

Appendix I: Contractors Supporting the Federally Facilitated Exchanges and Data Hub and Amounts Obligated

Table 5 provides information on the amounts the Department of Health and Human Services' (HHS) Centers for Medicare & Medicaid Services (CMS) obligated for contract activities to support the establishment of the federally facilitated exchanges (FFE) and the data hub and carry out certain other exchange-related activities by individual contractors.¹ The funds were obligated from fiscal year 2010 through March 31, 2013. The information presented in this table was obtained from CMS. Due to the large number of contractors, we did not edit the information to correct typographical or grammatical errors, or clarify the information provided. We reprinted the abbreviations and acronyms provided by CMS.

Table 5: Contractors Supporting Establishment of the Federally Facilitated Exchanges (FFE) and Data Hub and Amounts Obligated, Fiscal Year 2010 through March 31, 2013

Contractor	Fiscal year	Project description	Amount obligated (dollars)	Funding source
A Reddix and Associates Inc	2012	Stake Holder Training, Program & Technical Assistance Support	\$5,551,242	CMS Program Management Account
Acumen LLC	2011	Exchanges Payment & Financial Management	1,698,054	HHS General Departmental Management Account
Acumen LLC	2012	Financial Management & Operational Analytics Contract	675,000	CMS Program Management Account
Acumen LLC	2013	Financial Management & Operational Analytics Contract	21,141	CMS Program Management Account
Acumen LLC	2013	Financial Management & Operational Analytics Contract	750,729	CMS Program Management Account
Acumen LLC	2013	Financial Management & Operational Analytics Contract	1,645,133	CMS Program Management Account

¹CMS indicated that certain of these obligations supported activities, such as state oversight, financial management, and risk adjustment model and development, in which CMS would have engaged even if all states planned to operate their own exchanges in 2014. In this report, we use the term "contract" to include contracts with private entities to carry out activities to establish the FFEs and the data hub, as well as certain other exchange-related activities, task orders for such activities under contracts with private entities that may encompass a broader range of activities, and interagency agreements for such activities. References to CMS "spending" are to the amounts obligated under these contracts, task orders, and interagency agreements. This total also includes amounts obligated by HHS under contracts, task orders, and interagency agreements in fiscal years 2010 and 2011, before HHS transferred oversight of exchange implementation to CMS. An obligation is a definite legal commitment that will give rise to payment at some point in the future. An agency incurs an obligation, for example, when it awards a contract.

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Contractor	Fiscal year	Project description	Amount obligated (dollars)	Funding source
Aquilent	2012	Federal Health Care Exchange (HIX) Exchange Web Portal & Support	2,262,701	CMS Program Management Account
Aquilent	2012	Federal Health Care Exchange (HIX) Exchange Web Portal & Support	2,992,430	CMS Program Management Account
Blast Design Studio Inc	2012	Federal Health Care Exchange (HIX) Exchange Web Portal & Support	197,625	CMS Program Management Account
Booz Allen Hamilton	2011	Exchanges Enrollment & Eligibility	1,000,000	HHS General Departmental Management Account
Booz Allen Hamilton	2011	Exchanges Enrollment & Eligibility	1,217,735	HHS General Departmental Management Account
Booz Allen Hamilton	2011	Exchanges State Grants, TA, Oversight	885,396	HHS General Departmental Management Account
Booz Allen Hamilton	2011	Exchanges State Grants, TA, Oversight	13,024,672	HHS General Departmental Management Account
Booz Allen Hamilton	2011	SHOP & Employer	366,200	HHS General Departmental Management Account
Booz Allen Hamilton	2012	Eligibility & Enrollment Strategy	453,477	CMS Program Management Account
Booz Allen Hamilton	2012	Eligibility & Enrollment Strategy and Planning	1,452,350	CMS Program Management Account
Booz Allen Hamilton	2012	Eligibility Appeals Strategy & Research	1,027,313	CMS Program Management Account
Booz Allen Hamilton	2012	Exchange IT integration support for Enterprise Project Management Operations	6,129,727	CMS Program Management Account
Booz Allen Hamilton	2012	Exchange Plan Management, Support & Integration (including Coverage Appeals, Research Monitoring & Prescription Drug Formulary Review & Assessment)	8,579,473	CMS Program Management Account
Booz Allen Hamilton	2012	Exchange Quality Activities (Sec. 1311/1321/1343)	500,000	Health Insurance Reform Implementation Fund
Booz Allen Hamilton	2012	State Grants, Technical Assistance & Oversight	1,605,430	CMS Program Management Account
Booz Allen Hamilton	2013	Eligibility & Enrollment Strategy and Planning	883,102	CMS Program Management Account
Booz Allen Hamilton	2013	Eligibility Appeals Strategy & Research	612,675	CMS Program Management Account
Carasoft Technology Group	2012	IT Security - Security Oversight, Equipment, New Systems Testing, and Security Program Support	238,349	CMS Program Management Account

