

Consumer Choice of Health Plan Decision Support Rules for Health Exchanges

Installments I, II and III



A PBGH publication in an ongoing series focused on improving value via health exchanges



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Dear Colleague,

With the arrival of the insurance exchanges, an estimated 22 million people will have the opportunity to choose their coverage through an exchange. Many of these consumers could make the "wrong" plan choice, selecting a plan that doesn't meet their health care needs or is not a good value for them. Exchange leaders have a critical role to play in supporting consumers in their search for high quality, affordable options that best meet their individual needs.

Through the *Helping Vulnerable Consumers in the Exchange Project*, the Pacific Business Group on Health (PBGH) has created plan choice decision support rules that exchanges can use to build their consumer choice software rules. These rules are largely based on plan choice research performed at PBGH with support from researchers at Columbia, Penn, and Stanford Universities.

This document contains all three installments of consumer plan choice business rules. This report is designed for staff at the exchanges who are responsible for the plan choice technical requirements and, more broadly, for those who are helping to shape consumers' choice experiences.

For additional details about the information required of health plans to support consumers in making plan choices please download a companion excel document located at www.pbgh.org.

If you would like additional information, please don't hesitate to contact Ted von Glahn, Senior Director, at tglahn@pbgh.org.

Sincerely, vor Color ze#

Ted von Glahn Senior Director Pacific Business Group on Health

INTRODUCTION

To overcome barriers for consumers choosing a health plan via the Health Insurance Exchanges, our project team has developed consumer choice decision support rules to be incorporated into health plan choice software logic.

These consumer choice of health plan rules are based on a mix of evidence from our plan choice research and from the rich consumer choice architecture research literature.

This document includes all of our decision support rules and accompanying research evidence. The third and final installment of the decision support rules are joined to the earlier decision support guidance per installment 1 and installment 2 that were released earlier in 2012.

These rules have been prepared by the Pacific Business Group on Health. The rules are informed by research and guidance from research teams at Columbia University, the University of Pennsylvania, and Stanford University.

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INSTALLMENT 1

1. Hierarchy of Plan Choice Dimensions¹

Dimensions hierarchy: Construct a hierarchy of plan choice dimensions comprised of several layers of information. The user navigates through these information layers. The upper tier of the hierarchy presents summary information comparing multiple plans. As the user descends the information hierarchy, the lower tiers of the hierarchy include side-by-side comparisons of two or more plans and detailed single plan information.

Even when choice information is organized in layers, the detailed information may impede rather than spur good choices for certain consumers. The Exchange's performance management information, to monitor users' choice experiences, should distinguish consumer segments based on use of summary versus detailed information. In turn, the Exchange can evaluate the experiences of each cohort of consumers who use information in each layer of the hierarchy.

Top hierarchy of plan choice dimensions: The top tier of hierarchy should be limited to a small number (e.g, 5–6) of choice dimensions – the Table 1 example

lists 5 choice dimensions in the top layer. The default top choice dimensions should be of equal importance roughly. If not of equal importance, the rationale for an unbalanced set of choice dimensions should be explicit (e.g., unbalanced dimensions: annual premium cost vs. proximity of local pharmacies). The defaults may be altered depending upon the user preferencesetting functions. The default top dimensions should include plan quality and cost. The candidate quality and cost dimensions are described in sections below.

RATIONALE: Hierarchy of Plan Choice Dimensions Limiting cognitive tasks: People's decision-making capabilities are limited – individuals can concurrently process only a limited number of aspects of a decision (Kahneman, 2003; Simon, 1957).

Personalization: Layering information, coupled with alternative online navigation paths to access information, enables diverse users to use information in ways that fit their needs.

Balancing: When a quality indicator is paired with cost information, consumers are more likely to consider/choose a higher value option (Hibbard, J.).

	COST				QUALITY				
LAYER 1	Total Premium Yearly		Your Cost Dollar Amount		Health Plan Ratings • Access • Customer Service	Doctor Choice Rules		Provider Network & Plan Services • Named MD • Number of PCPs in Zip	
LAYER 2	Tax Subsidy Amount	Calculator to Adjust Subsidy & Time Period	Top Services (User Preferences)	Coverage Type & Rules*	CAHPS Composites • Getting Needed Care • Paying Claims • Getting Cost Info. Etc.	MD Use Rules	OON Rules	Plan Clinical Ratings (HEDIS)	Provider Ratings
LAYER 3	Tax Credit and Cost-sharing Reduction Eligibility Rules		Cost-share Amou • \$500 deductible, 20% coinsurance	\$25 copay,	Explanations: Health Plan/ Product Ratings	Explanatior	15	Plan Services (wellness, DM, & other)	Provider Directory Search

Table 1: Plan Choice Dimensions Hierarchy Example

*Includes health plan type: Personal Account, Copay, Major Medical, etc. Also includes cost-sharing reduction eligibility and benefits.

1 A choice dimension is an aspect of the plan, such as premium cost, quality rating, covered services, doctor network, etc., that can be used in plan selection decisions.

Though it is unclear if these findings are generalizable to Exchange plan choices as this research concerned choice of doctor not health plan, there is a body of evidence showing that people equate higher cost with higher quality (i.e., they think that doing more is better). Presenting cost and quality concurrently is a presentation display technique to help people understand that quality and cost may not move in parallel, rather they can diverge. (Sofaer, S.) Per Table 1, the health plan quality should be clearly distinguished from provider quality.

Equal allocation: People tend to equally value each dimension in a set of choice dimensions when they are presented concurrently.

Policy and business objectives: The prominent placement of selected plan choice dimensions advances the Exchange's key objectives including promoting quality performance as an element of health care value and heightening awareness of the value of the public subsidies to improve access to care.

Exchange research evidence:²

Per the fall 2011 experiments:

- Most people did not select the best plan option. People failed to choose the "right plan" in a relatively simple context of plan choice using cost information only. The odds were equal to or less than random chance that people chose a less expensive health plan. The "right plan" was defined as the lowest total cost option given the test participant's medical services use scenario.
- 2. When cost and quality are concurrently presented as plan choice dimensions, the quality measures did not diminish the odds of people choosing the 'right' plan and they may have improved the odds of a "right" choice. Here, the "right plan" is the lowest cost option given equivalent quality ratings.
- The concurrent availability of quality metrics and summed plan costs, per a "cost calculator," seem to act jointly to improve the odds of making the "right" plan choice.

2. Number of Plan Options to Display

Number of plan options: In the initial plan comparison display, limit the number of plan choice options to a maximum of X choices.³ Additional plan options should be available through a user action ("more," "unhide," "next 10 options" etc.) for the user to view subsequently.

This rule applies to the initial plan comparison display. Depending upon the application's information architecture, this initial display may have a "select a subset of plans to compare details" option. The user controls this subsequent compare step up to a pre-set maximum of plans that can be compared, typically, in a side-by-side format.

Eliminate dominated options: In the initial plan comparison display, present the choices that match the user's preferences for one or more threshold requirements (e.g., cost, doctor in plan, coverage). In this initial display, do not present plan options that are inferior ("dominated") to options that match the user's preference. An example of a "dominated" option is seen when a user prefers a plan that includes their doctor: plans that do not include that doctor are "dominated" by the plans that include the user's doctor.

RATIONALE: Number of Plan Options

Meet user preferences: Setting a limit on the number of plan options can be guided by a rule to present all of the options that meet the user's threshold requirements. Displaying more options likely does not introduce the user to plans that better meet their preferences, and can impede decision making as the greater number of choices requires more time and effort of the user (lyengar, Huberman, & Jiang, 2004; lyengar & Lepper, 2000).

Increased options lead to poorer choices: Earlier plan choice research showed that expanding the choice options from 2 to 3 options substantially reduced the likelihood of people making the right choice (Baker, T., University of Pennsylvania,

² The Exchange research was conducted at Columbia University, Center for Decision Sciences in the Fall-Winter of 2011-2012. Typically, 150 or more consumers participated in each of these online plan choice experiments.

³ We are testing the impact of the number of options on plan choice. There is evidence that fewer choices are better, but we do not have evidence at this point to support a specific threshold number of options.

unpublished 2011). Similarly, a study of Part D plan selection revealed that an increase in the number of Part D drug plans, from 3 to 9 plans, resulted in a significant decrease in the odds of choosing the lowest cost plan. (Hanoch et al., 2011.)

When people are overwhelmed by multiple aspects of a decision they tend to focus on a single aspect that is most meaningful to them and ignore other important aspects of the decision. Fewer plan options in a concurrent display is preferred given that the complexity of the number of options is compounded by the number of choice dimensions (e.g., cost, quality, doctor, coverage) for which the user may need to make trade-offs. (lyengar & Kamenica, 2006; Schram & Sonnemans, 2011; Wood et al., 2011)

Exchange research evidence:

Per the fall 2011 experiments:

 People failed to choose the right plan in a relatively simple context of using cost information only. The odds were equal to or less than random chance that people chose a less expensive health plan.

3. Plan Costs

Summarize costs: Apply math logic to sum the premium and the estimated cost at time of care and display a total cost amount.

Cost calculator: Use a calculator to: a) provide user with annual cost at time of care estimates given the plan's covered benefits and the user's expected medical services use. Recommended cost calculator methods are described in the cost at time of care section below.

Premium cost: Apply math logic to calculate premium (monthly/annual) net of tax subsidy and display net premium. Include a display feature to unhide/detail the premium-subsidy calculation: upon user action, display the full premium, subsidy and net premium amounts. Display can highlight "see your savings" to educate user about the subsidy value.

Hierarchy of cost information: The default top tier of the plan choice hierarchy should not include individual covered services topics/amounts like the deductible, out of pocket maximum, hospital coinsurance etc. The exception to this approach would be driven by the user's preferences, if the user indicates that particular covered services are important, those services could be included in the top tier of the choice hierarchy.

RATIONALE: Plan Costs

Insurance terms misunderstood: Many consumers do not understand health insurance language or the underlying concepts of various insurance elements like the deductible or out of pocket maximum (Consumers Union, 2011).

Layering information: The deductible, coinsurance, and other cost-sharing amounts should not be included in the summary plan comparison because people overweight this information – ascribing greater costs than would be realized given their expected medical services utilization. Layering is a way to give less prominence to choice attributes that foster poorer selections..

Threshold dimension: Given that cost is a threshold attribute, it should be part of any summary plan compare display. Many consumers use it to determine if they will search further for additional health plan choices or limit their search to those plans that meet a cost threshold.

Summarizing cost information: Components of health plan cost should be summarized in the top tier of the plan choice hierarchy in part to 'make room' for other plan choice dimensions given people's cognitive limitations. Cost can dominate a plan choice decision, particularly for the many consumers who associate higher health plan costs with higher quality. The display of other choice dimensions, concurrent with cost, can alert the user to consider additional elements of health plan value.

Presenting a premium that is net of the tax subsidy in the initial display eases the cognitive effort by reducing the number of dollar values to interpret.

Failure to properly weight choice components:

The cost calculator can help mitigate the uncertainty that prompts consumers to give undue weight to their potential costs at time of care. The uncertainty surrounding benefits coverage affects consumers in several ways: a) unknown needs for future medical services create loss aversion, and b) difficulty in interpreting the multiple aspects of benefits coverage (e.g., cost accumulation to the deductible and out-ofpocket maximums) creates a lack of comprehension. Consumers' propensity to overweight the deductible/ cost-sharing is seen in a number of insurance product choice studies that examined consumer choice inconsistencies (Rottenstreich & Hsee, 2001).

Framing: Combining the premium amount and the estimated cost at time of time is a framing technique to dampen the tendency of people to segregate the two costs (Kahneman & Tversky, 1979; Thaler, 1985). That is, the person may amplify the potential loss by segregating the premium amount and the deductible amount (Johnson et al., 1993). Consolidating these amounts can help mitigate the overweighting of one or the other of these costs.

ACA required benefits coverage: The plan choice architecture should take advantage of ACA requirements that simplify aspects of comparing benefits coverage across health plans. A summary value of estimated cost at time of care is particularly helpful in the context of ACA requirements for greater uniformity in plans' benefits coverage, including: a) minimum coverage for all tiers of benefits, b) actuarial equivalence within a coverage tier (e.g., catastrophic, bronze, silver, gold, platinum), c) 100% coverage for preventive care services, and d) prescribed limits for the out-of-pocket maximum amounts that are pegged to the maximums for the High Deductible/HSA designs for Qualified Health Plans (QHP). The differences in various cost-sharing requirements within a QHP coverage tier is less important given these ACA requirements and many consumers can be better served, in the top tier of choice dimension plan comparisons, with a summary estimated cost at time of care amount rather than sifting through the 30+ benefits coverage topics.

Exchange research evidence:

Per the fall 2011 experiments:

1. The odds are equal to or worse than random chance that people will choose a health plan that is less expensive if the choice dimensions are not summarized and the user has to determine their expected costs by converting benefits coverage (e.g., deductible and copay amounts) into an expected cost for that plan and combine that value with the premium amount.

- 2. People significantly overweighted plans' cost-sharing (deductible and copays) – they were more apt to choose a more costly plan because they ascribed a greater cost to the deductible and copay amounts than would occur given the expected medical utilization; this is most likely because they are risk adverse.
- 3. Calculators significantly improve choice. The odds that people would overweight the deductible and copay were significantly reduced when costs were summed into a total cost amount. Nonetheless, a number of people did not choose the 'right' plan even when the calculator was applied.
- 4. People with lower numeracy skills were particularly vulnerable to choosing the wrong plan – they made the wrong plan choice most often but their decision-making improved markedly when values were summed using the "calculator" – the proportion of people who chose the right plan doubled (23% to 45%).
- 5. People want calculators to assist them in their decision-making

4. Cost at Time of Care Calculator

Cost calculator: Use a calculator to provide user with annual cost at time of care estimates given the plan's covered benefits and the user's expected medical services use. Recommended cost calculator methods described below.

User experience: Present user with medical services utilization profiles drawn from an actuarial model. The actuarial model provides a person-level distribution of medical services utilization. The utilization experience is specific to the Exchange's target population (e.g., lower SES). This services utilization distribution is used to define utilization profiles such as below average (25th percentile), average (50th percentile) and above average (75th percentile). These utilization levels

assume no benefit-design impact - that is, utilization demand is not influenced by cost-sharing as the user is declaring their expected medical care needs in the upcoming year. In turn, the user selected profile is overlaid on the available health plan benefits to produce a cost-sharing estimate. Depending upon the benefit design complexity, various assumptions are adopted in the cost calculator rules set (e.g., family members costs that accumulate to individual and aggregate out-of-pocket maximums). These rules should produce similar cost estimates for actuarial equivalent benefit designs (e.g., at each of the metals level categories) but costs will differ given the mix of services in the underlying actuarial model. For instance, the results can differ for a service mix that assumes more cognitive, office visit-based care and less procedural care versus a service mix with a higher proportion of procedures and related diagnostics.

Importantly, the cost at time of care is not a budgeting tool – it gives the user an estimate of the relative differences in costs at time of care across the available health plans rather than precise absolute costs. The actuarial model uses prevailing market-area provider fees, perhaps with a managed care discount factor – variations in network fee schedules are not reflected in the user's cost estimates. Users, independent of the health plan choice process, may have the option of accessing health plan-specific cost estimators that produce member cost estimates for a medical service or provider based on the plan's network fee schedule. The utility of these plan-specific costestimator tools for consumers can vary considerably given differences in the tools' level of personalization and ease of use. These plan cost estimator tools may not be available for choosing a plan; rather once enrolled, members use them to shop for services.

