



Financial Outline

- A. Much of the improvement was the result of significantly better operating performance resulting from:
 - 1) Seasoned executive team
 - 2) Disciplined management culture
 - 3) The Affordable Care Act (ACA) impact resulting in lower free care and 100% of cost for the newly eligible population
 - 4) The collection of receivables in excess of determined values at June 30 , 2014 as a result of working with the managed care plans and payers
- B. Our FY 2015 average daily census was 293
- C. Surgical volumes stayed constant in 2015

FY 16 CHALLENGES/OPPORTUNITIES

- Difficult operating climate as approximately 65% Medi-cal and Managed Medi-cal
- Waiver and DSRIP revenue unknown (represented nearly \$100 million in FY 2015)
- Salary and benefit increase program \$31M
- Capital replacement- underinvested facilities and need to replace end of life equipment and outdated IT systems
- ICD-10 impact
- Implementation of EPIC electronic medical record
- Consolidating market and need to select key partners
- Healthcare inflation and higher drug costs stemming from shortages
- Realize ALL payer incentive based revenue
- Patient volume –need commercial and managed care growth
- Hospital Based Clinic integration and efficiency
- Value Analysis –Supply Chain opportunities

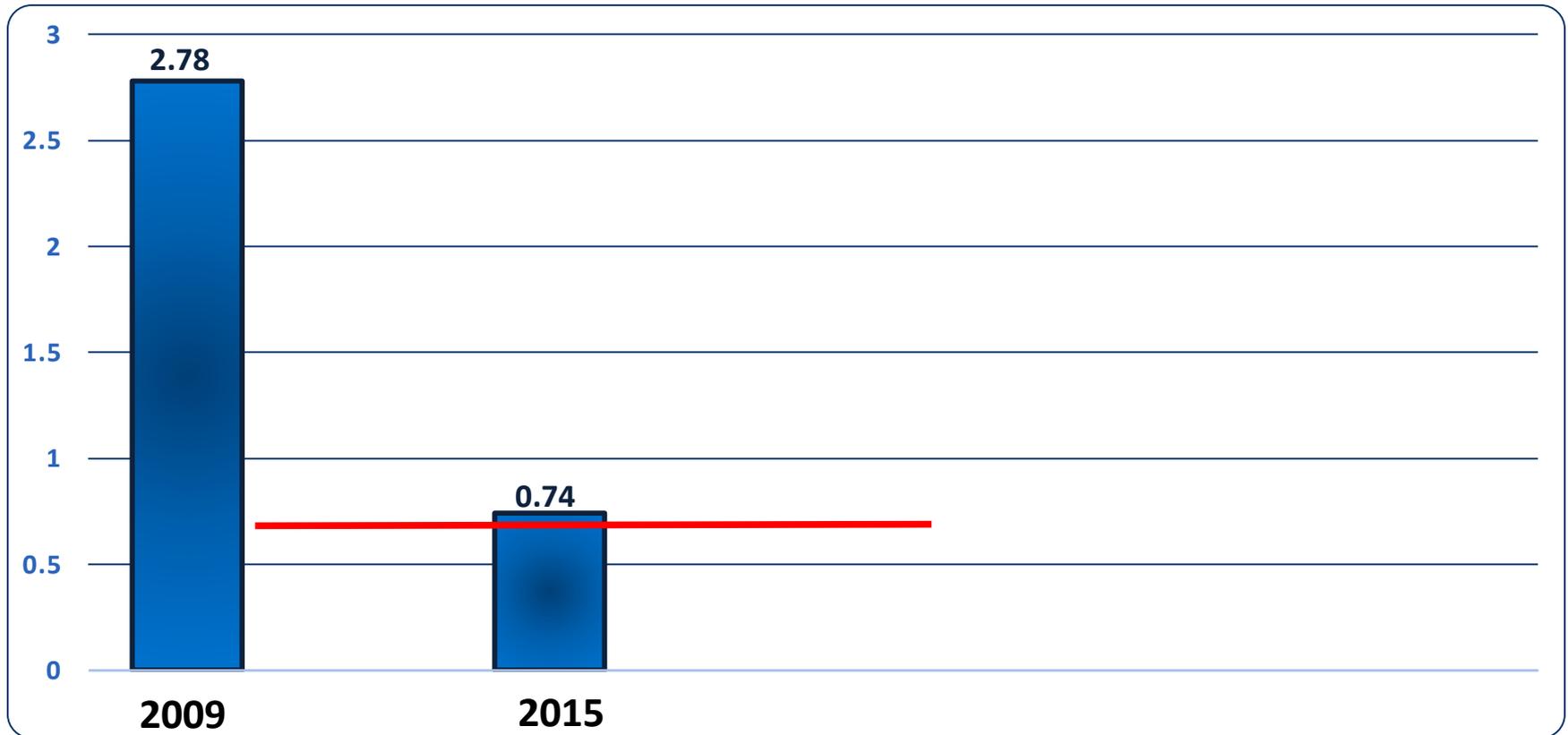
Quality Highlights

Quality Matrix and Key Designation

- American College of Surgeons verified Level II Trauma Center
- The Joint Commission Certified Stroke Center
 - American Heart Association “Gold Plus Quality Achievement”
- “Surviving Sepsis” Society of Critical Care Medicine
 - Decreased severe sepsis mortality from 30% to 8%
- Baby Friendly Designation
 - Increased breast feeding from 20% to over 90%



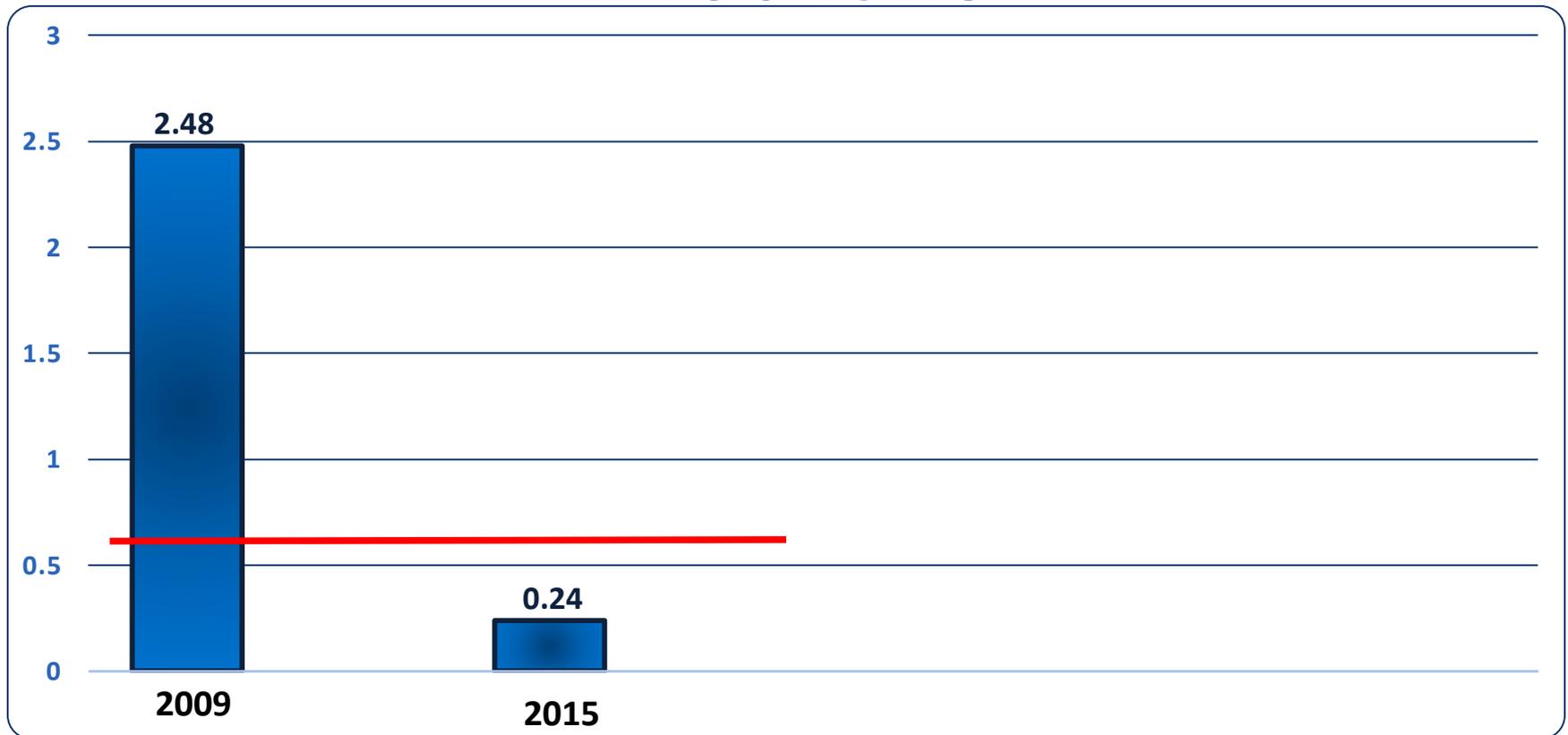
Standardize Infection Rate Surgical Site Infections



