



STATES FOCUS ON QUALITY AND OUTCOMES AMID WAIVER CHANGES: RESULTS FROM A 50-STATE MEDICAID BUDGET SURVEY FOR STATE FISCAL YEARS 2018 AND 2019

October 25, 2018
9:30 a.m. – 11:00 a.m. ET
The Barbara Jordan Conference Center

Panelist Biographies

Barbara Coulter Edwards, Senior Fellow with Health Management Associates. Before rejoining HMA in 2015, she served as director of the Disabled and Elderly Health Programs Group at the Centers for Medicare and Medicaid Services (CMS) for five years, where she was responsible for a wide array of national Medicaid program policy and oversight, including a range of managed care authorities, Home and Community Based long-term services and supports waivers, Medicaid benefit SPAs, and the federal rebate program for pharmacy. She also led the development of a strong focus on behavioral health care within the national Medicaid program, the implementation of health homes and the Balancing Incentives Program, and the application of essential health benefits to the ACA expansion population. Barbara also served for eight years as director of Ohio's Medicaid and CHIP programs and served as vice chair of the National Association of State Medicaid Directors.

Jennifer S. Lee, M.D., serves as the Director of the Department of Medical Assistance Services, the Virginia state Medicaid agency, responsible for overseeing a \$10 billion budget and providing health coverage for over 1 million Virginians. Previously she served as Deputy under Secretary for Health for Policy and Services and Senior Advisor to the Secretary at the U.S. Department of Veterans Affairs. There she was responsible for overseeing national policy and leading key initiatives for the Nation's largest integrated health care system, with over 1,200 sites of care serving more than nine million veterans. From 2014-16, Dr. Lee served as Deputy Secretary of Health and Human Resources for Governor Terry McAuliffe. She helped launch his "A Healthy Virginia" plan to improve access to care for people with mental illness and address the opioid crisis through innovative Medicaid waivers and programs, led the Governor's bioscience initiative, and spearheaded new employment opportunities for former combat medics and corpsmen. From 2008-11, she served on the Virginia Board of Medicine. Dr. Lee has also served as a White House Fellow, a health policy fellow on the U.S. Senate Health, Education, Labor, and Pensions Committee, and a Policy Research Scholar and Associate Professor at George Washington University. She received her bachelor's in biophysics and biochemistry from Yale University, her medical degree from Washington University School of Medicine, and completed her residency at Johns Hopkins. She is a board-certified, practicing emergency physician and a fellow of the American College of Emergency Physicians.

Diane Rowland, Sc.D., Executive Vice President at the Kaiser Family Foundation, is a nationally recognized health policy expert with a distinguished career in public policy and research focusing on health insurance coverage, access to care, and health financing for low-income, elderly, and disabled populations. From 1991-2016, she served as Executive Director of the Kaiser Commission on Medicaid and the Uninsured, now the Kaiser Program on Medicaid and the Uninsured. Dr. Rowland oversees the Foundation's health policy analytic work on Medicaid, Medicare, private health insurance, HIV and global health policy, women's Health Policy, and disparities. A noted authority on Medicare, Medicaid, and health policy, she testifies frequently and has published widely on these issues. From 2009-2015, Dr. Rowland served as the inaugural Chair of the congressionally-authorized Medicaid and CHIP Payment and Access Commission (MACPAC) established to

advise Congress on issues related to Medicaid and the Children's Health Insurance Program (CHIP). Dr. Rowland is an elected member of the National Academy of Medicine and holds a Doctor of Science degree (Sc.D.) from the Bloomberg School of Public Health at the Johns Hopkins University.

Robin Rudowitz, Associate Director for the Program on Medicaid and the Uninsured, a major initiative of the Kaiser Family Foundation. Ms. Rudowitz, who has been with KFF since August 2004, focuses on Medicaid financing issues. Prior to coming to the foundation, Ms. Rudowitz was a Senior Manager at The Lewin Group, a health policy and management consulting firm. Ms. Rudowitz has also spent time working on budget and health policy issues at the federal, state and local levels of government. She served as the Medicaid Director in the Office of Legislation at the Centers for Medicare & Medicaid Services. Prior to that, she worked for the District of Columbia's Chief Financial Officer, overseeing funding for the District's Medicaid, Temporary Assistance for Needy Families, and public health programs. She also worked at the Congressional Budget Office and the Ways and Means Committee for the New York State Assembly. Ms. Rudowitz was educated at Cornell University where she earned her undergraduate degree and a Master's in Public Administration.

Barbara R. Sears, State Medicaid Director Barbara Sears oversees the Ohio Department of Medicaid, Ohio's first cabinet-level state Medicaid agency. Through its network of over 125,000 active providers, Ohio Medicaid makes coordinated, person-centered care available to residents in all regions of Ohio. The department has become a cornerstone of the Governor's Office of Health Transformation, which Governor John R. Kasich created in 2011. In conjunction with the Office of Health Transformation Director Greg Moody, the Ohio Medicaid team has implemented a series of innovative policy initiatives that have modernized the Medicaid program by improving the quality of health services at a substantial value to Ohio's taxpayers. Most recently, Director Sears served as Assistant Director for the Governor's Office of Health Transformation. In this role, she led high priority projects to advance the Kasich Administration's Medicaid modernization and cost containment initiatives. Prior to joining the Governor's Office of Health Transformation, Director Sears represented the 47th House District in the Ohio House of Representatives. While a legislator, she served as the Majority Floor Leader, Chair of the House Insurance Committee and Chair of the Joint Medicaid Oversight Committee. Most of her legislative and policy work focused on the state's health and human services, including Medicaid and unemployment reforms. Director Sears has been honored with over two dozen legislator of the year awards and lifetime achievement awards, including recognition by the Governor's Council of People with Disabilities. Director Sears began her political career in 1997 when she was elected to Sylvania City Council. She served on city council for ten years, the last four as President of Council and Chair of Finance. Additionally, she chaired the Toledo Metropolitan Area Council of Governments. Barbara was also an active health and life insurance agent and small business owner from 1985 to 2016.

Allison Taylor, Medicaid Director for Indiana's Family and Social Services Administration (FSSA). In this role, she provides policy and strategic planning leadership to the Indiana Medicaid program, which purchases and administers a full range of health care services for about 1.4 million low income and vulnerable Hoosiers through fee-for-service and managed care systems at an annual cost of approximately \$11 billion. Allison serves on the Board of Directors of the National Association of Medicaid Directors and was a fellow of the 2017 Medicaid Leadership Institute, a competitive leadership program of the Center for Health Care Strategies. Prior to her role as Medicaid Director, Allison served as FSSA's General Counsel. In this capacity, she advised the Secretary of FSSA and coordinated all legal aspects of FSSA's various human services divisions, including Medicaid. Projects of note included: overseeing the legal aspects of establishing a new state-operated mental health facility and continued implementation of the Healthy Indiana Plan (HIP). Allison also managed agency-wide litigation, oversaw rule promulgation efforts and served as FSSA's Ethics Officer. Before joining FSSA, Allison worked as a health law attorney with Hall, Render, Killian, Heath, & Lyman. She graduated from DePauw University and Robert H. McKinney School of Law. She is a member of the Richard G. Lugar Excellence in Public Services Series.