The medical service utilization profiles should be tightly integrated into the preferences section of the plan selection experience. The "cost calculator" or utilization profiles should not be positioned separately in a "toolkit" rather it should be a core step in the plan selection process.

The utilization profiles should be fully explained to the user (e.g., a 'below average user' means "three office visits and 2, 30-day prescriptions during the year"). See Table 2 below for utilization profile examples.

User personalization: The actuarial models will vary in the level of personalization. The model may blend or disaggregate demographics such as gender and age. Similarly, the models may use varying assumptions about the utilization patterns in a household or require the user to select utilization profiles for each family member. Utilization models that distinguish service use by demographic categories will require the user to self-report the relevant demographic characteristics (characteristics, like age, may be pre-designated given responses to Exchange eligibility questions). The level of customization for specific medical services can vary, too. Importantly, the medical services and the prescription drug utilization categories should be discrete given that individuals have distinct drug and medical use patterns.

The degree of personalization will be dictated by the vendor's actuarial dataset. Certain datasets can support cost estimates organized by variables such as illness severity/major condition. However, such variables may be confusing and burdensome to users and unwieldy, particularly in a family situation in which each family member has distinct personal and illness burden characteristics.

Personalization may include the option for the user to adjust the default utilization counts to tailor various medical service uses to their expectations. For instance, a user could adjust up/down a default set for an office visit frequency of 3 visits yearly. Similarly, the prescription drug personalization could allow the user to select their medications from a medication list and/or more generally adjust the number of monthly prescriptions, the dosage and the mix of retail and mail-order medications.

Defaults: Pre-set, default utilization profiles should be presented to the user. The utilization profile default could be set to the median or lower level utilization (need to confirm how consumers who used no services during a given year are treated in the service utilization distribution). For family coverage, the default can be set based on coverage tier-specific utilization patterns (e.g., for a 2-adult tier coverage, assume 1 adult has average utilization and 1 adult has low utilization given actuarial evidence).

Users should be prompted to consider alternative utilization profiles - to do "what if" sensitivity analysis.

Time period: Cost at time of service values are annual amounts to reflect medical services use in a one-year period of coverage. This annual value means that premium cost must be shown as an annual amount too so the two can be considered, and combined, on a common yearly scale. Alternative premium cost views (e.g., monthly or per paycheck) can be provided in addition to the annual amount.

RATIONALE: Cost at Time of Care Calculator Choice architecture technique: The use of utilization profiles is a technique to overcome users propensity to overweight cost-sharing. This approach to

organizing the cost information helps to diminish the uncertainty posed by deductible and coinsurance

designs and the loss aversion behavior spurred by this uncertainty (Thaler & Sunstein, 2008).

Choice inconsistency due to overweighting certain choice attributes: In the Medicare Part D plan choice study, only 12% of enrollees chose the lowest cost plan (combining premium and expected cost when getting prescriptions filled); the typical enrollee could have saved 30% of their total Part D costs by choosing a cost-minimizing plan (Abaluck & Gruber, 2011).

Exchange research evidence:

Per the fall 2011 experiments:

1. The odds are equal to or worse than random chance that people will choose a health plan that is less expensive if the choice dimensions are not summarized and the user has to determine their expected costs by converting benefits coverage (e.g., deductible and copay amounts) into an expected cost for that plan and combine that value with the premium amount.

Table 2. Cost At Time of Care: Utilization Profile Examples

UTILIZATION PROFILES: 4 LEVELS					
YOU	SPOUSE/DP	LEVEL OF HEALTH AND EXPECTED SERVICES			
Level 1	Level 1	No health problem or a well-controlled co	ondition and		
Level 2	Level 2	Moderate health problem, requires regula problem, and	r doctor care to watch or control a		
Level 3	Level 3	Significant health event or problem requi outpatient treatment, and	res monthly doctor office visits,		
Level 4	Level 4	Serious and Costly problem or condition	requires a hospital stay and		
UTILIZATION PROFILES: 3 LEVELS					
YOU	SPOUSE/DP	LEVEL OF HEALTH AND EXPECTED SERVICES			
Very Healthy	Very Healthy	No health problem or a well-controlled condition and			
Average Health	Average Health	Moderate health problem, requires regular doctor care to watch or control a problem, and			
Poorer Health	Poorer Health	Significant health event or problem requi outpatient treatment, and	res monthly doctor office visits,		
EXPECTED MEDICAL	SERVICES USE: USER	CAN CUSTOMIZE DEFAULT AVER	AGE SERVICE USE COUNTS		
2 office visit(s) primary care	0 hospital stays	3 retail prescription drugs (30-day supply each)	3 laboratory tests/screenings		
1 office visit(s) specialist	1 outpatient surger(ies)	0 mail-order prescription drugs (90-day supply each)	1 x-ray/imaging		
0 mental health visit(s)	0 therapy visit(s)	1 chiropractic/acupuncture visit(s)	1 diagnostic test (e.g., EKG)		

- People significantly overweighted plans' costsharing (deductible and copays) – they were more apt to choose a more costly plan because they ascribed a greater cost to the deductible and copay amounts than would occur given the expected medical utilization.
- 3. The overweighting effect was strongest with the deductible.
- 4. Calculators significantly improve choice. The extent to which people overweighted the deductible and copay were significantly reduced when costs were summed into a total cost amount.
- 5. People with lower numeracy skills were particularly vulnerable to choosing the wrong plan – they made the wrong plan choice most often, but their decision-making improved markedly when values were summed using the "calculator" – the proportion of low numeracy people who chose the right plan doubled (23% to 45%).
- 6. Even among people with higher numeracy skills, fewer than 50% choose the right plan.
- 7. People want calculators to assist them in their decision-making.

5. Doctor Choice

Preference elicited: User preferences should elicit the importance of doctor choice. The user's interest in a particular doctor should be distinguished from the importance of having flexibility in choosing and using doctors or hospitals generally. As an example, the user could be queried about:

- □ A medical plan that includes *my regular doctor* is important to me
- □ A medical plan in which I can *directly go to any doctor in the plan* is important to me
- I do not want a medical plan that requires me to pick a doctor for routine care or to get an "ok" to see a specialist doctor

If a regular doctor is important then provide user with: a) consolidated all-plans, provider directory doctor search to determine which plans the doctor belongs to – my doctor's name is: _____ b) health plan specific provider directories to search each plan directory separately.

Techniques to present the full spectrum of doctor choice flexibility can help the user identify their preference. In this example, the user sees doctor choice requirements that range from plans with minimal restrictions to plans that use a restricted, smaller network.

Use any doctor or hospital in plan network Required to pick a PCP and get specialty referrals Restricted to smaller network of doctors and hospitals

Default: The pre-selected default for "my regular doctor is important to me" should be set to positive/ affirming this statement unless there is evidence that the majority of Exchange users do not have existing doctor/ clinic relationships. Other doctor choice importance attributes should be set to "no/null" – assumes that doctor choice flexibility is not an important element of plan choice unless the user affirms otherwise. The countervailing arguments for these default setting recommendations are discussed below.

Plan comparison – doctor choice: The plan-specific doctor choice result (e.g., named doctor in plan or type of doctor choice requirements/restrictions, etc.) should be presented in the top-most layer of plan comparison information.

Validate doctor importance: Users, who designate a specific named doctor as important in their plan choice, should be prompted at "check-out" to compare the plans that include their doctor with plans that do not include that doctor. This technique can help users who took a short-cut to consider their plan options by eliminating all options that did not include a particular doctor. Users take such short-cuts to reduce the number of plan options to a manageable level, but the user likely has not considered trade-offs in doctor choice, cost and other aspects of the plans.

Doctor search: In the preferences section, the user has the option to enter a doctor's name to determine if doctor participates in the available health plans (ideally a type-down that displays matching last names and practice addresses). The user also should be able to search by clinic name or address. The search result displays the doctor's name in the list of attributes on the "compare plans" screen. A "doctor not found" label displays for those plans in which no match occurs.

Preferably, the doctor search uses an all-plans consolidated provider directory to simplify the user experience. The best user experience would list all of the plans, and the associated plan products, to which the doctor belongs, in a single view. This consolidated view is particularly helpful given that doctors may participate in different products offered by the same insurer. And, it is a huge service for users with family members who are enrolling in separate plans (e.g., one spouse is eligible for Medicaid plans and other spouse is eligible for non-Medicaid plans). Further efficiencies are realized for users who wish to search for several doctors. Alternatively, if a consolidated directory is not provided, the user searches for a doctor separately for each of the available plans. Likely, this would require the doctor search function to be sequenced later in the plan compare process, with a winnowed, manageable set of plans, and as such the user cannot use "doctor in plan" as an initial threshold requirement. An interface that uses separate doctor searches by plan likely requires the user to record the doctor match for each plan given complexity of creating automated processes for all plans in the Exchange.

A potentially valuable feature for users who do not seek a particular doctor but wish to assess a plan's convenient access to doctors is a provider concentration by geography search. Here, the doctor type (e.g., primary care, mental health, etc.) and the geographic radius (e.g., 5 mile radius from user zip code) is entered and the result displays, for each plan, the count of doctors that match that criteria. Map functionality provides a visual display of these nearby doctor/practice locations. The doctor search service should include an alert to encourage users to call the doctor/clinic to confirm that that provider is accepting new patients through the health plan that is of interest to the user. This information should be included in any "to prepare for using the Exchange, have the following information ..." communications.

Doctor choice flexibility and access performance:

In the doctor choice preferences section, create a bridge to relevant doctor access to care information that may be housed in the quality ratings topic. This connection cues the user about the relationship between enrollee-reported access experiences and doctor choice. The conventional doctor choice metrics are structural measures (e.g., my doctor or number of doctors in the plan; authorization and referral requirements). Other doctor access measures overlap with quality measures like enrollee-reported access to care and ease in finding a personal doctor.

Detailed provider choice issues: User should have the option to drill down for provider choice details – these details would be housed at a lower level in the information hierarchy such as a single, plan-specific details page. Details should include: a) specialty care networks that often restrict access either via an authorization process (e.g., specialty referral/ authorization rules) or limited network (e.g., pharmacy, vision, behavioral health, centers of excellence), b) the plan's provider access support services such as language translation, c) doctor access performance – this connects user to the relevant provider access performance ratings/information, and d) pharmacy network services such as mail-order, specialty drugs, and online medication purchasing.

RATIONALE: Doctor Choice

Threshold dimension: Given that "my doctor" is a threshold plan choice attribute for many consumers, it should be part of any summary plan compare display. Roughly two-thirds of all commercial insureds report that a doctor they currently use is important in their health plan choice (PBGH Plan Chooser). Many consumers use this attribute to determine if they will search further for additional health plan choices or limit their search to those plans that meet this threshold.

Personalization: Retrieving the user's "my doctor" results for all plans is a top value to personalize information to the user. It reduces the number of preferred plan options for user to initially consider. Similarly, for users for whom doctor choice flexibility is important, though a specific doctor is not a need, the list of preferred plan options can be narrowed per this attribute. And, this level of personalization, overall, can better engage users in the plan comparisons (Iyengar & Lepper, 2000).

Trade-offs in default settings: Given that doctor choice is important to a majority of commercial insureds, setting a default that assumes "my doctor" is important prompts the user to either enter a doctor's name or to de-select that default. However, it is likely that the proportion of Exchange consumers, for whom doctor choice is important, will be lower than the commercial experience given that many Exchange consumers will have had less continuity of care and fewer established doctor-patient relationships, given historical access barriers.

Omitting a default setting for doctor choice flexibility generally (e.g., use any doctor in the plan, no referral/authorization requirements) is desirable to: a) avoid overweighting 'doctor choice flexibility' which is intrinsically appealing; rather there is value in prompting user to consider doctor choice and coverage/cost trade-offs, b) there are many diverse doctor access features across the health plan products - this product diversification hampers easily categorizing plan products by doctor choice flexibility. Doctor choice 'details' information will be needed to explain these nuances. For example: a) HMO/EPO products that restrict patient referrals versus those that allow self-referral for an array of specialty care service, and b) primary care access requirements that differ by the provider designation – depending upon the plan an enrollee may need to designate a medical group, a clinic, a PCP, or make no designation and can self-refer at time of care. And, consumers will

encounter access restrictions to particular services – like behavioral health or certain brand-name prescription drugs – regardless if a PPO, HMO or other product type.

Elimination/other strategies to reduce number of choices: People use various techniques, including elimination, to reduce the number of decisions to a manageable level. In the doctor choice context, consumers may eliminate all options that do not include their preferred doctor. As such, users forgo considering competing options that may be better for them than the "my doctor in plan" based options. Without assessing the trade-offs in doctor choice, cost, quality, covered services etc. the user may make suboptimal choices (Besedes et al., 2011, publication pending).

User burden: Requiring a user to separately drill down into each relevant health plan doctor directory to ascertain doctor in plan is a chore for any consumer and less desirable than an all-plans consolidated directory. It is a time consuming effort that is complicated by differences in the products that a provider participates in within the same plan. The task often becomes more complex given differences in plan directory search experiences - learning the vagaries of multiple search processes can be a vexing and tiring experience. Users may shortcut this chore by using other plan attributes to zero in on a preferred plan and then drill down into that plan's directory to confirm the presence of a particular doctor. As such, the user may overweight a particular attribute and not fully consider a set of comparable plans as a way to mitigate the doctor in plan search task across multiple plan directories.

Exchange research evidence: Research study participants will be surveyed about the importance of doctor choice in plan decision-making in our Phase II research. This is an opportunity to document the extent to which doctor choice is important to the population that will be served by the Exchanges as the research participants will be representative of the Exchange consumers.

6. Quality Ratings and Other Performance Markers

Preference elicited: User preferences should elicit the importance of health plan quality ratings to the user. The user's interest in health plan customer service can be distinguished from interest in provider network access and quality of care. As an example, the user could be queried about:

Mark the box if the quality rating is important to you in comparing medical plans

- □ I want to see how experts and plan members *rate the medical plans*
- □ I want to see how experts and plan members rate the doctors and hospitals in the medical plans

Report the health plan performance results as composite, summary ratings. As such, aggregate clinical ratings into an all-clinical summary rating.

Member reported results, using the industry standard CAHPS survey, can be reported using two composite summary indicators:

- access: aggregates the getting needed care and timely provider appointments topics,
- 2) plan service: aggregates the customer service, cost information and paying claims topics.

Disaggregated performance results should be available at a lower level in the information hierarchy (e.g., single plan-level details).

Default: The pre-selected, default to consider health plan quality ratings should be set to positive/affirming the importance of the ratings.

Plan comparison – quality ratings: The health plan quality ratings should be presented in the top-most layer of plan comparison information.

Exchange: Supporting consumers in use of provider-level performance ratings and other

quality markers: Provide users a way to incorporate provider-level performance, availability and other quality markers into their health plan decision-making. Depending upon the availability of provider-level information in a given state, the Exchange can organize information in several ways to help people:

- Find a doctor/clinic that best meets their needs
- Find a doctor/clinic with whom they have an existing relationship
- Find a health plan whose providers get high marks for access to care
- Evaluate access to a specific service a medication's formulary status, an outpatient treatment program, etc.
- Assess if there is quality of care information that is relevant to them

In the preferences section, the user can be queried about their interest in finding a provider or service that meets their needs. An example of the user query:

- □ I want to find a doctor or medical practice that is nearby and gets high grades on my health concerns or problems
- Coverage for a particular medical service, drug or other treatment is important to me

Candidate Exchange provider-level performance information strategies include:

Exchange organized/hosted provider quality information

- Consolidated all-plan provider directory that includes: a) provider performance ratings or recognition information, and b) advanced search functions to locate convenient providers
- Industry-standard, or statewide commonreporting of provider ratings
- Health coach/advisor services to counsel people in choosing and using providers
- Collect and report real-time consumer ratings of plans and doctors – accumulate as Exchange membership grows

Health plan organized/hosted provider quality information

- Plan directory-based hospital, medical group, and doctor recognition or ratings
- Product-specific provider performance designation high-value network, etc.
- Condition-specific provider designation centers of excellence, reference pricing for selected services, etc.