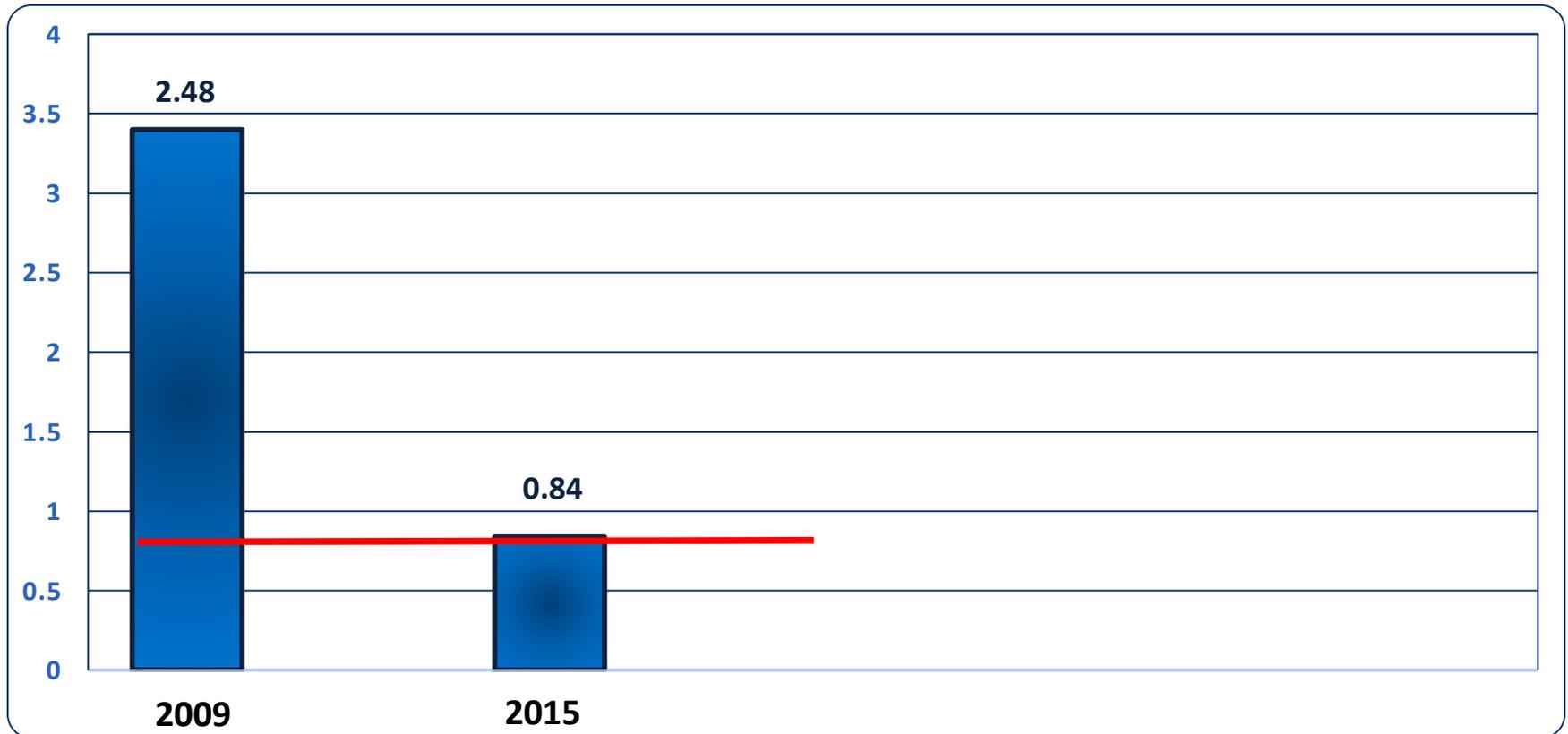
Ventilator Associated Pneumonia NICU



Standardize Infection Rate Central Lines Bloodstream Infections

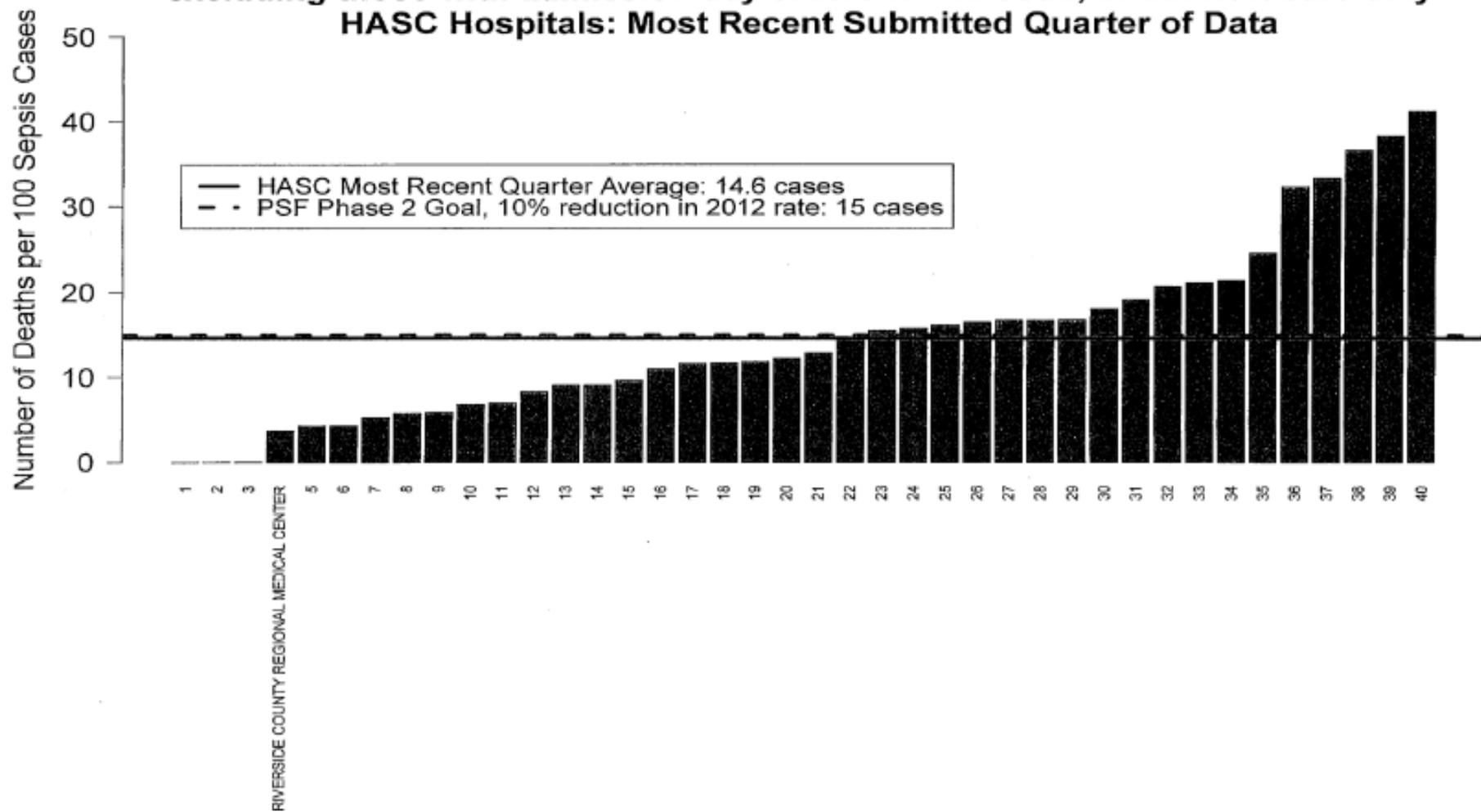


Standardize Infection Rate Catheter Urinary Infections



Sepsis Mortality

Number of Sepsis Deaths per 100 Sepsis Cases,
excluding those with admission day orders for no code, or comfort care only
HASC Hospitals: Most Recent Submitted Quarter of Data



Riverside University Health System Medical Center

The Major Teaching Hospital In Riverside County

- More than 500 Medical Students get training at RUHS every year from Loma Linda University Medical Center, University California Riverside, Western University.
- 200 Nursing Students from Riverside Community College, Loma Linda University, Cal Baptist University, Western University and Mount San Jacinto College.
- 15 Physician assistants from Riverside Community College.



Physician Residency Programs

At any time 170-200 residents are receiving training at RUHS

In partnership with University California Riverside

- General Surgery
- Internal Medicine
- Family Medicine
- Psychiatry
- Pediatrics

In partnership with Western University

- Orthopedics
- Anesthesia
- Neurosurgery



Physician Residency Programs

In partnership with Loma Linda University

- Pediatrics
- Emergency Medicine
- Surgery
 - Plastics
 - Urology
 - ENT
- Internal Medicine
 - Neurology
 - Rheumatology
 - Gastroenterology