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CGI Federal Inc	2011	Federally-facilitated Exchanges IT	55,744,082	Health Insurance Reform Implementation Fund
CGI Federal Inc	2012	Federal Health Care Exchange (HIX) Exchange Web Portal & Support	580,000	CMS Program Management Account
CGI Federal Inc	2012	Federal Health Care Exchange (HIX) Exchange Web Portal & Support	1,999,832	CMS Program Management Account
CGI Federal Inc	2012	Federal Health Care Exchange (HIX) Exchange Web Portal & Support	2,979,030	CMS Program Management Account
CGI Federal Inc	2012	Federal Health Care Exchange (HIX) technical Assistance & Support	24,771,690	CMS Program Management Account
CGI Federal Inc	2013	Rate Benefit Information System (RBIS)	1,923,304	Health Insurance Reform Implementation Fund
Corporate Executive Board	2012	CEB Subscription, Enterprise Architecture Operational Support	186,738	CMS Program Management Account
Creative Computing Solutions	2012	IT Security - Security Oversight, Equipment, New Systems Testing, and Security Program Support	222,444	CMS Program Management Account
Creative Computing Solutions	2012	IT Security - Security Oversight, Equipment, New Systems Testing, and Security Program Support	5,082,411	CMS Program Management Account
DEDE Inc DBA Genova Technology	2011	Exchanges IT	2,828,148	HHS General Departmental Management Account
DEDE Inc DBA Genova Technology	2012	Business Requirements for PMO & Governance	1,110,327	CMS Program Management Account
DEDE Inc DBA Genova Technology	2012	Business Requirements for PMO & Governance	437,929	CMS Program Management Account
DEDE Inc DBA Genova Technology	2012	Business Requirements for PMO & Governance	1,799,851	CMS Program Management Account
DEDE Inc DBA Genova Technology	2012	Business Requirements for PMO & Governance	4,579,104	CMS Program Management Account
DEDE Inc DBA Genova Technology	2012	Data Architectural Contract -Requirements Support, Enterprise Data & Design Support (Incorporated the Multidimensional Data Analytics System (MIDAS))	4,195,450	CMS Program Management Account
DEDE Inc DBA Genova Technology	2013	Business Requirements for PMO & Governance	1,076,106	CMS Program Management Account
Deloitte Consulting	2012	Enterprise Project Management Operations	670,486	CMS Program Management Account
Deloitte Consulting	2012	Health Plan Bid Review, Management & Oversight (Sec. 1311/1321/1343)	750,000	Health Insurance Reform Implementation Fund
Deloitte Consulting	2012	SHOP & Employer	709,230	Health Insurance Reform Implementation Fund

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Contractor	Fiscal year	Project description	Amount obligated (dollars)	Funding source
DHHS / Office of the Secretary	2012	Health Information Exchange	1,346,831	CMS Program Management Account
DHHS Program Support Center ^a	2010	Program Support Center Services Bill	94,582	Health Insurance Reform Implementation Fund
DHHS Program Support Center ^a	2011	IT Services for CAG Tool with Team Triple-i	42,999	Health Insurance Reform Implementation Fund
DHHS Program Support Center ^a	2011	Program Support Center Services Bill	25,000	Health Insurance Reform Implementation Fund
DHHS/ACF	2013	Navigator Grants Administration & Support	748,280	CMS Program Management Account
DHHS/NIH/NCI	2012	Enterprise Architecture Operational Support	53,460	CMS Program Management Account
DHHS/NIH/NCI	2012	Enterprise Data & Design Support (Incorporated the Multidimensional Data Analytics System (MIDAS))	301,583	CMS Program Management Account
DHHS/NIH/NCI	2012	Federal Health Care Exchange (HIX) technical Assistance & Support	1,528	CMS Program Management Account
DHHS/NIH/NCI	2013	Federal Health Care Exchange (HIX) technical Assistance & Support	1,452	CMS Program Management Account
DHHS/PSC	2013	CMS Analysis of Payment Notice Summaries	447,926	CMS Program Management Account
Duty First Consulting LLC	2012	Exchange Plan Management, Support & Integration (including Coverage Appeals, Research, Monitoring & Prescription Drug Formulary Review & Assessment)	141,836	CMS Program Management Account
Econometrica Inc	2012	Post-Reform Consumer Landscape Market Analytics and Implementation (Sec. 1311/1321/1343)	993,236	Health Insurance Reform Implementation Fund
Econometrica Inc	2013	Post-Reform Consumer Landscape Market Analytics	572,613	CMS Program Management Account
Fedresults Inc	2012	Federal Health Care Exchange (HIX) Exchange Web Portal & Support	901,476	CMS Program Management Account
Foresee	2012	Federal Health Care Exchange (HIX) Exchange Web Portal & Support	45,000	CMS Program Management Account
General Services Administration ^a	2010	Rent-Bethesda Office	244,230	Health Insurance Reform Implementation Fund
George Washington University (through Program Support Center)	2012	Commercial health insurance Research	262,574	CMS Program Management Account