Publicly available/Internet-based provider quality resources

• Connect user to Health 2.0/internet-based provider information resources

RATIONALE: Quality Ratings and Other Performance Markers

Balancing: When a quality indicator is paired with cost information, consumers are more likely to consider/ choose a higher value option (Hibbard, J.). Though it is unclear if these findings are generalizable to Exchange plan choices as this research concerned choice of doctor not health plan, there is a body of evidence showing that people equate higher cost with higher quality (i.e., they think that doing more is better). Presenting cost and quality concurrently is a presentation display technique to help people understand that quality and cost may not move in parallel, rather they can diverge. (Sofaer, S.) Per Table 1, the health plan quality should be clearly distinguished from provider quality.

Policy and business objectives: The use of quality ratings and other performance markers is part of the national strategy to create efficient healthcare markets in which suppliers and consumers are sensitive to product quality attributes.

User preferences: 20%-25% of commercially insured users of a plan choice decision aid report that health plan quality ratings are an important aspect of their health plan selection (PBGH Plan Chooser).

Availability of healthcare quality information:

Most of the quality performance available to Exchanges for health plans will be at the line of business/regional plan level, and for providers will be at the hospital and in some cases the medical group/ IPA level. There is real potential to mislead consumers given the considerable quality performance heterogeneity among providers within these organizational levels. For instance, a consumer cannot infer that a medical group quality rating directly applies to a particular doctor within that group given the distribution of performance among doctors in any medical group. The consumer should be apprised of the best way to use such performance information.

Consumer interpretation of healthcare quality:

"Quality" is interpreted differently by various consumer segments – presentations of quality information must safeguard against misleading consumers. Such safeguards include clearly distinguishing each aspect of quality, whether it concerns health plan quality, provider quality or other aspects of the decision. Segments of consumers define the quality component of the cost-quality equation differently – for some people the equation means "cost + my doctor"; others define it as "cost + access convenience" or "cost + provider reputation" and still others define quality as "affordability" or "comprehensive coverage."

Exchange research evidence:

Per the fall 2011 experiments:

 When cost and quality are concurrently presented as plan choice dimensions, the quality measures did not diminish the odds of people making the 'right' plan choice and they may have improved the odds of a right choice.

Significantly more people chose the right plan when quality was added to the cost information even though the quality performance was identical across the plan options. It may be that including quality markers, and putting varying plan costs in the context of equal quality, dampens the tendency of people to overweigh the cost sharing (deductible and copays) leading to better decisions.

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INSTALLMENT 11

Preface

Unless noted otherwise, these Installment II recommendations are based on a series of experiments conducted by the PBGH team in Spring 2012. In this series of experiments, participants were screened to ensure that they roughly matched the demographic profile of prospective Exchange users eligible for subsidies. Specifically, participants were primarily low income and low education. See the Appendix on page 25 for more details about the screening criteria and participant demographics.

1. Defaults For Consumer Preferences

Defaulting preferences: In the user preferences section, set defaults ("pre-check") for certain aspects of plan choice to encourage users to consider these topics when comparing health plans. These attribute defaults concern consumers' preferences – this does not concern defaulting people to particular health plan options. Health plan defaults, to guide people to specific plan options, will be addressed separately in Installment 3 of the Business Rules.

RATIONALE: Default Preferences

Meet user preferences: The decision regarding which preference options to default should be informed by evidence about choice dimensions that matter to many people (Goldstein et al., 2008). Such defaults encourage users to consider topics popular with other similar users.

Accomplish policy objectives: The selection of topics to set as preference defaults should be informed by policy objectives (Thaler & Sunstein, 2008). Such defaults can advance an Exchange's objectives by giving prominence to select topics and encouraging users to consider topics considered important.

Reduce decision complexity: Attribute defaults, such as the preference defaults discussed here, ease decision-making complexity by reducing the number of decisions people must make, while preserving their freedom of choice (Thaler & Sunstein, 2008). When preference defaults are set, instead of needing to actively decide which topics to view, people can view topics pre-selected for them or, if they wish, they can decide to view other topics instead.

Exchange research evidence per spring 2012 experiments:

Our research indicates that, for the following four domains, the associated topics are of interest to a large number of people:

- 1. Metal Tier Silver
- 2. Quality Provider Quality
- 3. Wellness Controlling Cholesterol and Blood Pressure
- 4. Covered Services
 - Doctor visit

• Deductible

- Prescription retail Lab/radiology
- Emergency care
 - Hospital stay
- Annual out-of-pocket maximum

Our research provides evidence for the use of defaults in the user preferences section – to prompt consumers to consider certain aspects of plan choice. Half of the participants were randomly assigned to use a preferences section with defaulted topics and the other half had no topics defaulted. Defaults were selected based on topics that people report are important to them when choosing a health plan (PBGH Plan Chooser) and policy objectives to promote value-based purchasing. We observed study participant behavior to assess the frequency at which users:

- 1. Select topics that were not defaulted
- 2. Deselect topics that were defaulted
- 3. Retain topics that were defaulted
- 4. Select different health plans depending upon exposure to preference defaults

Our research affirms that Exchanges can set default preferences to prudently guide users to consider topics that matter to many Exchange consumers in ways that preserve users' flexibility to identify topics of interest to them and that provides a positive choice experience. Table 1 shows that the frequency at which users select topics in the preferences section is similar

Choice Dimension	Defaults Set Frequency Which User Selects Dimension	No Defaults Frequency Which User Selects Dimension	
Doctor Choice	92%	83%	
Quality of Plan or Providers	98%	95%	
Wellness Services*	1.5 services/user	1.4 services/user	
Covered Services**	4.9 services/user	4.4 services/user	

*Participants could select 0 to 4 wellness services; **Participants could select 0 to 5 covered services.

between users who are exposed to defaults and users for whom no defaults are set. Notably, the "defaults set" counts are net of the defaulted topics that users deselect – many users do not passively accept defaults.

Study participants were more likely to select a topic when that topic was defaulted – this was universally true across all of the plan choice dimensions tested. The corollary also was true: if defaults were not used, participants were more likely to choose one or more of the alternative topics. These choice patterns are illustrated in the charts on the following page.

The preference defaults appear to have had a neutral effect on participants' plan choice experience – they did not improve or diminish participants' choice efficacy or their reported levels of perceived difficulty in choosing a plan, decision aid helpfulness, and decision confidence. The defaults did reduce the amount of time spent on the preferences page (p <.05) though there was not a significant difference in the overall time spent using the decision aid for those exposed to defaults versus those for whom no defaults were set.

Study participants, regardless of their exposure to preference defaults, made similar health plan choices. These preference defaults differ from health plan defaults which guide users to consider specific plan options. The plan defaults will be evaluated in upcoming experiments. The absence of a preference default effect on plan choice may be explained by:

 Our research indicates that cost is a primary driver of plan choice – though preference defaults can amplify non-cost dimensions, costs dominate the decision for many consumers. In response to a post-choice question, 71% of participants ranked cost as the most important feature in choosing a plan.

- We also speculate that the following may have contributed:
 - The extent of variation between health plans within a dimension may have affected the impact of preference defaults. That is, minimal variation between plans on certain dimensions may reduce the impact of defaults for these dimensions. For example, if plans offer similar added-value services, a default for an addedvalue service may have a smaller effect than if plans offered very different services. Limited variation reflects real world conditions - in a number of market areas there is modest to small variation among health plans on certain dimensions of plan choice such as plan quality ratings and added-value services like wellness programs. For most topics, the health plan content used in our research is based on actual quality ratings, plan services and costs.
 - The extent of variation among health plans across dimensions may have affected the impact as well. Variation among plans across dimensions may reduce the impact of a default on any one dimension. For example, when two plans differ on cost, quality, and added-value services, a default for added-value services may have a smaller effect than if this were the only dimension that differed. It is also more difficult to isolate the impact of any single dimension on health plan dimension
 - The hypothetical plan choice context in these experiments may have diminished the importance of certain choice dimensions like "my regular doctor in plan" – in a real world decision such topics may carry more weight.

TABLE 1

Metal tier: In the preferences section, study participants selected the Silver Tier most frequently when they were asked to indicate their interest among three metal options: Bronze, Silver and Gold. Nearly half (49%) of participants chose Silver – a selection rate that was significantly different than chance (p< .001). The participants' preference for Silver is consistent with a decision-making shortcut to select the middle option, which is seen as a compromise between the two extreme options (Simonson, 1989; Tversky & Simonson, 1993).



Chart 1. Percent of participants indicating a preference for each option.*

*Participants were required to select one of the three options

Doctor choice and quality: Across four doctor choice and quality topics, provider quality was most popular among study participants – 62% indicated that they were interested in "how experts and plan members rate the doctors and hospitals in the medical plans."

Various Exchanges may be unable to present provider quality ratings initally if such information has not been historically measured and reported in the state. Although we did not specifically test such a scenario, it is likely that in this circumstance consumers would be interested in plan quality since it could be the only dimension of quality performance available. Thus, if provider quality ratings are unavailable, Exchanges may want to default plan quality.

Based on our research, no doctor choice default is recommended: a) there is not a dominant doctor choice dimension, and b) the importance of maintaining an existing doctor relationship is sharply delineated – it is important to roughly half of the population and not a compelling need for the other half. Moreover, the two doctor choice topics were of equal interest to study participants – about half of the participants were interested in knowing if "my regular doctor is in the health plan" and a similar proportion were interested in "doctor flexibility" – the health plan rules about choosing and using doctors (e.g., PCP assignment and referral requirements). About a quarter of the participants were interested in



Chart 2. Percent of participants indicating an interest in each dimension.*

*Participants could select as many dimensions as they wanted.

both doctor choice topics.

Our research did not reach to a third aspect of doctor choice – the availability of a particular doctor or medical practice if a consumer moves between commerical and Medicaid coverage due to income flucuations. A Health Research Institute survey found that continuity across commercial and Medicaid coverage is important to more than half of consumers (Health Research Institute, 2011). Therefore, if the Exchange is providing plan choice decision support for commercial and Medicaid programs, continuity of provider availability across Medicaid and commercial products may be a compelling preference default topic for individuals whose income straddles the Medicaid-commercial eligibility threshold.

Wellness: Across four wellness services, "Controlling Cholesterol & Blood Pressure" was most popular among study participants – 51% indicated interest in this service. The remaining three wellness topics were of interest to a material number of study participants. Although these were the only four health improvement services we tested, options could be expanded to include other health plan services for enrollees with modifiable risk factors such as substance abuse, or to include general health risk assessment and follow-up services.

Chart 3. Percent of participants indicating an interest in each service.*



*Participants could select up to 4 services.

Covered Services: Seven covered services were markedly more popular than the remaining topics among the 22 services that were presented in the preferences section. Doctor office visit was selected by the largest proportion of study participants (69%). Another six topics (Chart 4) were also chosen at high rates (43%-57%). The large number of participants (57%) who selected emergency care is striking when compared to the small number of working age insured consumers who express an interest in this same topic (PBGH Plan Chooser); this may be a signal that relevant care settings differ for a lower income population.

Given upwards of 30 covered services topics, the approach to setting defaults is sensitive to the flexibility of the plan comparison format to display any number of covered services topics. If the Exchange's format constrains the covered services information that can be displayed in the top tier of side-by-side plan comparisons, that may influence the approach to setting covered services defaults. Covered services display options include the following.

- Select default topics based on their popularity with users:
 - Default only doctor office visit topic given its paramount importance
 - Default all or a subset of the top seven covered services topics per Chart 4
- Include topics based on policy objectives, such as encouraging users to consider important features:
 - Regardless of defaults, apply logic to always display the out-of-pocket maximum and the deductible amount

Chart 4. Percent of participants indicating an interest in each service.*



*Participants could select up to 5 services.

2. Cost at Time of Care Defaults

Preference defaults: Preference defaults should **not** be set for cost at time of care medical service and medication use categories; rather the user should be prompted and required to select a utilization profile (e.g., low, average, high expected utilization).

RATIONALE: Cost at Time of Care Default

Limitations of defaults: When a default may have potentially harmful consequences, requiring users to choose is better than offering default options (Goldstein et al., 2008). This is true of cost at time of care use: expected medical service use levels can dramatically affect projected costs and viewing the wrong expected cost can lead to a poor decision. In the absence of sufficient information to make an educated guess about each user's expected usage levels, defaults should not be set for expected usage.

Exchange research evidence per Spring 2012 experiments:

Study participants were randomly assigned to no default or to one of three defaults for cost at time of care (Level 1, 2 or 3) – no one was defaulted to Level 4 the highest cost level. Participants could deselect the default and choose any one of the four cost at time of care levels.

In line with previous evidence indicating that defaults are sticky (Thaler & Benartzi, 2004), our research found that study participants, who were defaulted to a utilization level, were more likely to keep the default level than they were to select that same level if it was not defaulted. As such, defaults at higher use levels skewed the distribution of expected utilization levels toward higher medical services use and hence greater expected costs at time of care. As seen in Chart 5, for medical services, the distribution

Chart 5. Percent of participants indicating each level of expected medical services use.*



*Participants were required to select one of the four levels.



Chart 6. Percent of participants indicating each level of expected medication use.*

*Participants were required to select one of the four levels.

of participants who were defaulted to Level 3 was skewed significantly higher than the distribution of participants who were not exposed to a default (p<.001). As seen in Chart 6, for medication use, the distribution of participants who were defaulted to Levels 2 and 3 were skewed significantly higher than the distribution of participants who were not exposed to a default (p<.01 and p<.001, respectively).

Importantly, the distribution of expected service use for study participants defaulted to Levels 2 or 3 diverges from the general population norm. In the general population, we expect to see considerably fewer people opting in to Levels 2 and 3 and roughly 20% more people opting in to Level 1 than is observed for the Level 2 or 3 defaulted participants. These study participants' self-reported health status is somewhat but not dramatically lower than general population norms (Chart 7).

Cost calculator instructions improve decisions:

Because of the potentially large impact of cost sharing amounts on a consumer's total plan costs, it is important for users to understand how their expected utilization is used to calculate cost at time care estimates. Recent work by Eric Johnson indicates that educating study participants about the cost calculator significantly increased the likelihood that they would choose the most cost effective plan (Johnson et al., 2012). Providing instructions about the purpose of the cost calculator fostered an important incremental gain in making the "right plan choice." Prompting users to consider and select a utilization profile is a subtle but meaningful way to help users understand a cost calculator and the source of the cost information that subsequently appears in the plan comparison display. In turn, we believe that this greater comprehension of the cost information can help people choose plans that better fit their needs.





Consequently, our research indicates that if a cost at time of care default is used, at least for utilization levels that are greater than the "low end utilization profile," there is a greater likelihood that some number of people could compare plans using higher cost at time of care amounts (i.e., based on utilization levels that are greater than those expected by the user). Notably, although some participants kept the default, this propensity to retain the default was not nearly as strong as was observed for the other plan choice dimensions including quality, doctor and covered services.