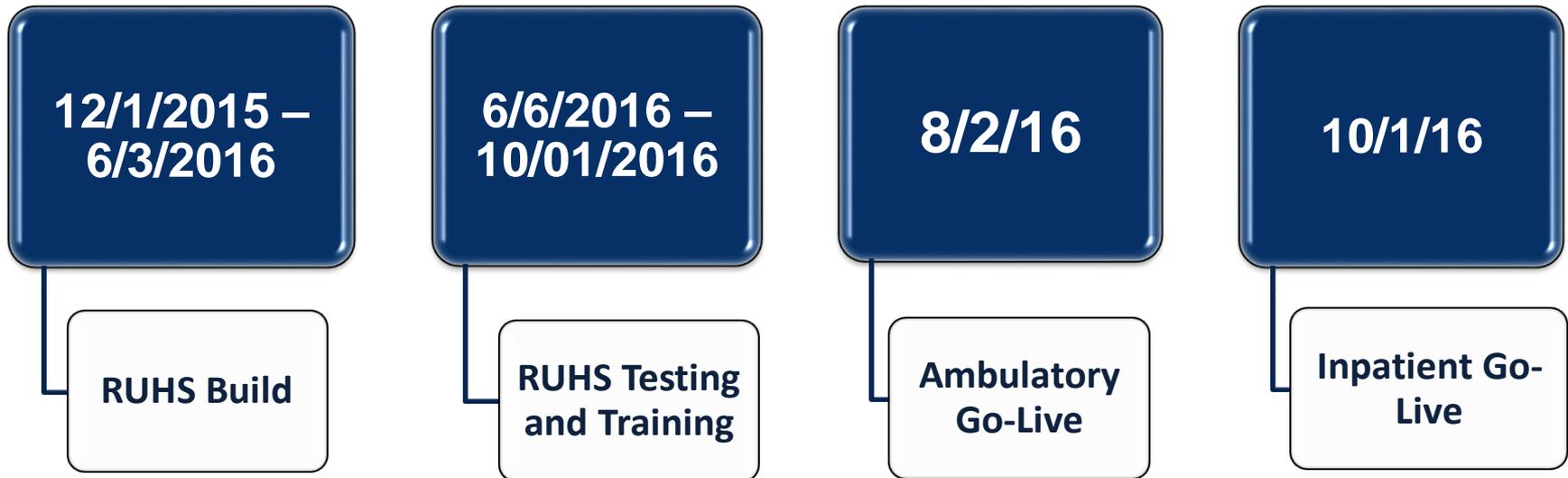


Clinical Transformation Project EPIC

Adoption Sessions



TimeLine



Capital Equipment

Da Vinci Robot



Cardiac Cath Lab



MRI/CT Scan



Portable Digital X Ray/Ultrasound



Mammography/Dexascan

Submittal to Board of Supervisors County of Riverside

Approve List of Capital Items

Project Description		Est. Cost
FY 16 Capital Budget		
Life and Safety	C-Arm, Portable digital X-ray, ultrasound	1.00
Life and Safety	Anesthesia Machines	0.60
Life and Safety	Operating Room Lights	0.30
Life and Safety	Monitors (ICU, NICU, Vigileo)	2.20
Life and Safety	Code Blue - Nurse Call System	3.00
Life and Safety	Pharmacy Information Technology	1.20
Life and Safety	Pharmacy Airflow HEPA	2.00
Life and Safety	Alaris Epidural Pumps	0.20
Life and Safety	Trauma Equipment (Rapid Infusers)	0.20
Life and Safety	Physical Plant Projects	2.50
Life and Safety	General Hospital Equipment	1.50
	Subtotal	14.70
Strategic	Cardiac Cath Lab	4.00
Strategic	Mamography Dexascan	0.46
Strategic	New Signage	1.00
Strategic	Divinci Robot	2.50
	Subtotal	7.96
Regulatory	IT Security and Infrastructure Updates	2.50
		25.16
	Excludes EPIC Install	
		Remaining Project Amount
FY 15 and Prior Capital Budget		
Life and Safety	MRI/CT	3.20
Strategic	Cogeneration	1.20
Regulatory	Emergency Department Remodel	10.00
Strategic	Nurse Education Building	14.40
		14.40

Next Steps

- Develop and formalize our network
- Mature our internal integration
- Develop comprehensive Population Health strategic plan in conjunction with all departments involved
- Continue to invest in capital needs of the hospital
- Aggressive marketing campaign
- Enhance philanthropy efforts
- Enhance physician recruitment efforts

New Consumer-Facing Website

Ways to help | Careers | Locations | Translate

Riverside University HEALTH SYSTEM

How can we help you?

A New Name. A New Vision.

Welcome to Riverside University Health System.



New and exciting things are happening at Riverside University Health System (RUHS) – and it's only the beginning! Check back often as we continue to expand our website, and to learn more about the healthcare and services we provide within our community.