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Contractor	Fiscal year	Project description	Amount obligated (dollars)	Funding source
Global Tech Inc DBA EglobalTec	2012	Cloud Computing, Enterprise Architecture Operational Support	646,532	CMS Program Management Account
Government Acquisitions Inc	2012	Enterprise Architecture Operational Support	1,721,378	CMS Program Management Account
Government Printing Office ^a	2010	Federal Register Notice Charge	3,097	Health Insurance Reform Implementation Fund
Homeland Security/Federal Law Enforcement Training Center ^a	2010	Building Security	2,252	Health Insurance Reform Implementation Fund
IDL Solutions	2012	Enterprise Data & Design Support (Incorporated the Multidimensional Data Analytics System (MIDAS))	209,416	CMS Program Management Account
IDL Solutions	2012	Enterprise Data & Design Support (Incorporated the Multidimensional Data Analytics System (MIDAS))	9,133,096	CMS Program Management Account
Innosoft Corporation	2012	Enterprise Project Management Operations	1,000,532	CMS Program Management Account
ISOM Events	2012	Stake Holder Outreach	67,925	CMS Program Management Account
KPMG LLP	2012	Audit & Validation, Program Integrity and Financial Oversight	4,771,142	CMS Program Management Account
KPMG LLP	2012	SHOP & Employer Support	3,193,793	CMS Program Management Account
KPMG LLP	2013	Employer Database	162,476	CMS Program Management Account
L&M Policy Research	2012	Consumer Information & Outreach (Sec. 1311/1321/1343)	1,353,969	Health Insurance Reform Implementation Fund
L&M Policy Research	2012	Consumer Research Enhancing Web-based Tools on Health Insurance Exchanges Portal	1,353,720	CMS Program Management Account
Lockheed Martin	2012	Enterprise Architecture Operational Support	10,500	CMS Program Management Account
Lockheed Martin	2012	Enterprise Architecture Operational Support	69,007	CMS Program Management Account
Lockheed Martin	2012	Enterprise Architecture Operational Support	244,713	CMS Program Management Account
Lockheed Martin	2013	Enterprise Architecture Operational Support	396,000	CMS Program Management Account
Lockheed Martin Services Inc	2012	Enterprise Architecture Operational Support	1,523,600	CMS Program Management Account
Lockheed Martin Services Inc	2012	Exchange Consumer Call Center	4,327,433	CMS Program Management Account

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Lockheed Martin Services Inc	2012	Federal Health Care Exchange (HIX) Hub	10,013	CMS Program Management Account
Lockheed Martin Services Inc	2012	Federal Health Care Exchange (HIX) Hub	49,223	CMS Program Management Account
Lockheed Martin Services Inc	2012	Federal Health Care Exchange (HIX) Hub	168,811	CMS Program Management Account
Lockheed Martin Services Inc	2012	Federal Health Care Exchange (HIX) technical Assistance & Support	200,000	CMS Program Management Account
Lockheed Martin Services Inc	2013	Enterprise Architecture Operational Support	7,507	CMS Program Management Account
Lockheed Martin Services Inc	2013	Federal Health Care Exchange (HIX) Hub	12,062	CMS Program Management Account
Lockheed Martin Services Inc	2013	Federal Health Care Exchange (HIX) Hub	17,499	CMS Program Management Account
Lockheed Martin Services Inc	2013	Federal Health Care Exchange (HIX) Technical Assistance & Support	31,164	CMS Program Management Account
Logistics Management Institute	2012	Health Plan Bid Review, Management & Oversight (Sec. 1311/1321/1343)	449,765	Health Insurance Reform Implementation Fund
Logistics Management Institute	2012	Health Plan Bid Review, Management & Oversight (Sec. 1311/1321/1343)	2,675,507	Health Insurance Reform Implementation Fund
Logistics Management Institute	2012	Health Plan Bid Review, Management & Oversight (Sec. 1311/1321/1343)	2,964,739	Health Insurance Reform Implementation Fund
Logistics Management Institute	2012	SHOP & Employer -Exchange Operations & Health Plan Rate Benefit Package	336,686	Health Insurance Reform Implementation Fund
Logistics Management Institute	2012	SHOP & Employer-Exchange Operations & Health Plan Management	459,979	Health Insurance Reform Implementation Fund
Logistics Management Institute	2013	Health Plan Management, Rate Analysis & Benefit Package Review	2,624,342	CMS Program Management Account
Logistics Management Institute	2013	Health Plan Management, Rate Analysis & Benefit Package Review	9,596,649	CMS Program Management Account
National Government Services Inc	2012	Exchange Consumer Call Center	17,672,541	CMS Program Management Account
National Government Services Inc	2012	SHOP Premium Aggregations & Employer	13,918,305	CMS Program Management Account
National Opinion Research Center ^a	2011	Technical Assistance - Commercial Health Insurance and Public Sector Health Coverage	969,514	Health Insurance Reform Implementation Fund
Navigant Consulting Inc	2012	Outreach and Collection Activities Under the Affordable Care Act- Reinsurance Entity	8,949,560	CMS Program Management Account