3. Covered Services Content And Display

Preferences elicited: User preferences should elicit the importance of select covered services. The number of covered services and the labeling of these services will be informed per the benchmark plan that the Exchange adopts and the Essential Health Benefits final rule. Per the discussion above, preference defaults can be set for a small number of services that are of interest to a large number of people. Users would have the option of deselecting these defaults and/or expanding their preferences set to other coverage topics per the following example which shows 3 defaults.

- Annual Out-of-Pocket Maximum Self/Family
- Behavioral Health Out-of-Pocket Maximum Self/Family
- Chiropractic/Acupuncture Visit
- ☑ Deductible Self/Family
- ☑ Doctor Office Visit

RATIONALE: Covered Services

Meet user preferences: Though the covered services information is cited by few consumers (~5%) as their main reason for choosing a plan, services coverage information is rated as "very important" by a large number of working age, insured consumers (38%) when selecting a plan (PBGH Plan Chooser).





*Participants could select up to 5 services.

- Mental Health Inpatient
- Mental Health Outpatient
- Outpatient Therapy Visit
- Prescription Mail-order generic/brand/non-formulary
- □ Prescription Retail generic/brand/non-formulary

Exchange research evidence per the spring 2012 experiments:

In our research, one or more covered services are of interest to virtually eveyone – only 3% of study participants did not select at least one covered services topic when indicating their preferences (when no defaults set for covered services). And, 77% of these same participants selected the maximum number (5) of key services.

Seven covered services were markedly more popular across the 22 services that were presented in the preferences section. "Doctor office visit" was selected by the largest proportion (69%) of study participants. Another six topics (Chart 9) were also chosen at high rates (43%–57%).

Plan comparison:

The plan comparison information should include a "your top covered services" set which displays the user-selected most important services in a plan side-by-side match-up. This set could be followed by plan-to-plan comparisons of all of the Essential Health Benefits and the associated cost-sharing amount (e.g.,



Chart 9. Percent of participants indicating an interest in each service.*

^{*}Participants could select up to 5 services.

copay, coinsurance etc.). Such displays could use hide/ unhide devices in which the default displays the "your top covered services" and the other services information is available per the user control to "unhide" the content. Given their importance and distinction as global aspects of coverage, the out-of-pocket maximum and deductible amount should be placed at the top of the covered services plan comparisons.

If the format constrains the covered services information that can be displayed in the top tier of side-by-side plan comparisons, the covered services information could be placed on a subsequent display that presents the detailed plan comparisons for health plan options flagged by the user.

Plan comparison column vs. row format: If health plans are compared in a side-by-side column format, in which the plan choice dimensions are positioned in rows, each covered service topic can be arrayed in a row displaying the cost-sharing amount for the plans. The covered services can be organized in one of several ways:

- "Key services" of interest to a user per selections made in the perferences section
- Clustered in the ten Essential Health Benefits (EHB) categories
- A combination of "key services" and the EHB clusters

A health plan comparison format that positions the plans as rows with the plan choice dimensions placed as columns could constrain the covered services information that can be displayed in the top tier of a side-byside plan comparison. Among the tactics to present the covered services information in a concurrent view with the remaining top choice dimensions are:

 Create a pre-determined, limited number of covered services topics that can be displayed and

	Zenith <u>HMO</u>	Summit <u>HMO</u>	Pinnacle <u>PPO</u>	Eminent Health <u>PPO</u>
	GOLD	GOLD	SILVER	SILVER
Key Services (<u>hide</u>)				
Annual Out-of-Pocket Maximum Self/ Family	\$1,000/\$3,000	\$1,500/\$3,000	\$2,000/\$4,000	\$3,000/\$9,000
Chiropractic/ Acupuncture Visit	Not covered	Not covered	20%	20%
Deductible Self/ Family	\$0	\$0	\$500/\$1,000	\$250/\$750
Doctor Office Visit	\$15	\$25	\$20 PCP; \$30 specialist	20%
Lab and Radiology	\$0	\$0	20%	20%

Plan as Columns

Plan as Rows

Medical Plan	Your Cost	Doctor Choice	Wellness Services	Key Services What you pay for in <u>.network</u> services	Quality Ratings
Zenith HMO GOLD Yearly total cost \$11,452 My top plan choice	\$15,600 Yearly premium -\$4,248 Yearly premium tax credit \$100 Yearly cost at time of service	Your doctor not found in plan. Must select a primary care physician (PCP); referral required for specialist.	Quit tobacco: includes phone counseling <u>More</u>	Deductible Self/Family: \$0 Annual Out-of-Pocket Maximum Self/Family: \$1,000;\$3,000 Doctor Office Visit: \$15 Lab. and Radiology: \$0 Chiropractic/Acupuncture Visit: Not covered See all services	Medical Plan ★★★ Doctors & Hospitals ★★★

present these topics based on the user selections in the preferences section. Compare the remaining covered services in a secondary page display

- Freeze the pane that displays the other top choice dimensions and scroll through a series of panes to present clusters of covered services topics
- Omit or truncate the covered services information in the top tier of the plan comparison hierarchy and present the full covered services information set in a secondary display that may be limited to a small number of plan options that the user designates for a detailed comparison.

4. Top Hierarchy of Plan Choice Dimensions

Hierarchy of doctor and quality information:

The most recent experiments bolster the evidence for including doctor choice and quality performance information in the top tier of plan comparison information that was described in the Installment One Business Rules.

RATIONALE: Top Hierarchy Topics

Meet user preferences: Selecting topics for the top tier of plan comparison information should be informed by evidence about choice dimensions that matter to many people.

Accomplish policy objectives: The selection of topics for the top tier of plan comparison information can also be informed by policy objectives, such as encouraging consumers to consider quality ratings.

Exchange research evidence per spring 2012 experiments:

Dominance of cost information: The cost of the medical plan may be the single greatest influence on plan choice. In our research, 71% of participants rank cost as the most important feature in choosing a plan. If the Exchange's policy objectives include encouraging consumers to consider other aspects of plan choice and assess costs in the context of these other plan attributes, it is particularly important to position non-financial aspects of the decision in the top hierarchy of information when comparing plans side-by-side. Preference for doctor choice information: In our research, 83% of study participants selected at least one doctor choice dimension when considering their plan choice preferences. The two doctor choice topics were:

- is "my regular doctor in the health plan"
- rules about choosing and using doctors (e.g., PCP assignment and referral requirements)s

Chart 10. Percent of participants indicating an interest in each number of doctor choice topics.*



*Participants could select neither, one, or both topics.

Preference for quality information: In our research, quality performance was of interest to almost all study participants – only 5% bypassed this topic while 95% were interested in one or both of the two quality performance ratings. The two quality topics were:

- "how experts and plan members rate the medical plans"
- "how experts and plan members rate the doctors and hospitals in the medical plans"



Chart 11. Percent of participants indicating an interest in each number of quality topics.*

*Participants could select neither, one, or both topics.

5. Order of Plan Dimensions

Ordering plan dimensions: In the top hierarchy of plan comparison information, plan dimensions should be ordered based on their importance.

RATIONALE: Ordering of Plan Dimensions

Meet user preferences: The ordering of plan dimensions should be informed by evidence about choice dimensions that matter to many people.

Accomplish policy objectives: The ordering of plan dimensions also can be informed by policy objectives, such as encouraging consumers to consider provider access and quality ratings.

Exchange research evidence per spring 2012 experiments:

Our research suggests the following relative priority of each of the key aspects of choice:

- Costs (including cost at time of service, premium, and total cost)*
- Doctor Choice (including doctor in plan and doctor choice flexibility)
- 3. Quality Ratings
- 4. Covered Services
- *Metal tier may be positioned in same cell

The Chart 12 participant rankings illustrate the paramount importance of cost information followed by doctor choice content. In making trade-offs among choice dimensions, quality performance information is of less importance to many people.

6. Content of Filters for Users to Limit the Number of Plans in a Comparison

Filter Topics: We recommend the following candidate filters that users can apply to view narrower subsets of health plan options. This is not an exhaustive list as filtering will be further addressed in the Installment 3 Business Rules.

- My Doctor in Plan
- Doctor Belongs to Commercial and Medicaid Networks Offered by Same Plan
- Doctor Choice Flexibility (PCP selection or referral authorization requirements)
- Metal Tier
- Geographic Area

Filtering topics help users identify plans that best match their preferences – the list of available plans is organized and truncated to match the filter topic. Filtering is particularly important if there are a larger number of health plan options. Typically, on the website plan comparison page, the user has a filter function with a listing of topics to narrow the plan options to plans that match that topic (e.g., "my doctor in plan").

The criteria to select filtering topics should include topics that: a) are threshold decisions for many users – ranked as the top priority, b) distinguish health plan options – there is variation among the plans, c) have a stronger relationship to plan selections, d) have categorical rather than continuous results, and e) for which the data is available on most if not all plan options. If there is missing data for a particular dimension, like quality ratings, it is best to use a sort function to organize and

Chart 12. Percent of participants who rank each plan feature as one of their top 3 plan features.



rank the information by that dimension rather than a filter whereby a user could be unaware that they have excluded certain plan options due to data gaps. Plan dimensions such as cost, quality ratings, and costsharing amount are not good candidates for filter topics if these are continuous values. However, the Exchange may score and organize certain dimensions as categorical values (e.g., "above average" guality rating).

Decisions about including certain topics as filters, like covered services, should be made once the QHP products are known. Covered services may not be a useful filter if there is little product variation per the Essential Health Benefits. However, differences in cost sharing amounts may argue to include certain covered services in a filter (e.g., deductibles >/< \$2,500).

RATIONALE: Filters for Plan Comparison

Doctor Choice: In our research, 83% of study participants selected at least one doctor choice dimension when considering their plan choice preferences. Two doctor choice topics were tested: a) is "my regular doctor in the health plan," and b) rules about choosing and using doctors (e.g., PCP assignment and referral requirements).

"My doctor" is a threshold plan choice attribute for many consumers. Roughly two-thirds of all commercial insureds report that a doctor they currently use is important in their health plan choice (PBGH Plan Chooser). Fifty-three percent (53%) of study participants indicated that "my regular doctor" is important in choosing a plan.

Doctor belongs to commercial and Medicaid networks offered by same plan: Exchange membership projections indicate that a large number of Exchange enrollees have incomes that hover around the Medicaid income eligiblity threshold; with modest earnings flucuations a number of these individuals, over time, could shift between commercial and Medicaid eligibility. Moreover, a number of lower income households have family members who may be split between Medicaid and commercial plans. The "my doctor belongs in plan..." variable could be expressed as an individual practitioner and/or as the number of nearby primary care doctors who participate in the plan's commercial and Medicaid products.





*Participants could select neither, one, or both topics within each category.

Geographic area: The health plan service area is the fundamental filter for narrowing the plan list. Generally, the initial plan comparison is limited to plans serving the user per a zip code entered in the eligiblity section. The geographic area filter enables a user to modify the search to consider other locales.

Metal tier: The Metal categories are a proxy for coverage and cost. However, because the cost-sharing designs and out-of-pocket maximums could vary considerably within a Metal Tier, it may be prudent to use the Metals as a sort option and not as a filter. The Exchange should determine its decision support approach for the Metal Tiers once the Qualified Health Plan products are finalized and the variation in cost and coverage within and between Metal categories is known.

Appendix: Participant Demographics

Participants were provided by a market-sampling firm and compensated at the firm's standard rates. Participants were required to be over the age of 18 and fluent English speakers. Additionally, participants were screened by the firm based on self-reported income and education to ensure that the sample was similar to the presumed demographics of prospective Exchange users. Data from participants were excluded for one of two reasons: 1) In each study, 0-1% of participants reported annual household incomes exceeding 400% of the federal poverty level, and 2) In each study, 1-2% of participants did not complete the study in good faith, completing the study in less than two standard deviations from the mean completion time (e.g., taking less than 3.5 minutes to complete a 15-minute study). After these exclusions, each study had data from, on average, 300 participants. As intended, these participants were primarily low income and low education: across studies, all participants reported annual household incomes close to or below 400% of the federal poverty level and 87% of participants reported having a high school education or less. The sample was 69% female with a median age of 45 (M = 43.88, SD = 12.33). Fifty-seven percent of participants were married or living together and average household size was 3.05 (SD = 1.52). Sixty-three percent of participants were enrolled in a health plan at the time of participation.

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INSTALLMENT III

Preface

Unless noted otherwise, these Installment 3 recommendations are based on a series of experiments conducted by the PBGH team in Summer and Fall 2012. In this series of experiments, participants were screened to ensure that they roughly matched the demographic profile of prospective Exchange users eligible for subsidies. Specifically, participants were primarily low income and low education. See the Appendix for more details about the screening criteria and participant demographics. All results are significant at p < .05, unless noted otherwise.

1. QuickChoice: Providing a Shortcut to Plan Choice

QuickChoice: Offer a shortcut to plan choice.

Allow consumers flexibility to spend more or less time and effort on plan choice. Consumers choosing a streamlined "QuickChoice" path enter only key health plan needs in the User Preferences section and view only the top plan dimensions in the Plan Comparison section. Consumers choosing a standard "See Details and Choose" path can enter more plan preferences in addition to key health plan needs in the User Preferences section and view a greater number of plan dimensions in the Plan Comparison section.

A streamlined choice experience is a balancing act between keeping plan choice brief and providing sufficient information for consumers to select high value health plans. In the User Preferences section, it is important to distinguish key information that always should be queried from preferences that are optional. As a rule, questions assessing consumers' health care and plan *needs* should be included, whereas questions assessing consumers' plan *preferences* are optional.

We recommend asking consumers about coverage level, zip code, and expected health care needs (e.g., expected use of medication and medical services) as this information will influence the available plans and their associated costs. As discussed in Installment 2, expected health care needs are important inputs for a cost at time of care calculator. Because of the impact of expected health care needs on plan cost at time of care (and therefore total cost), an incorrect assumption or an ill-fitting default retained by a user may alter relative plan costs and may lead to a poor plan selection. Questions about expected health care needs should be required and no response options should be defaulted.

Questions about preferences, such as interest in doctor in plan, rules to see a doctor, quality ratings, covered services, and wellness services, can be optional. In addition to giving consumers a choice upfront about which type of choice experience they would prefer, this can be implemented by asking consumers, after they have completed the required information in the User Preferences section, if they would like to skip directly to the Plan Comparison section or if they would like to continue on to share more preferences.

"QuickChoice"-style experiences may help consumers identify high value health plans, but they are not a panacea. A streamlined choice experience means fewer opportunities to educate consumers about all of the dimensions of plan choice. However, given that the alternative may be high levels of drop-off (e.g., frustrated or exhausted consumers abandoning plan choice before selecting a plan), this may be an acceptable trade-off. Additionally, "QuickChoice" can be customized to draw attention to a few dimensions (e.g., dimensions aligned with policy and program objectives) for which consumer education is crucial.

RATIONALE: QuickChoice

Meet user preferences: Consumers may differ in the amount of time and effort they prefer to spend on plan choice. Some consumers, satisficers, want to find a "good enough" plan without spending too much time and effort (Simon, 1957). Satisficers prefer a streamlined decision process that requires them to make fewer decisions, consider fewer plans, and review fewer plan details to find a suitable plan. Other consumers, optimizers, want to spend as much time and effort as needed to identify the best possible plan (Simon, 1957). Optimizers prefer a more detailed decision process that allows them to express more

TABLE 1. Key differences between the "See Details and Choose" and the "QuickChoice" choice experiences.