-  Behavioral Health
-  Care Clinics
-  Medical Center
-  Public Health

Why Riverside University Health System?

Riverside University Health System (RUHS) includes the 439-bed Medical Center in Moreno Valley, 10 Federally Qualified Health Centers and several primary and specialty clinics throughout Riverside County, and the departments of Behavioral and Public Health. RUHS has been the

In the Spotlight

Kerry Younglove is a teacher who arrived in critical condition at Riverside University Health System – Medical Center.

Learn why her doctors say she is a miracle because she has no residual effects of her full cardiac arrest.



Behavioral Health

When you, or a loved one, is in need of help to achieve and maintain optimal, healthy personal and social functioning, Riverside University Health System – Behavioral Health is here for you. We provide sensitive and culturally appropriate, community-based services for older or mentally disabled adults, as well as children at risk of mental disabilities, and those with substance



Care Clinics

RUHS includes primary and specialty care clinics in Moreno Valley, as well as 10 Federally Qualified Health Centers (FQHCs) throughout Riverside County. The FQHCs provide comprehensive outpatient primary care services to all – regardless of your ability to pay. Cancer screenings, immunizations, flu shots, nutrition management.



Medical Center

Since 1908, Riverside University Health System – Medical Center has been providing exceptional care in specialties such as Pediatrics, Obstetrics and Psychiatry, and in the treatment of diabetes and hepatitis C. We also offer specialized services that include a designated Stroke Center, Level II Trauma Center and the only Pediatric ICU



Public Health

If you live, work or play here, we're here to keep you healthy. Our goals are simple: 1) to assess and address emerging public health needs, 2) recruit and develop a qualified workforce, 3) deliver public health and medical services efficiently, 4) plan and prepare for and respond to public emergencies, and 5) plan and sustain livable communities. Our dedicated, professional staff is here to serve



Why RUHS







Thank you!