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Noblis Inc	2013	Health Information Exchange	350,000	CMS Program Management Account
NORC (through Program Support Center)	2012	Commercial health insurance Research	96,792	CMS Program Management Account
NORC (through Program Support Center)	2012	Commercial health insurance Research	1,009,756	CMS Program Management Account
Northrop Grumman Information Technology	2012	Enterprise Eligibility Service (EES) - Integrated Care Data and Application - Federal Health Care Exchange (HIX) Hub	1,365,829	CMS Program Management Account
Northrop Grumman Information Technology	2012	Federal Health Care Exchange (HIX) technical Assistance & Support	549,058	CMS Program Management Account
Office of Personnel Management ^a	2011	Security Badges	2,772	Health Insurance Reform Implementation Fund
Onix Networking Corp	2012	Federal Health Care Exchange (HIX) Exchange Web Portal & Support	44,340	CMS Program Management Account
Opera Solutions, LLC	2012	Operational Analytics & Fraud Surveillance, Financial Management	3,999,260	CMS Program Management Account
Professional and Scientific Associates Inc ^a	2010	Meeting and Conference Support Contract	407,780	Health Insurance Reform Implementation Fund
Quality Software Services Inc	2011	Affordable Care Act System Testing Support for Data Services Hub	25,700,907	Health Insurance Reform Implementation Fund
Quality Software Services Inc	2012	Enterprise Architecture Operational Support	199,364	CMS Program Management Account
Quality Software Services Inc	2012	Enterprise Project Management Operations	4,516,369	CMS Program Management Account
Quality Software Services Inc	2012	Federal Health Care Exchange (HIX) Hub	23,017,077	CMS Program Management Account
Quality Software Services Inc ^a	2010	Exchange IT Support Contract	1,595,480	Health Insurance Reform Implementation Fund
Quality Software Services Inc ^a	2011	Base Year Modification - Exchange IT Support Contract	69,040	Health Insurance Reform Implementation Fund
Quality Technology Inc	2012	Operational Support Center Support Contractor	1,610,233	CMS Program Management Account
Quality Technology Inc	2013	Operational Support Center Support Contractor	5,436,471	CMS Program Management Account
Research Triangle Institute	2011	Exchanges Research and Support	2,427,141	HHS General Departmental Management Account