	"See Details and Choose"	"QuickChoice"
USER PREFERENCES SECTION		
How many health plan needs and preferences are reported	All	Subset†
PLAN COMPARISON SECTION		
How many plan dimensions are displayed	All	Subset [‡]
How plans are sorted	Alphabetically	By fit to user§
How best-fitting plan is flagged	Not flagged	"Your Best Plan" decal

+ Participants were only asked to report their self/family coverage level and zip code.

* Plan name, metals tier, total cost and components (premium, premium tax credit, and cost at time of care), doctor in plan, rules to see a doctor, doctor quality ratings, and plan quality ratings were displayed. Covered services and wellness services were not displayed.

§ In this study, plans were organized based on a combination of relative cost, quality, doctor in plan, rules to see a doctor, and coverage. The plan display was not personalized for each participant. For all participants in "QuickChoice," plans were displayed in the same order with the same plan flagged as "Your Best Plan."

preferences, consider more plans along more dimensions, and review more plan details to find their ideal plan. Plan choice decision support tools can better meet consumers' preferences by allowing consumers to spend more or less time and effort in selecting a plan.

Reduce decision complexity: Offering consumers a choice between a streamlined choice experience and the standard choice experience eases decision making by reducing the number of decisions people must make, while preserving their freedom of choice. Consumers can skip making decisions about plan preferences and viewing a large number of plan dimensions, or, if they wish, they can choose to make more decisions and view more plan dimensions.

Exchange research evidence per Summer/Fall 2012 experiments:

Our results support offering consumers a choice between choice experiences. The streamlined "Quick-Choice" experience was popular with participants and decreased the amount of time spent on plan choice. Participants choosing the "QuickChoice" experience chose higher value health plans than participants choosing the "See Details and Choose" experience. Importantly, the gains in choice efficacy were not accompanied by any significant decreases in plan comprehension for the dimensions displayed.¹

In this study, participants were asked to choose between two choice experiences: "QuickChoice" was

described as a simpler way to choose a plan, whereas "See Details and Choose" was described as a way to see more information to help choose a plan. These choice experiences differed in important ways in the User Preferences and Plan Comparison sections (Table 1). **Preferred choice experience:** "QuickChoice" proved to be popular among participants: the majority of participants (69%) chose the "QuickChoice" experience (Chart 1). Participants were able to switch experiences at any point. However, only 10% of participants opted to switch. Of these, two-thirds switched from "See Details and Choose" to "QuickChoice." Thus, over the



CHART 1. Percent of participants choosing each choice experience.

¹ Plan comprehension was lower for deductibles and doctor visit cost-share as this information was not displayed in the top tier of the Plan Comparison in this version of "QuickChoice."

TABLE 2. Average time spent on plan choice, by choice experience.ⁱⁱ

	"See Details and Choose"	"QuickChoice"
User Preferences Section*	3:08 (0:01)	0:27 (0:02)
Plan Comparison Section	1:30 (0:02)	1:18 (0:02)
Decision Support Tool (Total)*	5:27 (0:01)	2:26 (0:02)

*Significant difference.

CHART 2. Percent of participants choosing the best plan on each dimension, by choice experience.



*Significant difference

course of plan choice, "QuickChoice" saw a small gain in participant share, whereas "See Details and Choose" saw a small loss in participant share. Not only was "QuickChoice" popular, it appeared to meet participants' needs as few participants opted out. Although the percent of participants who opted to switch experiences was small, it is important to allow consumers to switch in all sections of the decision support tool so that their information needs and plan preferences can be met.

Time on site: "QuickChoice" was a shortcut to plan choice. Participants choosing "QuickChoice" spent significantly less time on plan choice than participants choosing "See Details and Choose" (Table 2). This difference was driven by the amount of time spent on the User Preferences section, which was truncated for "QuickChoice" but full-length for "See Details and Choose". Importantly, "QuickChoice" participants and "See Details and Choose" participants spent the same amount of time on the Plan **CHART 3.** Mean percent of user-identified criteria met by the selected plan, by choice experience.†



+Error bars indicate standard error.

Comparison section, indicating that the two groups took the plan choice decision equally seriously.

Choice efficacy: We used two metrics to assess the effect of choice experience on plan choice efficacy. First, we looked at objective measures of choice efficacy using criteria such as the relative cost and

[#] Because of its skewed distribution, time spent was natural-logarithm-transformed for analyses. To report average time spent (and standard deviation of time spent) in minutes and seconds, descriptive statistics were inverse-transformed.

^{III} Because of differences between studies (e.g., how post-choice questions were asked, number of plans), measures such as choice efficacy and plan comprehension should be compared only within a study, and not between studies.

quality of participants' selected plan. Participants using "QuickChoice" were significantly more likely to choose better plans on a number of dimensions (Chart 2). Specifically, participants using "QuickChoice" were almost twice as likely to select the plan with the lowest total cost. They also were more likely to select a plan which did not require a referral to see a specialist and/or had doctors and hospitals with higher quality ratings.

Second, we looked at subjective measures of plan choice efficacy. In the post choice questionnaire, we asked participants to rank their top three most important plan dimensions. We then assessed how well their selected plan met those preferences. Participants using "QuickChoice" chose plans that met significantly more of their own criteria (Chart 3).

CHART 4. Percent of participants answering plan comprehension questions correctly, by choice experience. a) Persistent dimensions were always displayed in the Plan Comparison. b) Optional dimensions were displayed in Plan Comparison only if requested in User Preferences section. c) Hidden dimensions were not displayed in the "QuickChoice" Plan Comparison, but were displayed in the "See Details & Choose" the Plan Comparison if requested in the User Preferences section.¹



^wThe pattern of results is the same whether looking at all participants or only those participants who requested the relevant information.

Plan comprehension: To assess plan comprehension, we asked participants a series of factual questions about the plan they selected, such as its relative total cost, relative provider quality, and whether their doctor was in the plan. We then scored their answers based on the actual features of their selected plan. In general, there were no significant differences in how well participants understood the features of their selected plan between choice experiences (Chart 4). Notable exceptions are: 1) "QuickChoice" participants had a better understanding of rules to see a doctor. This may have been because there was less other information competing for participants' attention in the "Quick-Choice" experience. 2)"QuickChoice" participants had a worse understanding of plan deductibles and doctor visit cost-share. This information was not shown in the "QuickChoice" Plan Comparison so this is not surprising. (For a general discussion of comprehension, see Section 6 on communicating difficult concepts.)

Limitations: For our first test of a "QuickChoice"-style experience, we emphasized simplicity and brevity. The truncated User Preferences section only asked participants their self/family coverage level and zip code. Because of this, we did not customize the organization of plans based on fit to each participant's specific needs and preferences; instead, we organized plans based on a more general definition of plan value (i.e., a combination of relative cost, quality, doctor in plan, rules to see a doctor, and coverage). Thus, for all participants in "QuickChoice", plans were displayed in the same order with the same plan flagged as "Your Best Plan". This heavily streamlined choice experience served as a conservative test of participants' interest in a "QuickChoice"-style experience and of the ability of such a choice experience to help participants choose high value health plans (i.e., health plans that score well on objective and/or user-identified criteria). Further studies should address variations of "Quick-Choice" that improve its ability to identify each consumer's best-fitting plan while still offering a streamlined choice experience.

The higher choice efficacy demonstrated by participants who chose "QuickChoice" is likely due to a number of factors. The "Your Best Plan" decal seemed to have a moderate effect on plan choice: Participants were significantly more likely to choose this plan in "QuickChoice" (when it was flagged by a "Your Best Plan" decal) than in "See Details and Choose" (when it was not flagged). However, in both conditions this plan was chosen by less than half of participants (37% and 23% of participants, respectively). In fact, "QuickChoice" participants were fairly evenly split between the "best fit" plan (37% of participants) and the plan that offered the lowest total cost for participants with low expected medical services use (40% of participants), with the remainder of participants distributed across the other four plans. In contrast, "See Details and Choose" participants were more evenly distributed across all six plans. Labeling a plan with the "Your Best Plan" decal encouraged participants to consider this plan while maintaining their freedom to choose another plan if they felt it was a better fit. The sorting of plans by "fit" (as defined above) seemed to have a larger effect on plan choice: approximately three-quarters of "QuickChoice" participants (77%) chose one of the first two plans in the display ordered by "fit." In contrast, only one-third of "See Details and Choose" participants chose one of the first two plans in the display (ordered reverse-alphabetically). This indicates that "QuickChoice" participants did not select the first-displayed plans indiscriminately.

Another factor contributing to the greater choice efficacy shown by "QuickChoice" participants may have been the streamlined nature of "QuickChoice". Including only a few key dimensions in the Plan Comparison section may have allowed participants to focus on this information and use it to identify a high value health plan. It is also possible that the differences are due to population differences: Participants were not randomly assigned to a choice experience, rather they were asked to choose a choice experience. It may be the case that the participants who chose "QuickChoice" were naturally better at identifying high value health plans. Although participants who chose "QuickChoice" were significantly more numerate, they did not differ on health insurance literacy, insurance status, or health. Further, we do not see a correlation between numeracy and choice efficacy in this study. Importantly, participants who chose "QuickChoice" and participants who chose "See Details and Choose" did not differ in the plan dimensions they considered important. Still, different populations may prefer different choice experiences and this may affect choice efficacy.

Because participants were paid a flat rate to make a hypothetical decision, their incentives and behaviors may differ from those of Exchange subscribers. Specifically, participants may be more likely to prefer a QuickChoice plan choice experience than Exchange subscribers. For a fuller discussion of this and other general limitations of our approach, see Section 8. Although this research is preliminary, the results support offering a flexible choice experience that can accommodate consumers' preferences to spend more or less time and effort on plan choice.

2. Important Dimensions of Plan Choice

Important dimensions of plan choice. In both the User Preferences and the Plan Comparison sections, emphasize dimensions rated important by many consumers. Because preferences vary between consumers and can change as consumers consider their decision, build flexibility into decision support tools.

Certain plan dimensions appeal to a large number of consumers:

- 1. Cost
- 2. Covered services
- 3. Rules to a see a doctor
- 4. Doctor in plan

Exchanges should take these popular preferences into account when designing decision support tools. Popular dimensions can be defaulted in the User Preferences section. They can be organized to appear in the top layer of information, and even highlighted, in the Plan Comparison. They can also be used as criteria for filtering and/or sorting plans in the Plan Comparison, as discussed in Section 4.

Importantly, consumers' dimension importance ratings can change after seeing the features of the available plans. Plan choice decision support tools can accommodate consumers' changing preferences by using flexible Plan Comparison displays where consumers can easily show/hide information and filter and sort plans along different criteria. Across plan choice, we advocate a flexible approach to design so that consumers can undo any of their decisions leading up to plan choice (e.g., choice of experience, plan dimensions displayed, amount of information displayed, and filters and sorts applied).

RATIONALE: Important Dimensions of Plan Choice

Meet user preferences: Design informed by popular preferences will by definition match many consumers' preferences. Emphasizing popular dimensions of plan choice may make it easier for consumers to identify plans that meet their needs and preferences.

Help vulnerable populations: Our research indicates that some consumers begin the plan selection process without a clear idea of which features they are looking for in a health plan. Because an emphasis on popular dimensions conveys norms (i.e., indicates popular preferences), it may help undecided consumers identify their needs and preferences and understand the trade-offs between available plans. This assistance may be especially helpful for consumers with low health insurance literacy or with no previous insurance experience.

Accommodate varied and changing preferences:

Building flexibility into the design of decision support tools is important for a number of reasons. First, it allows consumers to adapt decision support tools to their needs and preferences when these are not met by the default design. Second, it allows consumers to spend more or less time on plan choice, including allowing interested consumers to explore without penalty (e.g., letting them do and undo actions such as show/hide and applying filters and sorts). Third, it accommodates changing preferences, which is important given our results indicating that many consumers' preferences change after seeing the features of the available plans.

Exchange research evidence per Summer/Fall 2012 experiments:

Our research indicates that dimensions were weighted differently by different participants. However, there was agreement around a few dimensions, which were rated as important by material segments of



CHART 5. Percent of participants ranking each plan dimension as their most important dimension.

participants. The stability of participants' dimension importance ratings varied by dimension.

Important dimensions: After selecting a plan, participants were shown a list of plan dimensions and asked to rank their top three most important dimensions. Dimensions varied in their importance to participants (Chart 5). Total cost was significantly more popular than any other dimension. Covered services was significantly more popular than the remaining dimensions. Rules to see a doctor and doctor in plan were significantly more popular than doctor quality ratings and metals tier.

Malleability of dimension importance ratings:

Participants were asked to report their top plan dimension in the User Preferences section (pre-

choice) as well as in the exit questionnaire (postchoice). Many participants (20%) reported not having a predefined most important dimension before viewing the Plan Comparison. This was particularly true of those who had never been insured: 36% of those who had never been insured reported no preference, compared to only 18% of those who were currently or previously insured.

For participants who did report a most important dimension in the User Preferences section, their dimension importance ratings often changed after viewing the Plan Comparison and choosing a plan. Only 22% of participants reported the same top dimension pre- and post-choice; and only 48% of participants ranked their pre-choice top dimension in their post-choice top three dimensions. However, this varied greatly by dimension (Chart 6). Specifically, almost all participants (98%) who rated cost as important pre-choice continued to rate cost as important post-choice. Roughly three-quarters of participants who rated rules to see a doctor or doctor in plan as important pre-choice continued to rate them as important post-choice. Only one-third or fewer participants rated the remaining dimensions as important both pre- and post-choice.

Limitations: Consumers' ratings of the relative importance of different dimensions and the malleability of these ratings likely depend on several factors. First, the amount of variation between plans on a given dimension may affect importance ratings. For example, before viewing the available plans, a user may rate having his doctor in his plan as the most



Chart 6. Malleability of participants' dimension importance ratings from pre-choice to post-choice.

FIGURE 1a. Plans-as-rows format.

Medical Plan	Your Cost	Key Services What you pay for in-netWork services	Quality Rating
Zenith HMO GOLD Yearly total cost \$5,341 My top plan choice	\$7,440 Yearly premium -\$2,124 Yearly premium tax credit \$25 Yearly cost at time of service	Deductive Gelf Family 50 Annual Could-Protect Makimum Self Family 51,00053,000 Dodar Ciffex 1918 515 Hospital Stars 5250 Prescription Relat general brand non-formulary 55420635 Brass all services.	Medical Plar ★★ Doctors & Hospitals ★★
Summit <u>HMO</u> GOLD Yearly <u>total cost</u> \$4,846 My top plan choice	\$6,900 Yearly premium .\$2,124 Yearly premium tax credit \$70 Yearly cost at time of service	Deductible Gell Family 50 Annual Oxid-Proced Makemung Sell Family \$1,500 \$3,000 Dodor (Offer, Vite 125 Honolal Star 500 Prescription Relations and another than the sell services and an another selection of the sell services and the selection of	Medical Plar ★★★★ Doctors & Hospitals ★★★
Pinnacle PPO SILVER Yearly total cost \$4,613 My top plan choice	\$6,516 Yearly premium -\$2,124 Yearly premium fax credit \$221 Yearly cost at time of service	Chedrothe Galle Family 550051,000 Annual Cold-Encord Mathematy Boll Family 52,00054,000 Coldor Coller Vielle 300 FCPV, 530 opecalisat Hospital Billion 2016 PCPV, 530 opecalisat Hospital Billion College Annual College Annual College Annual College 51-68 y supply	Medical Plat ★★ Doctors & Hospitals ★★★
Eminent Health PPO SILVER Yearly total cost \$4,207 My top plan choice	\$6,060 Yearly premium .\$2,124 Yearly premium tax credit \$271 Yearly cost at time of service	Deductible Self Family \$259.5750 Annual Oxder/Docat/Basingum Self Family \$3,00059,000 Docator (Differ, Virg 20% Hospital Say: 20% Prescription Retail generic loand, non-formulary: \$10\$25540 Sea all services.	Medical Plar ★★★★ Doctors & Hospitals ★★★★
Crown High-Deductible Health Plan BRONZE Yearly total cost \$2,043 My top plan choice	\$3,840 Yearly premium -\$2,124 Yearly premium tax credit \$327 Yearly cost at time of sendor	Deadstite dell'Famire 52,00053,000 Consol Out-Front Maximum Sell Family: 57,000515,200 Dodar Office Yest 10% Hospital Start 50% Prescription Texa grandmic Intend non-formulary: 375051,500 Editoria New 5152,5545 Sell at at attractor.	Medical Plar ★★★ Doctors & Hospitals ★★

FIGURE 1b. Plans-as-columns format.

	My top plan choice	My top plan choice	My top plan choice	My top plan choice	My top plan choice
	Zenith <u>HMO</u>	Summit <u>HMO</u>	Pinnacle PPO	Eminent Health	Crown High-Deductible Health Plan
	GOLD	GOLD	SILVER	SILVER	BRONZE
Your Cost					
Yearly premium	\$7,440	\$6,900	\$6,516	\$6,060	\$3,840
Yearly premium tax credit	-\$2,124	-\$2,124	-\$2,124	-\$2,124	-\$2,124
Yearly cost at time of Service	\$25	\$70	\$221	\$271	\$327
Yearly total cost	\$5,341	\$4,846	\$4,613	\$4,207	\$2,043
	Zenith HMO	Summit <u>HMO</u>	Pinnacle PPO	Eminent Health PPO	Crown High-Deductible Health Plan
	GOLD	GOLD	SILVER	SILVER	BRONZE
Key Services (<u>hide</u>)					
Annual Out-of-Pocket Maximum Self/ Family	\$1,000/\$3,000	\$1,500/\$3,000	\$2,000/\$4,000	\$3,000/\$9,000	\$7,600/\$15,200
Deductible Self/ Family	\$0	\$0	\$500/\$1,000	\$250/\$750	\$2,600/\$5,200
Doctor Office Visit	\$15	\$25	\$20 PCP; \$30 specialist	20%	10%
Hospital Stay	\$250	\$500	20%	20%	10%
Prescription Retail generic/ brand/ non-formulary	\$5/\$20/\$35	\$10/\$20/NA	\$10/\$30/\$50; up to 31-day supply	\$10/\$25/\$40	\$750/\$1,500 deductible then \$10/\$25/\$45
Services: Doctor Office and Outpatie	nt Services (show)				
Services: Hospital and Related Servi	ces (<u>show</u>)				
Services: Prescription Drugs (show)					
Services: Mental Health and Substar	ice Abuse Services	(show)			

important dimension of plan choice. If, however, all of the available plans include his doctor, this will no longer be a deciding factor and the user may decrease the importance of this dimension in a post-choice rating. Second, consumers may make trade-offs between dimensions when selecting a plan and this may affect their dimension importance rating. Using the example above, suppose instead that the only available plan that includes the user's doctor is also the most expensive and lowest quality plan. The user may choose a plan that does not include his doctor and change his dimension importance ratings to reflect the trade-offs he made. Third, user characteristics can influence both importance ratings and their malleability. Consumers with differing amounts of familiarity with plan choice, levels of health insurance literacy, and health statuses may have different preferences and may be more or less set in their preferences. Again using the example above, someone with a chronic condition may be less likely to make a trade-off that concedes doctor in plan and continue to rate that dimension as important. Additionally, someone without a firm understanding of plan choice may initially think one dimension is important, but then later decide that it is less important than other dimensions. Finally, how dimension importance is queried may affect consumers' importance ratings. Preferences are well-known to be influenced both by how a question is asked and by the set of response

options provided (Levin & Gaeth, 1988; Lichtenstein & Slovic, 2006; Tversky & Kahneman, 1981). Questions should be designed carefully to have neutral wording, include all dimensions, and represent all dimensions equally. A limitation of this study is that the dimension importance questions and response options pre- and post-choice differed because they were designed for different purposes. Additionally, the response options were not exhaustive.

For a general discussion of the limitations of our approach, see Section 8. Although this research is preliminary, the results suggest that there are a few plan dimensions that are important to material segments of the population. Additionally, our results indicate that consumers' preferences may be malleable.

3. Formatting Plan Comparison Display

Formatting plans: Display plans in a column format.

In the Plan Comparison section, organize plans in columns (with plan dimensions in rows) rather than in rows (with plan dimensions in columns).

RATIONALE: Formatting Plan Comparison Display

Reduced text clutter: Compared to a plans-as-rows format (Figure 1a), a plans-as-columns format (Figure 1b) has less text clutter. Moving descriptions to a left-hand legend reduces the density of text within each cell as well as the amount of repetition from cell to cell. This creates a cleaner look and feel; it also reduces the amount of reading required, which may be especially helpful for low-literacy populations. Finally, the reduced amount of text per cell may make it easier to compare plans along different dimensions by visually scanning left-to-right, mimicking familiar online retail shopping experiences.

Hierarchy of plan dimensions: Presenting dimensions as rows ensures that key dimensions are visible without scrolling. Key dimensions, such as plan name and expected cost, can be positioned in the first rows, ensuring that they will appear above the fold regardless of user-side variables (e.g., computer screen size or browser). Other dimensions, such as value-added plan services, can be viewed by scrolling down the page.

Intuitive cost display: Presenting dimensions as rows allows cost components to be displayed like a vertically-arranged equation (similar to a gradeschool math problem). This arrangement may make it easier for consumers to understand how their total cost is calculated (e.g., premium minus tax credit plus cost at time of care equals total cost). This may be especially helpful for low-numeracy populations who struggle with numbers.

Flexible covered services display: As discussed in Installment 2, presenting dimensions as rows allows more flexibility in the display of covered services. Each service can appear as a row displaying the costsharing amount for the different plans. The rows of

services can then be organized into topic clusters that can be shown or hidden based on consumer preferences or policy objectives. The services can be organized in one of several ways:

- "Key services" the user flagged as important in the User Preferences section
- Essential Health Benefits (EHB) categories
- A combination of "key services" and EHB clusters (similar to Figure 1b)

Exchange research evidence per Summer/Fall 2012 experiments:

Our results support formatting the Plan Comparison display so that plans are arranged in columns (with plan dimensions arranged in rows) rather than rows (with plan dimensions arranged in columns): participants chose higher value health plans in a plans-as-columns format than a plans-as-rows format.

In this study, participants' preferences were queried in the User Preferences section. They were then randomly assigned to view a Plan Comparison section with a plans-as-rows format (Figure 1a) or a plans-ascolumns format (Figure 1b). Changing the format of the display in the Plan Comparison section created several important differences (Table 3).

Choice efficacy: We used two metrics to assess the effect of Plan Comparison display format on choice efficacy. First, we looked at objective measures of choice efficacy using criteria such as the relative cost and quality of participants' selected plan. Compared to participants viewing a plans-as-rows format,

TABLE 3. Key differences between the plans-as-rows and plans-as-columns formats.

	Plans as Rows	Plans as Columns
Number of plans visible simultaneously	1 - 4†	All 6 †
Number of plan dimensions visible simultaneously	All 6§	1 - 4†
Legend explaining plan dimensions	None	Left-side
Text density in each cell	High	Low
Cost arranged like vertical equation	Partially	Yes
Flexibility of covered services display	Low	High
User can compare plans on all covered service dimensions in same window	No	Yes

+ Exact number depends on user-side variables (e.g., screen dimensions and browser).

In this study, there were 6 plans available to participants

§ In this study, there were 6 plan dimensions: medical plan (name and metals tier), cost, doctor choice (doctor in plan and rules to see a doctor), wellness services, key services, and quality ratings.


CHART 7. Percent of participants choosing the best plan on each dimension, by Plan Comparison display format."

*Significant difference

participants viewing a plans-as-columns format were significantly more likely to choose better plans on a number of dimensions (Chart 7). Specifically, participants viewing a plans-as-columns format were almost twice as likely to select the plan with the lowest total cost. They were also more likely to select a plan which included their doctor and/or did not require a referral to see a specialist.

Second, we looked at subjective measures of choice efficacy. We asked participants to rank their top three most important plan dimensions. We then assessed how well their selected plan met those preferences. Compared to participants viewing a plans-as-rows format, participants viewing a plans-as-columns format chose plans that met significantly more of their own criteria (Chart 8).

Plan comprehension: To assess plan comprehension, we asked participants a series of factual questions about the plan they selected, such as its relative total cost, relative provider quality, and whether their doctor was in the plan. We then scored their answers based on the actual features of their selected plan. There were no significant differences in how well participants understood the features of their selected plan between the plans-as-rows and plans-ascolumns formats (Chart 9). (For a general discussion of comprehension, see Section 6 on communicating difficult concepts.) Limitations: The effect of Plan Comparison display orientation likely depends on several factors, including the order of the plans displayed, the order of the plan dimensions, and the dimensions of the plans displayed. In either orientation, some information will appear below the fold. That is, either some plans or some dimensions will not be visible in the initial Plan Comparison screen view and consumers will need to scroll down the page to view this information. Information appearing below the fold may carry less weight in consumers' decision making. Consumers may consider this information less important; additionally, many consumers may not scroll to see all information. Thus, the number and ordering of plans

 $\mbox{CHART 8.}$ Mean percent of user-identified criteria met by the selected plan, by Plan Comparison display format.+





^v Because of differences between studies (e.g., how post-choice questions were asked, number of plans), measures such as choice efficacy and plan comprehension should be compared only within a study, and not between studies.



CHART 9. Percent of participants answering plan comprehension questions correctly, by Plan Comparison display format. a) Persistent dimensions were always displayed in the Plan Comparison. b) Optional dimensions were displayed in the Plan Comparison only if requested in the User Preferences section.^{vi}

and dimensions may affect the relative performance of the two orientations. For a general discussion of the limitations of our approach, see Section 8. Although this research is preliminary, the results signal that the Plan Comparison display format matters and should be designed with care.

4. Organizing Plans Using Filters and Sorts

Smart organization of plans using filters and sorts.

Organize plans in the Plan Comparison display using filters and sorts. To meet consumers' plan needs and preferences, use these tools carefully. Filters and sorts are powerful tools for organizing plans and plan dimensions, but they must be used carefully. We recommend a two-step approach to implementing these tools: Step one provides an initial organization of plans in the Plan Comparison. Step two allows consumers the opportunity to apply additional filters and sorts to re-organize plans once they have viewed the initial display of plans in the Plan Comparison.

Initial plan organization: Initial filters and sorts are based on information provided by consumers during Eligibility Determination and/or in the User Preferences section. These initial filters and sorts are applied

⁴⁷The pattern of results is the same whether looking at all participants or only those participants who requested the relevant information.

automatically to organize the plan display when consumers first reach the Plan Comparison section.

- Initial or "pre"-filters: Pre-filters narrow the set of plans displayed in consumers' first view of the Plan Comparison. Candidate dimensions for pre-filter criteria are:
 - Geographic availability
 - User eligibility status
- Initial or "pre"-sorts: Pre-sorts order the plans displayed in consumers' initial view of the Plan Comparison. Multiple sorts can be applied simultaneously to handle ties (e.g., if multiple plans have the same total cost, sort these plans by a secondary sort criterion). Candidate dimensions for pre-sort criteria are:
 - Total cost^{vii} as primary sort
 - Policy objective or a designated consumer preference (e.g., quality ratings, doctor in plan, rules to see a doctor) as secondary sort

If pre-filters lead many consumers to choose from a narrowed set of plans, they may cause participants to inadvertently miss high value health plans. For example, a pre-filter on doctor in plan could exclude some low cost, high quality plans that some consumers may prefer to a plan that includes their doctor. Additionally, the evidence indicates that many preferences are malleable and change once consumers view the available plans. Thus, candidate dimensions for pre-filters must be chosen carefully. We recommend using only geographic area and user eligibility status as criteria for pre-filters; these pre-filters will exclude only plans that are not available to the consumers based on their location or eligibility status. If any additional pre-filters (e.g., doctor in plan) are used, consumers should be alerted that some number of available plans have been excluded from the plan display in the Plan Comparison. Further, if consumers select a plan from the narrowed set of plans when there is one or more hidden plans that are better on several dimensions, consumers should be alerted about these plans.

Because many consumers may only consider plans that appear near the beginning of the plan display, pre-sort criteria must be chosen carefully as well. As discussed in Section 2, total cost (i.e., annual premium cost minus any tax credits plus annual cost at time of care given consumers' expected medical services use) is the dimension most commonly cited as most important. Given its importance to plan choice, we recommend using total cost as the primary pre-sort criterion. (In the absence of a calculator to estimate the annual cost at time of care, metals tier can be used as a blunt approximation of total cost although this may miss important variations within a metals tier.) A secondary pre-sort can be applied to order plans that are close in total cost. We recommend choosing the secondary pre-sort criterion based on policy objectives (e.g., encouraging consumers to consider plan quality ratings) or based on an important preference expressed by the consumer in the User Preferences section (e.g., doctor in plan or rules to see a doctor).viii

Optional plan re-organization: Additional filters and sorts are tools positioned directly on the Plan Comparison page that consumers can optionally apply to re-organize the plan display to better meet their plan needs and preferences.

- Additional filters: Additional filters allow consumers to choose personally relevant criteria to narrow the set of plans under consideration. Candidate dimensions for additional filter criteria include:
 - Plan name
 - Total cost limits (minimum or maximum cost consumers are willing to consider)
- Doctor in plan
- Rules to see a doctor
- Provider quality ratings limits (minimum or maximum quality consumers are willing to consider)
- Plan quality ratings limits (minimum or maximum quality consumers are willing to consider)

^{vii} Total cost can be used as a criterion for pre-sorting, filtering, and sorting plans if Exchanges include a cost calculator. In the absence of a cost calculator, metals tier can be used as a rough proxy for total cost. However, this substitution may be misleading in some cases: if there is a lot of variability between possible benefit structures within a metals tier, there may be instances in which plans from different tiers are more similar and plans from higher tiers are more costeffective for certain consumers than plans from lower tiers (Krughoff et al., 2012; Lore et al., 2012).

viiiExchanges may assign an importance ranking to several dimensions (e.g., doctor in plan, rules to see a doctor, quality ratings), based on their importance to consumers. The highest ranked dimension for which consumers express a preference in the User Preferences can be used as the secondary pre-sort criterion.

- Additional sorts: Additional sorts allow consumers to choose personally relevant criteria to re-order plans to better meet their plan needs and preferences. Candidate dimensions for additional sort criteria include:
 - Plan name
 - Total cost
 - Doctor in plan
 - · Rules to see a doctor
 - Provider quality ratings
 - Plan quality ratings
 - Cost sharing for specific Essential Health Benefits (including annual out-of-pocket maximum)

Additional filters and sorts are applied by consumers after they have reached the Plan Comparison and viewed the initial display of available plans. Therefore, criteria for these tools do not need to be as strict as for pre-filters and pre-sorts. However, we recommend restricting filter criteria to key dimensions, such as those listed, to avoid consumers inadvertently excluding high value plans from consideration. We also recommend alerting consumers to the number of plans that each filter would exclude. Our recommendations for candidate criteria are driven by results on dimensions important to consumers (Section 2).^{ix} To best meet their plan needs and preferences, consumers should be able to apply multiple filters and sorts simultaneously (where feasible). Filters and sorts should also be easily reversed so that consumers are not locked into a set of plans or a plan order. Flexible filters and sorts may help consumers identify high value plans without restricting their freedom of choice.