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Contractor	Fiscal year	Project description	Amount obligated (dollars)	Funding source
Research Triangle Institute	2012	Part C, Part D, and State Exchange Risk Adjustment Model Research Development (previously funded out of Project #7194)	1,218,408	CMS Program Management Account
SAIC	2012	Enterprise Architecture Operational Support	109,406	CMS Program Management Account
SAIC	2012	Enterprise IT Operations	2,762,088	Health Insurance Reform Implementation Fund
Salter Mitchell Inc	2012	Consumer Information & Outreach for technical professional services to assist in research around the Exchanges (Sec. 1311/1321/1343)	2,141,588	Health Insurance Reform Implementation Fund
Salter Mitchell Inc	2012	Exchange Consumer Research	9,813	CMS Program Management Account
Salter Mitchell Inc	2012	Exchange Consumer Research	2,203,831	CMS Program Management Account
Spherecom Enterprises Inc	2012	Federal Health Care Exchange (HIX) technical Assistance & Support	708,417	CMS Program Management Account
Spherecom Enterprises Inc	2012	IT Security - Security Oversight, Equipment, New Systems Testing, and Security Program Support	1,282,431	CMS Program Management Account
SSA	2012	Eligibility & Enrollment Strategy	500,000	CMS Program Management Account
SSA	2012	Interagency Agreement with SSA	400,000	Health Insurance Reform Implementation Fund
Tantus Technologies Inc	2012	Health Care Exchange/HIGLAS	4,097,719	CMS Program Management Account
Terremark Federal Group	2012	Cloud Computing	11,587,701	CMS Program Management Account
Terremark Federal Group ^a	2011	Cloud Computing Services	3,952,012	Health Insurance Reform Implementation Fund
The George Washington University ^a	2010	Exchange Analytical Support Contract	695,007	Health Insurance Reform Implementation Fund
The Mitre Corporation	2012	CMS Modernization Support, Exchange Plan Management, Support & Integration (including Coverage Appeals, Research, Monitoring & Prescription Drug Formulary Review & Assessment)	3,995,435	CMS Program Management Account
The Mitre Corporation	2012	Enterprise Architecture Operational Support	156,781	CMS Program Management Account
The Mitre Corporation	2012	Enterprise Data & Design Support (Incorporated the Multidimensional Data Analytics System (MIDAS))	51,453	CMS Program Management Account

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Contractor	Fiscal year	Project description	Amount obligated (dollars)	Funding source
The Mitre Corporation	2012	Enterprise Data & Design Support (Incorporated the Multidimensional Data Analytics System (MIDAS))	88,847	CMS Program Management Account
The Mitre Corporation	2012	Enterprise Project Management Operations	6,477,209	CMS Program Management Account
The Mitre Corporation	2012	Exchange Procurement & Acquisition Support	6,097,155	CMS Program Management Account
The Mitre Corporation	2012	Federal Health Care Exchange (HIX) Exchange Web Portal & Support	1,010,738	CMS Program Management Account
The Mitre Corporation	2012	Federal Health Care Exchange (HIX) technical Assistance & Support	550,000	CMS Program Management Account
The Mitre Corporation	2012	Health Insurance Assistance database (HIAD)	51,453	CMS Program Management Account
The Mitre Corporation	2012	IT Security - Security Oversight, Equipment, New Systems Testing, and Security Program Support	102,906	CMS Program Management Account
The Mitre Corporation	2013	CALT Security Testing & Evaluation (Now CALT Security Controls and Assessment (SCA)) and code reviews for Federal Health Care Exchange (HIX) Hub	91,573	CMS Program Management Account
The Mitre Corporation	2013	IT Security - Security Oversight, Equipment, New Systems Testing, and Security Program Support	91,573	CMS Program Management Account
The Mitre Corporation	2013	IT Security - Security Oversight, Equipment, New Systems Testing, and Security Program Support	110,968	CMS Program Management Account
The Mitre Corporation ^a	2010	OCIIO Modernization Support	750,036	Health Insurance Reform Implementation Fund
The Mitre Corporation ^a	2011	Option Period - OCIIO Modernization Support	2,402,545	Health Insurance Reform Implementation Fund
Truven Health Analytics Inc	2012	Financial Management & Operational Analytics	30,000	CMS Program Management Account
Truven Health Analytics Inc	2012	Training, Program & Technical Assistance Support	1,867	CMS Program Management Account
Truven Health Analytics Inc	2012	Training, Program & Technical Assistance Support	7,120	CMS Program Management Account
Truven Health Analytics Inc	2012	Training, Program & Technical Assistance Support	21,012	CMS Program Management Account
Turning Point Global Solutions	2012	Enterprise Project Management Operations	3,040,032	CMS Program Management Account
Urban Institute (through Program Support Center)	2011	Health Plan Bid Review, Management & Oversight (Sec. 1311/1321/1343)	300,000	HHS General Departmental Management Account
Verizon	2013	Federal Health Care Exchange (HIX) technical Assistance & Support	774,174	CMS Program Management Account

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Contractor	Fiscal year	Project description	Amount obligated (dollars)	Funding source
Wakely Consulting Group ^a	2010	Exchange Consultant Contract	432,093	Health Insurance Reform Implementation Fund

Source: CMS.

Notes: These totals include amounts obligated for contracts, task orders, and interagency agreements to complete activities to establish the FFEs and the data hub and carry out certain other exchange-related activities.

^aThis total includes some obligations by HHS before it transferred oversight of exchange implementation to CMS.