RATIONALE: Organizing Plans Using Filters and Sorts

Reduce decision complexity: Consumers can be overwhelmed by a large number of choice options (for a discussion, see Consumers Union, 2012b). Filters and sorts can be used to organize plans so that consumers focus on a small number of plans that best meet their plan needs and preferences. Because filter and sort tools are flexible (i.e., consumers can "undo" any filters or sorts applied), these decision support techniques can reduce plan choice complexity while preserving consumers' freedom of choice – consumers can choose to consider smaller or larger sets of plans and how to sort the options.

Meet user preferences: Decisions about which dimensions to include as criteria for filter and sort tools should be informed by plan choice dimensions that matter to many consumers. Individual consumers can then choose to filter and/or sort plans using the criteria that address their own plan needs and preferences.

Accomplish policy objectives: Filters and sorts can also address policy objectives. Exchanges can include plan choice dimensions that are aligned with policy and program objectives as criteria for filter and sort tools.

Exchange research evidence per Summer/Fall 2012 experiments:

Our research indicates that, when plans were prefiltered based on participants' initial metals tier preference (i.e., bronze, silver, or gold) most participants chose plans from this narrowed set of plans without viewing the full set of available plans. When plans were pre-sorted based on participants' initial metals tier preference, a material proportion of participants crossed metals tiers to select a plan from a different metals tier than their initial preference. This reinforces the results discussed in Section 2 indicating that many participants' preferences were malleable and changed once participants viewed the plans in the Plan Comparison. Pre-filters and pre-sorts had similar effects on choice efficacy and plan comprehension. Filters and sorts are complementary tools for organizing plans and we recommend including both tools in plan choice decision support.

In this study, participants' initial metals tier preference was queried in the User Preferences section. Participants were randomly assigned to one of two versions of the Plan Comparison.

 In the sort condition, participants' initial metals tier preference determined how plans were *pre-sorted*: plans matching the participant's initial metals tier preference were ordered first followed by plans belonging to other metals tiers (e.g., if the participant indicated a preference for bronze

^{ix} Once Exchanges are operational, consumers' plan choice experiences can be tracked and this data can be used to update which dimensions are used as criteria for filter and sort tools.

FIGURE 2. Plans were pre-filtered to show only plans matching the participant's initial metals tier preference (in this case, silver). The full set of available plans was displayed if the participant clicked on "Show all plans."

Medical Plan	Your Cost	Doctor Choice	Wellness Services	Key Services What you pay for <u>in-network</u> services	Quality Ratings
Optimum PPO SILVER Yearly total cost \$3,588 My top plan choice	\$5,400 Yearly premium -\$2,124 Yearly premium lax credit \$312 Yearly cost attime of service	Your doctor not found in plan. No primary care physician (PCP) required; can self-refer to specialist.	Controlling cholesterol & blood pressure: no program <u>More</u>	Deductible Self/ Family: \$750/\$1,500 Annual Out-of-Pocket Maximum Self/ Family: \$9,000/\$18,000 Doctor Office Visit 20% Hospital Stay: 20% Prescription Retail generic/ brand/ non-formular: \$15/\$30/\$50 See all services	Medical Plan ★★★ Doctors & Hospitals ★★
Eminent Health PPO SILVER Yearly total cost \$4,207 My top plan choice	\$6,060 Yearly premium -\$2,124 Yearly premium fax credit \$271 Yearly cost at time of service	Plan includes your doctor. No primary care physician (PCP) required; can self- refer to specialist.	Controlling cholesterol & blood pressure: support by phone with health professional <u>More</u>	Deductible Self/ Family: \$250/\$750 Annual Out-of-Pocket Maximum Self/ Family: \$3,000/\$9,000 Doctor Office Visit: 20% Hospital Stay: 20% Prescription Retail generic/ brand/ non-formulary: \$10/\$25/\$40 See all services	Medical Plan ★★★★ Doctors & Hospitals ★★★★
Pinnacle PPO SILVER Yearly total cost \$4,613 My top plan choice	\$6,516 <u>Yearly</u> premium -\$2,124 Yearly premium lax credit \$221 Yearly cost at time of service	Plan includes your doctor. No primary care physician (PCP) required, can self- refer to specialist.	Controlling cholesterol & blood pressure: in-person counseling and classes <u>More</u>	Deductible Self/Family: \$500(\$1,000 Annual Out-of-Pocket Maximum Self/ Family: \$2,000(\$4,000 Doctor Office Visit: \$20 PCP; \$30 specialist Hospital Stay: 20% Prescription Retail generic/brand/ non-formulary: \$10(\$30(\$50); up to 31-day supply See all services	Medical Plan ★★ Doctors & Hospitals ★★★

plans, plans were ordered by bronze plans first, followed by silver plans and then gold plans).^{\times}

 In the filter condition, participants' initial metals tier preference determined how plans were *pre-filtered*: only plans matching the participant's initial preference were shown in the initial plan display (e.g., if the participant indicated a preference for bronze plans, only bronze plans were displayed), but participants could unhide the remaining plans by clicking on "Show all plans" (Figure 2).

Set of plans viewed: In the filter condition, participants could choose a plan from the set of three plans within the metals tier for which they initially indicated a preference, or they could unhide the remaining plans and choose from the full set of nine plans across metals tiers. The bulk of participants (89%) did not unhide the full set of plans and instead chose from the narrowed set of plans (Chart 10). There were no significant differences based on which metals tier participants initially preferred. Metals tier of selected plan: Participants in the sort condition were significantly more likely to cross metals tier from their initial preference to their selected plan (Chart 11). Whereas almost all

CHART 10. Percent of participants choosing to view the narrowed versus full set of plans.



* If participants indicated a preference for bronze plans, plans were displayed in the order: bronze, silver, gold. If participants indicated a preference for silver plans, plans were displayed in the order: silver, bronze, gold. If participants indicated a preference for gold plans, plans were displayed in the order: gold, silver, bronze.









participants (96%) in the filter condition selected a plan drawn from their initially preferred metals tier, roughly one-third of participants (35%) in the sort condition selected a plan that was not from their initially preferred metals tier.

The likelihood of participants crossing metals tiers differed significantly based on which metals tier they selected initially in the User Preferences section (Chart 12). Compared to participants with an initial preference for silver or gold plans, participants with an initial preference for bronze plans were significantly more likely to select a plan from their initially preferred metals tier – bronze. In other words, a preference for bronze plans was less malleable than preferences for silver or gold plans. This is likely due to participants' perception that bronze plans are cheaper; preferences for cost are less malleable than other preferences, as shown in Section 2.

Choice efficacy: We used two metrics to assess the effect of sorts versus filters on plan choice efficacy. First, we looked at objective measures of choice efficacy using criteria such as the relative cost and quality of participants' selected plan. There were no systematic significant differences in choice efficacy between participants in the sort versus filter conditions (Chart 13). Although participants in the filter condition were more likely to select a plan which did not require a referral to see a specialist, this was driven by the fact that fewer participants in the filter condition chose qold plans, which were HMOs that required referrals.





*Significant difference

^{xi} Because of differences between studies (e.g., how post-choice questions were asked, number of plans), measures such as choice efficacy and plan comprehension should be compared only within a study, and not between studies.



CHART 14. Mean percent of user-identified criteria met by the

+Error bars indicate standard error.

selected plan, by condition.†

Second, we looked at subjective measures of plan choice efficacy. We asked participants to rank their top three most important plan dimensions. Then we assessed how well their selected plan met those preferences. There were no significant differences between conditions: participants in the sort and filter conditions chose plans that met the same percent of their own criteria (Chart 14).

Plan comprehension: To assess plan comprehension, we asked participants a series of factual questions about the plan they selected, such as its relative total cost, relative provider quality, and whether their doctor was in the plan. We then scored their answers based on the actual features of their selected plan. There were no systematic significant differences, between the sort and filter conditions, in how well participants understood

CHART 15. Percent of participants answering plan comprehension questions correctly, by condition. a) Persistent dimensions were always displayed in the Plan Comparison. b) Optional dimensions were displayed in the Plan Comparison only if requested in the User Preferences section.^{xii}



*Significant difference

*** The pattern of results is the same whether looking at all participants or only those participants who requested the relevant information.

the features of their selected plan (Chart 15). However, participants in the sort condition had a better understanding of their selected plan's relative total cost; this is not surprising since these participants viewed all plans whereas the majority of participants in the filter condition only viewed a subset of plans, which would make it hard to judge the relative cost of the selected plan against all available plans. Participants in the filter condition had a better understanding of their plan's rules about selecting a primary care doctor; this may be because the majority of participants in the filter condition only viewed plans within a single metals tier and this dimension did not vary within a metals tier. (For a general discussion of comprehension, see Section 6 on communicating difficult concepts.)

Limitations: In this study, we included only bronze, silver, and gold plans (excluding platinum plans). Additionally, we did not include any special cost sharing reductions pegged to silver plans. Because of this, for participants with low expected health care needs in the following year, bronze plans tended to be least expensive and gold plans tended to be most expensive. The effects of filtering and sorting based on metals tier preference may differ in situations in which consumers are eligible for cost sharing reduction (CSR) plans which provide higher actuarial value coverage. Results also may differ depending on how the metals tiers, and the differences between them, are explained to consumers. Finally, no special instruction was provided to participants about how plans were pre-filtered or pre-sorted, or the number of plans excluded by the pre-filter. Although there was a clearly labeled button to unhide the remaining plans, we did not specifically direct participants' attention to this function. The implementation of filter and sort tools as well as the education for consumers about these tools may affect their impact on plan choice.

It may seem contradictory that pre-filters affected how likely participants were to choose a plan in the same metals tier as their initial preference, but did not have a consistent significant effect on choice efficacy. This is because, on average, participants chose plans in the same proportions in both conditions. Across conditions, participants selected the same plan within a metals tier (e.g., the majority of participants selecting a bronze plan selected the same plan within that tier), whether this metals tier was the same or different than their initial metals tier preference.^{xiii} Additionally, participants who crossed metals tiers tended to do so fairly evenly (e.g., approximately the same percent of participants with an initial preference for silver plans selected a bronze plan or a gold plan). Because the distribution of plans did not differ between conditions, choice efficacy did not differ systematically between conditions.

Because participants were paid a flat rate to make a hypothetical decision, their incentives and behaviors may differ from those of Exchange subscribers. Specifically, participants may be less likely to unhide additional plans than Exchange subscribers. For a fuller discussion of this and other general limitations of our approach, see Section 8. Although this research is preliminary, the results signal that tools to filter and sort plans in the Plan Comparison must be designed with care.

5. Encouraging Eligible Consumers to Consider Cost Sharing Reduction Plans

Encouraging eligible consumers to consider silver plans' enhanced coverage per cost sharing reduction (CSR). Sort plans by total cost if a cost at time of care calculator is used. In the absence of a cost calculator, sort plans by metals tier.^{xiv}

RATIONALE: Encouraging Eligible Consumers to Consider CSR Plans

Meet user preferences: Although many consumers consider both total cost and covered services to be important dimensions of plan choice (Section 2), many consumers believe they must make a choice between these two dimensions: Many consumers believe bronze plans are cheaper whereas gold plans offer better coverage (Section 6). Therefore, silver CSR plans'

^{am}The majority of participants in each condition (96% in the filter condition and 65% in the sort condition; Chart 11) selected a plan from the *same* metals tier as their initial preference, and this tended to be the same plan within that metals tier. A minority of participants in each condition (4% in the filter condition and 35% in the sort condition) selected a plan from a *different* metals tier than their initial preference, but this still tended to be the same plan within the new metals tier.

^{xiv}Metals tier is not a perfect proxy for total cost and this substitution may be misleading in some cases: if there is a lot of variability between possible benefit structures within a metals tier, there may be instances in which plans from different tiers are more similar and plans from higher tiers are more cost-effective for certain consumers than plans from lower tiers (Krughoff et al., 2012; Lore et al., 2012).

FIGURE 3. Metals tier preference defaulted to silver in the User Preferences section.

2. Your Costs for the Medical Plan					
Choose the type of medical plan that may be a good fit for you. These plans differ on the monthly insurance premium you pay and on how much you spend when you get medical services.					
Lowest monthly premium cost. You pay more when you get medical services compared to Silver and Gold.					
Monthly premium cost can run higher than Bronze. You pay less when you get medical services compared to Bronze.					
Highest monthly premium cost. You pay less when you get medical services compared to Silver and Bronze.					

combination of better coverage and subsidized prices are likely to be attractive to many eligible consumers, if these benefits are communicated clearly. Using total cost to communicate the special savings inherent to silver CSR plans may make it easier for eligible consumers to recognize their value. This may be especially important for vulnerable populations such as those with low health insurance literacy, low numeracy, or little experience with insurance.

Accomplish policy objectives: Exchanges may be interested in advertising the subsidized higher coverage inherent in silver CSR plans for eligible consumers.

Exchange research evidence per Summer/Fall 2012 experiments:

Our results indicate that a default, set to the silver tier in the User Preferences section, did not increase participant interest in silver plans, relative to a condition in which no silver default was set.

In this study, participants were randomly assigned to one of two versions of the User Preferences section:

 No metals tier option was defaulted (participants were required to actively choose a preferred metals tier).

CHART 16. Percent of participants indicating a preference for each metals tier, by condition.



2. The metals tier was defaulted to silver (participants could retain the default or choose another metals tier; Figure 3).

Metals tier preference: The default at silver did not have a significant effect on how likely participants were to indicate a preference for silver plans in the User Preferences section. Nonetheless, in both conditions (no default and default at silver), silver was the most common preference, followed by bronze (Chart 16).

Limitations: In this study, the default at silver did not encourage more participants to consider silver plans. Results may differ depending on how the metals tiers, and the differences between them, are explained to consumers. Specifically, our description of the metals tiers did not flag cost sharing reduction silver plans; such CSR cues could enhance the impact of a silver plan default for eligible consumers. For a general discussion of the limitations of our approach, see Section 8. Although a default at silver did not encourage more participants to consider silver plans, there may be ways to enhance the power of this default. There are also additional options for communicating the benefits of CSR plans to consumers. If Exchanges include a cost at time of care calculator, sorting plans by total cost may clarify the cost savings in silver plans for eligible consumers. In the absence of a cost calculator, metals tier can serve as a blunt proxy for total cost.

6. Communicating Difficult Concepts

Use multiple approaches to communicate difficult concepts. Choosing a plan is a difficult task in part due to the large number of concepts that are unfamiliar and/or confusing to many consumers. To reach the largest number of consumers, important concepts should be communicated through multiple website functions. Appropriate assistance will vary by concept, but may include in-line term definitions, an easy-to-access glossary, and easy-to-access FAQs.^{xv}

Our research indicates that the following topics are difficult concepts for consumers to understand:

- 1. Rules to see a doctor
- 2. Cost at time of care
- 3. Quality ratings
- 4. Metals tier
- 5. Product type

There are several tools to improve consumer understanding of difficult concepts: Reach out to consumers to educate them about difficult concepts before they start the process of choosing a plan, and continue this education throughout plan choice. Communicate important concepts clearly and via multiple channels. In all communications, before, during, and after plan choice, text should be written in plain English and targeted toward readers with sixth-grade reading levels. In plan choice, key terms can be explained with in-line definitions as well as appearing in an easy-to-access glossary and/or FAQ section. Particularly intransigent concepts may require additional assistance.

RATIONALE: Communicating Difficult Concepts

Meet user preferences: Our research indicates that consumers struggle with some plan choice concepts more than others. Interventions to help explain difficult concepts may improve consumers' understanding of the available plans and thus their ability to identify high value health plans that meet their plan needs and preferences.

Help vulnerable populations: Our research indicates that health insurance literacy (i.e., comprehension of health insurance terminology) is lower among those who have never been insured and those who are less numerate (i.e., those with low numerical ability). Participants who have never been insured demonstrate lower levels of plan comprehension than participants with current or previous health insurance experience. Similarly, less numerate participants demonstrate lower levels of plan comprehension than participants with higher levels of numerical ability. Interventions to explain difficult concepts may be especially helpful for these vulnerable populations.

Exchange research evidence per Summer/Fall 2012 experiments:

In the following sections, we detail evidence distinguishing concepts that cause consumers difficulty. We also offer suggestions for how to more clearly communicate these concepts to consumers.

Rules to see a doctor: When queried about their impressions, participants self-reported that some concepts were more difficult to understand than others (Chart 17).^{xvi} Rules to see a doctor were rated



CHART 17. Mean ease of comprehension rating for each dimension.+

+Error bars indicate standard error. *Significantly lower than the next dimension.

** This does not address external assistance, such as that provided by Assisters, Customer Service Representatives, or other persons.

x^{wi} In the analyses that follow, we include all participants. Analyses excluding participants who did not view the optional dimensions show the same patterns.



CHART 18. Percent of participants answering plan comprehension questions correctly.

the most difficult plan choice dimension to understand, followed by cost at time of care and doctor quality ratings. This is in line with other work indicating that consumers have trouble understanding plan rules to see a doctor (PBGH Plan Chooser).

We also looked at participants' actual levels of comprehension. We assessed comprehension by asking participants factual questions about their selected plan and then scoring their answers against the actual features of their selected plan (Chart 18). Interestingly, participants' comprehension of plan rules is higher for the concept of referrals than the concept of PCP selection.

Given the difficulty consumers experience in comprehending plan rules to see a doctor, additional assistance may be required to explain these concepts. Exchanges should provide consumers with standard health plan comparisons that address and explain:

- PCP requirements
- Service referral/authorization requirements
- Access to care for network carve-outs (e.g., behavioral health)
- · Seeing providers in high-value networks

Cost at time of care: Cost at time of care is another difficult concept for consumers. To estimate cost at time of care manually, consumers must understand many health insurance concepts (such as copay, coinsurance, deductible, and annual out-of-pocket maximum), how these apply to their plan, and how to

process the relevant numbers based on their expected health care needs for the following year. Our research indicates that many participants struggle with understanding the necessary cost-sharing concepts (Chart 19).

A cost calculator can be an important part of communicating cost at time of care. Because a cost calculator crunches the relevant numbers automatically, consumers do not need the same level of comprehension of complicated health insurance concepts, nor do they need to perform any math. A cost calculator that computes an annual estimate of total cost gives consumers a single cost value for each



CHART 19. Percent of participants answering plan comprehension questions correctly.

plan that can be straightforwardly compared. Cost calculators may thus be especially helpful for vulnerable populations, such as those who have never been insured, the less literate, the less health insurance literate, and the less numerate.

Our research indicates that, even when cost at time of care is estimated for participants by a cost calculator, many participants' do not understand their plan's relative cost of care (Chart 18), nor do they self-report understanding cost at time of care (Chart 17). This suggests that a cost calculator, while helpful, is not sufficient to communicate cost at time of care. Other work has found that explaining how the calculator works (i.e., how cost at time of care is estimated) helps consumers to better understand cost at time of care and identify high value health plans (Johnson et al., 2012).

For Exchanges that provide a cost calculator, consumers should be encouraged to consider checking "what if" worse case scenarios to better understand their potential cost sharing obligation if considerable medical services are needed. If a cost calculator is not provided in the decision support service, the maximum annual out-of-pocket amount can serve as a blunt "what if" guide. However, consumers should be alerted to those services or costs that are not included in the out-of-pocket maximum, like non-participating provider fees that exceed the health plan allowed amount.

Quality ratings: Our research indicates that many consumers do not understand quality ratings (Chart 18), nor do they self-report understanding quality ratings (Chart 17). This is consistent with a body of work indicating that consumers underutilize quality ratings (Consumers Union, 2012a; James, 2012; Kolstad & Chernew, 2008) and that quality ratings are not communicated clearly (Hibbard et al., 2002; Hibbard et al., 2012; Sinaiko et al., 2012). There is also research indicating that quality ratings may be particularly difficult for different cultural groups (Derose et al., 2007).

Given the difficulty consumers experience in comprehending quality ratings, additional assistance may be required for these concepts (e.g., Hibbard et





+Participants were asked either how gold plans compared to silver and bronze plans or how bronze plans compared to silver and gold plans.

al., 2012). The best approach may be to use a single clear and familiar scale or metric with a legend that reflects the nature of the ratings (e.g., a relative rating might use "better" to "worse", whereas an absolute rating might use "poor" to "excellent"). The legend should display the range of possible ratings (e.g., 0 stars to 5 stars) and appear in close proximity to the quality ratings display.

Metals tier: Our research indicates that many consumers do not have a firm understanding of the metals tiers (Chart 20).xvii Participants revealed misconceptions about how the tiers compare to one another. Roughly three-quarters of participants (74%) correctly understood how premiums change across tiers (i.e., bronze plans have lower premiums and gold plans have higher premiums), but only half of participants (48%) correctly understood how cost at time of care changes across tiers (i.e., bronze plans have higher costs and gold plans have lower costs). Even fewer participants (19%) understood that plan quality ratings are independent of tier. Importantly, half of participants (51%) incorrectly believed that quality increased across tiers such that gold plans are higher quality than bronze plans.

These results are echoed by responses to a freeresponse question (Table 4): Some participants indicated an understanding of the trade-offs between

xii We did not include platinum plans in this series of experiments. Participants were only exposed to bronze, silver, and gold plans.

USER RESPONSE CATEGORIES	GOLD PLANS	BRONZE PLANS
are good/better/best	22%	6%
are not as good/bad	4%	17%
are expensive	48%	4%
are affordable	2%	31%
have trade-offs between premium and cost of care	9%	20%
Other	16%	23%

TABLE 4. Categories of user responses to a free-response question about the meaning of gold or bronze plans.xviii

premium costs and costs at time of care across tiers. However, more participants believed that gold plans are expensive whereas bronze plans are affordable. Further, many participants believed that gold plans are better and bronze plans are not as good.

Given that many consumers may have misconceptions about metals tiers, additional assistance may be required for these concepts. The best approach may be to avoid focusing consumers' attention on metals tiers and instead illustrate how the available plans compare on cost components (e.g., total cost, premium, and cost at time of care) in the Plan Comparison. In other words, a cost calculator may be an important part of communicating the information encompassed by the metals tier designations. Using relative costs to illustrate the differences between plans may be especially helpful for vulnerable populations.

Product type: PBGH's experience with the Plan Chooser has shown that consumers have a hard time understanding the differences between different benefit structures (e.g., high deductible, fixed copay, personal account plans, etc.).

Because of consumers' difficulty understanding product type, the best approach may be to direct consumers' attention to how the available plans compare on cost components (e.g., total cost, premium, and cost at time of care) in the Plan Comparison. Therefore, a cost calculator may be an important part of communicating the information encompassed by product type as well as metals tiers. Using relative costs to illustrate the differences between plans may be especially helpful for vulnerable populations.

High-deductible health plans (HDHPs) may be particularly difficult for consumers to understand. For consumers who anticipate low levels of medical services and medication use, HDHPs may be attractive because of their low expected total cost. However, these consumers may not be aware of the potentially high costs should they experience unanticipated medical services and medication use. Consumers who select an HDHP could be shown an alert asking if they have a large enough financial cushion to bear unexpected medical costs (e.g., In this plan, you are responsible for more of the costs when you use medical services. If you have a medical emergency or other unexpected health care needs, you may have to pay as much as \$<amount of deductible>. If you would not be able to cover this cost, you may want to consider a different plan.).

Limitations: Because consumers' comprehension depends on how concepts are communicated, our results are influenced by how we defined important concepts and the tools we used to provide assistance. For a general discussion of the limitations of our approach, see Section 8. With these caveats noted, our results indicate that consumers struggle to understand certain dimensions of plan choice and that they may require additional assistance for particularly difficult concepts, such as rules to see a doctor, cost at time of care, quality ratings, metals tier, and product type.

xviii Because this was an optional question, not all participants responded. There was a bias such that participants with higher scores on the metals tier comprehension questions were significantly more likely to respond to the free-response question.

FIGURE 4. User feedback domains and data sources.



7. Evaluating and Improving Plan Choice

Track, evaluate, and improve the choice experience. Due to the complexity of the plan choice decision, it is important for Exchanges to monitor user experiences and adjust decision support services as evidence accumulates.

RATIONALE: Evaluating and Improving Plan Choice

Meet user preferences: Tracking consumers' choice experience will help Exchanges to identify consumers' plan needs and preferences. Decision support tools can then be improved to better meet consumers' preferences.

Accomplish policy objectives: Tracking and evaluating consumers' choice experience will help Exchanges to ensure that consumers choose high value health plans that meet their plan needs and preferences. This in turn will help to accomplish long-term objectives, such as improving health care quality while reducing its cost.

Exchange research evidence per Summer/Fall 2012 experiments:

Over the course of the experiments we've conducted this year, we have identified key data that can be tracked and evaluated to improve consumers' choice experience. This data comes from different sources and illuminates different aspects of consumers' choice experience (Figure 4).

USER FEEDBACK DOMAINS. User feedback can be used to evaluate four major aspects of plan choice.

User experience: Assess consumers' experience with plan choice (e.g., decision confidence, understanding and use of website features, areas of difficulty and problems encountered). Identify strengths and weaknesses of the decision support tool to guide improvements to the tool.

Choice efficacy: Assess whether consumers select a high value health plan. Plan choice may be judged according to objective expert-identified criteria (e.g., plan has lowest price or highest quality ratings) and/or according to subjective useridentified criteria (i.e., plan meets consumers' reported needs and preferences). Determine whether the tool helps consumers choose high value health plans and whether Exchanges are meeting long-term objectives of decreasing health care costs and improving health care quality. Identify strengths and weaknesses of the tool to guide improvements to the tool. Plan Comprehension: Assess consumers' understanding of their selected plan (i.e., dimensions of the selected plan, such as whether it includes a deductible, and how the selected plan compares to other available plans in terms of relative cost and quality). Determine whether the tool helps consumers understand plan choice. Identify strengths and weaknesses of the tool to quide improvements to the tool.

Individual differences: Assess whether any of the above systematically differ between populations. Identify vulnerable populations (e.g., new insurance customers or consumers with low numeracy, literacy, or health insurance literacy) and develop and test approaches to assist them and improve their choice experience. Additionally, any differences between populations (e.g., whether consumers chose a plan in the individual or SHOP Exchange, whether consumers are eligible for cost sharing reduction (CSR) plans or not) should be flagged to assess if and how population differences impact choice experience. Special attention should be paid to CSR-eligible consumers to assess the frequency with which they select CSR plans and their experiences choosing and using those plans.

SOURCES OF USER FEEDBACK DATA. User feedback data arises from three main sources. User data should be anonymously and confidentially recorded from Eligibility Determination through Plan Choice to the exit questionnaire to link data to assess user experience, choice efficacy, plan comprehension, and individual differences.

Website analytics: Track site traffic, such as time on site and use of various features.

User record: Record user data during Eligibility Determination and Plan Choice. This includes user-entered data (e.g., health care needs, plan preferences, and plan selection) and user-determined plan data (e.g., plans displayed, features of displayed plans, plan dimensions shown, and adjustments to display of plans).

Exit questionnaire: Ask consumers to complete an optional post-choice exit questionnaire.

8. Limitations of Our Approach

Participants' incentives may differ from those of Exchange subscribers. Although participants were encouraged to participate thoughtfully and "make [their] medical plan choice as if it were [their] actual choice", they may also have been motivated to finish the study as quickly as possible to maximize their rate of pay. Additionally, because participants' choices were hypothetical, they may have been less motivated to consider additional plans or plan dimensions to ensure they chose the best-fitting plan. However, we do have evidence that participants were engaged in the task and took plan choice seriously: Across studies, participants spent an average of six minutes on plan choice, compared to an average of seven minutes for real-world subscribers choosing their actual plan using PBGH's Plan Chooser.

Our studies used a decision support tool based upon an actively used decision support tool (PBGH's Plan Chooser). This served as the basis of our design and wording. Participants read an introduction to the study before providing consent to participate. They then reported their plan needs and preferences on a User Preferences page. Participants compared plans and indicated their plan selection on the Plan Comparison page. Lastly, they completed a postchoice exit questionnaire. The Plan Comparison page included a small set of plans (3, 6, or 9 plans, depending on the study) that were designed based on real-world plan data. Some of our results may be dependent on the set of plans and plan features we used as well as how we displayed and described those plans and features to participants.

Our measures of choice efficacy are not independent. Because participants chose from a relatively small set of plans that were based on real-world plan data, there were correlations between plan features. For example, the gold plans were all HMOs that required referrals to see a specialist, whereas the bronze and silver plans were a combination of HDHPs and PPOs that did not require referrals. Our measures of choice efficacy are also coarse. For example, our assessment of relative total cost is dichotomous (i.e., lowest total cost or not); if a plan is more expensive, even by \$1, it is not counted as the best plan on that dimension. Therefore, our measures do not easily capture trade-offs or compromises participants may have made among dimensions. Our measure of subjective choice efficacy is not exhaustive: we asked participants to rank their top dimensions from a list. Some participants' top dimensions may not have been captured by this list. Additionally, some preferences cannot be scored easily (e.g., "the plan covers medical services I care about"). However, these flaws should bias all participants' scores in the same direction and not affect comparisons between conditions.

Our measure of plan comprehension, participants' scores on factual questions about their selected plan, assesses a combination of participants' understanding of plan features, their memory for plan features, and their attention to plan features. Therefore, an incorrect answer may indicate that the participant either did not understand or remember how their plan compared to other available plans on that dimension, or that the participant did not attend to that dimension while choosing a plan. Additionally, participants may guess the right (or wrong) answer instead of using the "I don't know" option. Although our measure of plan comprehension is imperfect, these flaws should bias scores for all participants in the same manner and not affect comparisons between conditions.

Appendix: Participant Demographics

Participants were either provided by a marketsampling firm or recruited from an online panel. Participants were compensated at standard rates. Participants were required to be over the age of 18 and fluent English speakers. Additionally, participants were screened based on self-reported income and education to ensure that the sample was similar to the presumed demographics of prospective Exchange users. In each study, 0-2% of participants did not complete the study in good faith, completing the study in less than two standard deviations from the mean completion time (e.g., taking less than 3.5 minutes to complete a 15-minute study). After data from these participants were excluded, each study had data from, on average, 124 participants per condition. As intended, these participants were

primarily low income and low education: across studies, all participants reported annual household incomes close to or below 400% of the federal poverty level and 43% of participants reported having a high school education or less. The sample was 63% female with a median age of 35 (M = 37.82, SD = 13.09). Fifty-one percent of participants were married or living together and average household size was 3.15 (SD = 1.84). Sixty-two percent of participants were enrolled in a health plan at the time of participation.

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